

MOSSEL BAY MUNICIPALITY



2020 / 21 DRAFT ANNUAL BUDGET



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INTRODUCTION

Mossel Bay Municipality Overview

VISION

We strive to be a trend-setting, dynamic Municipality delivering quality services responsive to the demands and challenges of the community and our constitutional mandate, in which all stakeholders can participate in harmony and dignity.

MISSION

Mossel Bay Municipality's mission for the past, present and future, is:

- * To render cost-effective and sustainable services to the entire community with diligence and empathy,
- * To create mutual trust and understanding between the municipality and the community,
- * To have a motivated and representative municipal workforce with high ethical standards, which is empowered to render optimal services to the community, and
- * To apply good and transparent corporate governance to promote community prosperity.

VALUES

The community is our inspiration and our workforce are our strength in the quest for community development and service delivery. We therefore value:

- * Work pride,
- * Service excellence,
- * Integrity,
- * Loyalty, and
- * Accountability.



Municipal Budget

DEFINITION OF A MUNICIPAL BUDGET

The municipal budget is a quantitative expression of a plan for a defined period. It includes estimations of consumptions revenues based on the estimate consumptions, resource quantities, costs and expenses, assets, liabilities and cash flows. It expresses the strategic plans of various units, activities and events in measurable terms. The budget is also used as a financial planning and control tool for financial transactions. It is also the tool for implementing the service delivery objectives of the Municipality as set out in their Integrated Development Plan (IDP). The municipal budget also provides for greater transparency, accountability, flexibility, and predictability within the municipality.



The Municipal budget is divided into a Capital and an Operating Budget:

The capital budget is an estimate of the expenses that will be incurred during that financial year to create future benefits and provides the sources of finance from which these expenses will be funded. The municipality spends money either to buy new capital assets with a useful life of more than one year, add to the value of an existing capital asset by extending its useful life beyond the initial expected use full life or replace an existing asset.

Examples of capital assets include, inter alia, land and buildings, motor vehicles, furniture, computers, office equipment and machinery.

The operating budget is an estimate of the operating revenues which will accrue to the municipality through its normal service delivery and the expenditure that will be incurred through the day to day operations of the municipality over the financial year.

An example to demonstrate the difference, the purchase of a photocopier is a capital expenditure and is budgeted for under the capital budget, but the maintenance and other expenses such as the paper and toner for the photocopier is budgeted for under the operating budget.

OBJECTIVE OF THE MUNICIPAL BUDGET

The main objective of the municipal budget is to sensibly allocate realistically expected resources to the municipality's service delivery goals or performance objectives identified as priorities in the approved IDP.

The municipal budget is a tool through which the total level of revenue and expenditure are adequately controlled, public resources are appropriately allocated among sectors and programs, and ensure that departments operate as efficiently as possible within the municipality.

WHERE DOES THE MUNICIPALITY'S REVENUE ORIGINATE FROM?

The Municipality collects revenue from various sources. To achieve sustainable service delivery, the municipality must ensure sustainable income streams to be able to provide services. Property rates and service charges in respect of electricity, water, refuse removal and sanitation are the Municipality's most important source of income.

Other sources include interest on investments. Mossel Bay Municipality also has a steady investment portfolio that provides for investment income. Grants and Subsidies from National and Provincial Departments by means of conditional (e.g. Municipal Infrastructure Grant) and unconditional grants (e.g. Equitable Share) makes up the rest of the revenue.

WHAT DOES THE MUNICIPALITY SPEND ITS REVENUE ON?

The Municipality spends its revenue on the following services:

- Water, electricity, sanitation and refuse removal;
- Streets and Storm Water;
- Repairs and maintenance to infrastructure;
- Youth Development;
- Relief for the poor;
- Fire services;
- Parks;
- Libraries;
- Sport and recreation facilities; and
- Upgrading and maintenance of beaches

HOW CAN RESIDENTS BE INVOLVED IN THE BUDGET PROCESS?

The Municipality encourages public participation in the budgetary process. A budget can be viewed at the Municipal offices, the official Municipal website as well as all public libraries. It is open to comment once it is tabled to Council in March each year.

Once the deadline for comments has been met, amendments are considered, and the final budget is approved by Council before the end of May each year. New rates and tariffs are implemented at the start of each new financial year, being 1 July.

WHAT STATE ARE MOSSSEL BAY MUNICIPALITY'S FINANCES IN?

Mossel Bay's finances are well managed, the current ratio show that the Municipality has a healthy liquid position with current assets of 2.6 times the current liabilities. This ratio has declined slightly from the previous year when the ratio was 2.7 : 1, whilst the turnover rate of accounts receivable was 10.0 : 1 as at 30 June 2019 (2018 – 11.2 : 1). This ratio indicates that the Municipality currently generates 10.0 times more revenue than what the outstanding accounts are.

PART 1 – ANNUAL BUDGET

SECTION 1 - MAYORAL SPEECH

The 2020/21 financial year marks the third annual review of Mossel Bay Municipality's IDP and a corresponding shift in focus towards the implementation of our strategic agenda since the inauguration of the current Council. As the Executive Mayor, it is my legislated responsibility to provide direction into the IDP and budget process. We are not arrogant in providing leadership to this Council, we want to invite everyone to our own space to ensure that we optimally utilise all the expertise and resources available to us. We must, therefore, continue to work together to find sustainable ways to meet our social, economic and material needs, and improve the quality of lives.



We reaffirm our resolute commitment of this Council to always give precedence to the will of every citizen of the town. As a matter of fact, throughout the years, our IDP and budget process has always been about the provision of a democratic and accountable government to the communities of Mossel Bay. The importance of providing a conducive environment for collective planning with all our stakeholders cannot be overemphasised and indeed our IDP has always been a product of extensive consultation and participation. The concept of public participation advances a simple principle that every resident of the Municipality is an important stakeholder and deserves to be heard, and engaged with, consistently on matters of governance and service delivery. In return, every resident is expected to be an active and responsible participant in shaping the future of the Municipality and the general well-being of society. It is also based on an understanding that when communities are organised and interact with us in an organised manner, a partnership for development is possible. This principle will ensure that the residents take an active role in their communities, focused on the daily experience of residents as they interface with the Municipality to ensure that service excellence becomes the norm.

We believe that, as the sphere of government that is closest to the people, we carry a profound obligation to respond directly, immediately and positively to the needs and frustrations of our stakeholders and communities.

This reviewed IDP captures the issues raised by the communities, as the issues constitute key priorities for the current political term of office. Some of the priorities are beyond our mandate as the Municipality. To this end, the Provincial Government of the Western Cape provides an opportunity for municipalities to submit such priorities for provincial sector departments to address. It is therefore important for us as Mossel Bay Municipality to ensure that we maintain positive and healthy relations with other spheres of government. We will continue to utilise our IDP as a point of convergence with other spheres of government to ensure that we plan together to avoid any duplication of initiatives and therefore maximise the impact with respect to service delivery.

This IDP provides for the performance management framework for the Municipality, through which Institutional, Directorate and Individual Performance can be tracked, monitored, evaluated and improved. The IDP is also a critical tool for governance, as it enables the Council to exercise its oversight on the Executive and Administration.

It is my privilege to submit third review of the fourth-generation Integrated Development Plan as well as the Annual Budget, together with related documents, for the 2020/21 financial year and the two outer years as prescribed in terms of Section 16 of the Municipal Finance Management Act.

As a continuously growing tourist destination, the Mossel Bay Council and Administration are cognisant of its constitutional mandate to deliver basic services of exceptional standards and understands the impact and contribution that good governance yields towards ensuring sustainable economic growth. The positive municipal outlook coupled with various strategic and catalytic municipal driven initiatives as outlined in our IDP sets the right tone and create a conducive environment for new investment and further development of our town and its people.

The Municipality did maintain an unqualified audit opinion for the 2018/2019 financial year. The municipality has maintained strict financial discipline and is busy to focus and address the issues highlighted by the Auditor General.

A major focus of the 2020/21 budget is on the implementation of the cost of supply study, which is one of outcomes required as part of the long-term financial plan approved by Council in 2014. As the corner stone of this study the cost of support service, for instance Finance, Corporate and Council, was allocated to end service such as Electricity, Water, Refuse, Sewerage, Sport and other community services. The intention is cost reflective services.

As a result of the timing of the COVIT 19 pandemic, the effect was not taken into consideration with the budget as tabled today. The possible impact will need to be determined in the weeks to come before the tabling of the budget for consideration in May 2020. Apart from the immediate additional cost, which will affect mostly the 2019/2020 budget, one of the foreseen or expected affects will be the ability of the customers to pay for the services. The duration of the confinement and healing process will determine the severity of COVIT 19 on the budget of Mossel Bay.

The total proposed budget for 2020/21 amounts to R 1 451 850 723.

This consists of a capital budget of R 243 778 830 and an operating budget of R 1 208 071 893. The capital budget amounts to 16.8 per cent of the total budget and the operating budget to 83.2 per cent of the total budget.

The proposed capital budget shows a decrease of 16.8 per cent compared to the revised capital budget for 2019/20.

The 2020/21 capital budget will be allocated mainly to:

Technical/Infrastructure Services	R135 million;
Community Services	R26 million; and
Planning & Economic Development	R70 million.

The capital budget will be funded with an amount of R 98.36 million from the Capital Replacement Reserve and a small portion from the newly established Self-Insurance Reserve, while the balance will be funded from external sources. Human Settlements funding of R 52.13 million and external loans of R 34.30 million will be the biggest source of external funding.

It is acknowledged that the funding of the Operational budget in the 2020/21 as well as in the outer years are not to the satisfactory of the Municipality, but affordability for the customers and the effect on the services and rate accounts took preference. Management have been task to develop a medium-term view in resolving the funding to acceptable levels. It must be stressed that the 2020/2021 and the outer years are cash funded, which is a step in the right direction. This was achieved by reducing the capital projects funded from own funds.

The proposed operating expenditure budget of R 1 208 071 893 shows an increase of 1.5 per cent over the revised 2019/20 budget of R 1 190 425 544.

The operating revenue budget amounts to R 1 288 534 387. This includes capital transfers and donated assets to the value of R 121 420 000. If these items are excluded the operating revenue amounts to R 1 167 114 387.

The operational revenue budget for 2020/21 of R 1 167 114 387 shows an increase compared to the operational budget of 2019/20 of R 1 158 819 069 . The outer years increase by 3.2 per cent and 5.3 per cent year-on-year.

The Municipality relies mainly on property rates to the value of R 167.7m and service charges to balance its budget, which are derived from the following sources:

- Electricity charges R 498.0 million;
- Water charges R 130.0 million;
- Sewerage charges R 83.5 million; and
- Refuse removal charges R 74.7 million.

The total contribution of the National and Provincial Governments to the capital budget amounts to 43.3 per cent of the budget. Their total contribution to the operating revenue budget amounts to R 116 165 692, or 10.0 per cent.

That brings me to the proposed rates and tariffs for the 2020/21 financial year.

Cognisant of the present negative economic climate, Council has again endeavoured to keep the rate increases to the absolute minimum required to maintain service delivery levels at an acceptable standard as well as to ensure continued maintenance and upgrading of infrastructure.

With the implementation of the cost of supply study and the strive to get the total budget before capital transfers and donations fully funded, it has not been possible to contain it to six per cent across the board.

The proposed increase, which is still subject to NERSA's guidelines for electricity is 6.9 per cent, this percentage is based on an estimated increase in purchased price from Eskom of 8.1%. The final influence was not available with the deadline for submission of the budget documents.

The increase for refuse charges is for the first time in four years within acceptable range. The percentage increase is 7%. Provision has been made to utilise the new Regional landfill site operated by Garden Route District Municipality.

As a result of the under collection from Property rates, it will again increase with 15%. It is foreseen that this pattern will continue in the future as the cost of supply study shows an under recovery of more than 50% on Property rates before the increase of 15%.

The increase of water and sewerage tariffs is in line with the outcome of the cost of supply study and is increased respectively by 5.8% and 5%.

It is clear from above that careful footwork and consideration of several factors was necessary to cash fund the budget.

The highest priority must remain to fund the maintenance of infrastructure and infrastructure planning. The effect of underfunding in this area are clearly visible from municipalities across South Africa where inadequate attention to infrastructure maintenance and planning has led to a breakdown of services.

The plight of the poor has again been extensively considered. The levels of subsidy were kept unchanged, again making provision for Level 1 and 2 Indigent subsidies, households living with people with disabilities and the accommodation of back yard dwellers.

It is proposed that households respectively classified as level 1 indigent receive a monthly subsidy of R 684.90, inclusive of VAT, on their household accounts, subject to certain conditions regarding monthly income and water and electricity consumption. Households classified as level 2 indigent will receive a subsidy of R 342.45, inclusive of VAT.

These households will continue to receive 6 kilolitres of water free and pay no basic charges on water. Level 1 indigent households will continue to receive 50 kWh of free electricity per month. As in the present financial year they will also not pay for sewerage and refuse services and do not pay property rates on the first R 50 000 valuation of their properties.

Mossel Bay also assists the elderly. The total monthly income limit of a husband and wife at which pensioners will become eligible for a discount of fifty per cent on their property rates and sewerage charges are R16 600 per month. The limit to qualify for a discount of thirty per cent is R22 100 per month for the 2020/21 financial year.

The complete tariff list is attached as Annexure A to the budget document and Councillors are urged to peruse this document carefully.

Property rates are levied in terms of the Property Rates Act and the income generated from this source is used to balance the budget. The recommended increase of 15 per cent, however, will not generate enough income to balance the operating budget before the recognition of capital transfers and donated assets. However, the shortfall of R 40 957 506 does not implicate a cash shortfall.

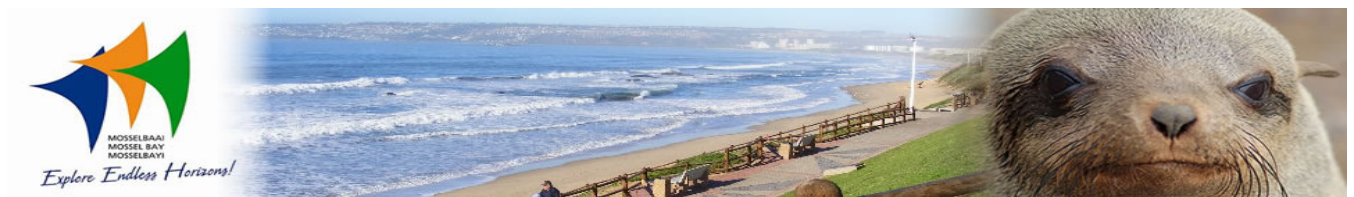
Details of the Operational and Capital Budgets are provided in the budget document. Councillors are urged to peruse these documents and consult with Directors if any clarification is required.

In presenting this Budget for 2020/21 and the reviewed IDP, I want to commend the people of Mossel Bay for dutifully heeding the call to assist the Municipality in revisiting its development and service delivery agenda. We could not have achieved this objective if it was not for the active and sustained participation of our communities in the process of setting the direction and pace of our development programmes and projects.

I want to rededicate the combined efforts of the political leadership and management of Mossel Bay Municipality to the task of fulfilling the local interests of our people within the national priority of improving the quality of lives of all our people.

Thank you

ALDERMAN H LEVENDAL
EXECUTIVE MAYOR



SECTION 2 - BUDGET RELATED RESOLUTIONS

The MFMA stipulates that the Mayor must table the annual budget at a council meeting at least 90 days before the start of the budget year and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.

For this reason, Council may, at the time of tabling the budget, simply note the draft resolutions:



1. That Council takes cognisance of the Draft (2020/2021) Third Review of the Fourth-Generation Integrated Development Plan (IDP) and the Draft 2020/2021 Service Delivery and Budget Implementation Plan.
2. That Council takes cognisance that the approved Spatial Development Framework 2018, as incorporated in the 2020/2021 IDP Review remain unchanged and therefore remains an approved sector plan within the Mossel Bay IDP.
3. That Council takes cognisance of the Draft Annual Budget of the Municipality for the financial year 2020/21 and indicative for the two projected outer years, 2021/22 and 2022/23, and the multi-year and single year capital appropriations as set out in the following schedules:
 - 3.1. Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in Table A2.
 - 3.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in Table A3.
 - 3.3. Budgeted Financial Performance (revenue by source and expenditure by type) as reflected in Table A4.
 - 3.4. Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in Table A5.
 - 3.5. Capital detailed budget reflected in Annexure C.
4. That Council takes cognisance of the draft property rates tariffs as reflected in the 2020/21 Draft Tariff list (Annexure A) and any other municipal tax reflected in the 2020/21 Draft Tariff list to be imposed for the budget year 2020/21.
5. That Council takes cognisance of the draft tariffs and charges, subsidies and discounts as reflected in the 2020/21 Draft Tariff list (Annexure A) for the budget year 2020/21.
6. That Council takes cognisance of the draft measurable performance objectives for revenue from each source and for each vote reflected in Section 17 of this document for the budget year 2020/21.
7. That Council takes cognisance of the recommended amendments to the draft budget related Policies reflected in Annexure B for the budget year 2020/21.

8. That Council takes cognisance of the proposed filling of the vacant posts as identified by the Executive Management and as shown in Section 12 of this document.
9. That Council takes cognisance of the mSCOA implementation plan reflected in Annexure D.
10. That Council takes cognisance of the draft Service Level Standards reflected in Section 20 of this document for the budget year 2020/21.
11. That all the above-mentioned documentation will be amended to include all the amendments approved by Council from the public/departmental comments/objections.
12. That Council takes cognisance of the loans to be obtained to fund the capital projects over the 2020/21 MTREF period as indicated on Annexure C (Capital Detailed Budget).
13. That approval be granted to deviate from the approved 2020/2021 IDP and Budget Time Schedule with respect to activity 15 (c) and 15 (d) which deals with Ward Committee and public consultation sessions on the draft IDP and Budget. The recommended deviation is to not hold ward committee meetings, nor IDP public meetings for consultation purposes. Explore and use non-contact alternative channels of communication for this purpose.



SECTION 3 - EXECUTIVE SUMMARY

The main objective of a municipal budget is to allocate realistically expected resources to the service delivery goals or performance objectives identified as priorities in the approved Integrated Development Plan.

The budget was made possible through continuous consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed.

Below is an extract from the National Treasury Budget Circular with important guidance on how municipalities should draft their budgets for the 2020/21 MTREF period:

“Over the past year, economic growth has been weaker than forecasted and is only expected to reach 0.9 per cent in 2020. The 2020 budget highlights the difficult economic and fiscal choices confronting government over the next several years.

It is projected that revenue to be collected for the 2020/21 financial year will amount to R1.5 trillion which equates to 29.2 per cent of the Gross Domestic Product (GDP), whereas expenditure is projected to be at R1.95 trillion which is equivalent to 36 per cent of GDP. This means that there is a consolidated budget deficit of R370.5 billion or 6.8 per cent of GDP in 2020/21. The gross national debts by the end of 2020/21 is projected to be R3.56 trillion which is 65.6 per cent of GDP.

It is evident that determined action is required to reverse the deterioration of the public finances by narrowing the budget deficit, containing debt and growing the economy faster and in a sustainable manner. Municipalities therefore need to exercise caution when they prepare their 2020/21 MTREF budgets to ensure synergy with national economic and fiscal prudence.

The declining economic growth which might be impacted on further by the Corona virus pandemic and international companies closing down as a result, the deteriorating state of the finances for state-owned entities, continued high unemployment and water and electricity shortages will put pressure on the ability of municipalities to raise revenue. Municipalities are therefore advised to follow a conservative approach when projecting their revenue and to eliminate any waste and unnecessary expenditure. Importantly, municipalities should ensure that they adopt realistic and funded 2020/21 MTREF budgets, collect the debts owed to them and pay their creditors within 30 days of receipt of invoice.

The Circular clearly outlines that, as a result of the economic landscape and weak tariff setting, municipalities are under pressure to generate revenue. The ability of customers to pay for services is declining and this means that less revenue will be collected. Therefore, municipalities must consider the following when compiling their 2020/21 MTREF budgets:

- improving the effectiveness of revenue management processes and procedures;
- paying special attention to cost containment measures by, amongst other things, controlling unnecessary spending on nice-to-have items and non-essential activities as per the Cost Containment Regulations that was issued on 07 June 2019;
- ensuring value for money through the procurement process;

- the affordability of providing free basic services to all households; and
- curbing consumption of water and electricity by the indigents to ensure that they do not exceed their allocation.”



The Municipality has with the compilation of the 2020/21 MTREF budget strived to minimise expenditure on non-priority expenditure.

The table below shows the six focus areas that Cabinet has identified as areas where savings should be ensured as part of their cost containment measures:

Item	19/20 Adj Budget	20/21 Budget	Increase / (Decrease)	% Increase / (Decrease)
Advertising	R 2 804 441	R 2 917 517	R 113 076	4%
Consultant Fees-General	R 14 271 579	R 14 710 769	R 439 190	3%
Travelling & Subsistence	R 2 641 553	R 3 562 093	R 920 540	35%
No Credit cards	R -	R -	R -	0%
Catering	R 1 456 232	R 983 778	R (472 454)	-32%
Overtime Pay	R 17 865 272	R 12 404 817	R (5 460 455)	-31%
TOTAL	39 039 077	34 578 974	R (4 460 103)	-11%

One of the key focus areas of Government, as set out in Circular 99, for 2020/21 is the Local government grants and municipal revenue strength. After budgeting for debt-service costs, the contingency reserve and provisional allocations, 48.2 per cent of the nationally raised funds are allocated to national government, 43 per cent to provinces and 8.8 per cent to local government. This is a reduction from the 9.1 per cent allocated to local government when compared to the 2019/20 financial year.

The Municipality annually receives an equitable share, which is designed to fund the provision of free basic services to people who cannot afford these basic needs. For the 2020/21 year, the Municipality will receive an amount of R 95 401 000.

The Municipality further provides Rebates on Property Rates to all households to the amount of R 5 613 026 a further Property Rates rebate to Pensioners to the amount of R 3 788 503 and a Sewerage rebate to Pensioners to the amount or R772 532.

The Mossel Bay Municipality has a good collection rate and it is envisaged that the current levels of collection will weaken for the 2020/21 budget period, but will slowly recover over the MTREF period. The level of investment in infrastructure from own sources of revenue was decreased if measured against the long-term financial plan and the policies that flowed from it mainly as a result of the effect on the tariffs.

The Municipality was not able to keep the tariff increases within the upper limit of 6 per cent provided by the National Treasury. The proposed overall tariff increases, are as follows:

- Property Rates: 15%

- Water services: 5.8%
- Sewerage charges: 5%
- Electricity services: 6.9%
- Refuse removal: 7%

The increase in refuse removal tariffs is for the first year more or less in line with inflation, this was made possible by a cash contribution as a result of the previous year's cash surpluses purposely generated to counter the effect of the regional landfill site. The Electricity service charges is increased in line with NERSA's formula based on the approved increase to Eskom of 8.1%.

The Municipality has finalised a full Cost of Supply study on all its services and rates charges. The results on the efficiency of the various services, after the cost allocation of secondary costing, indicates that a shift is required from economical and trading services to Property rates. Apart from this the total funding of the budget, apart from the cash funding, is lacking. This tabled budget has shortfall of R 40 957 506.

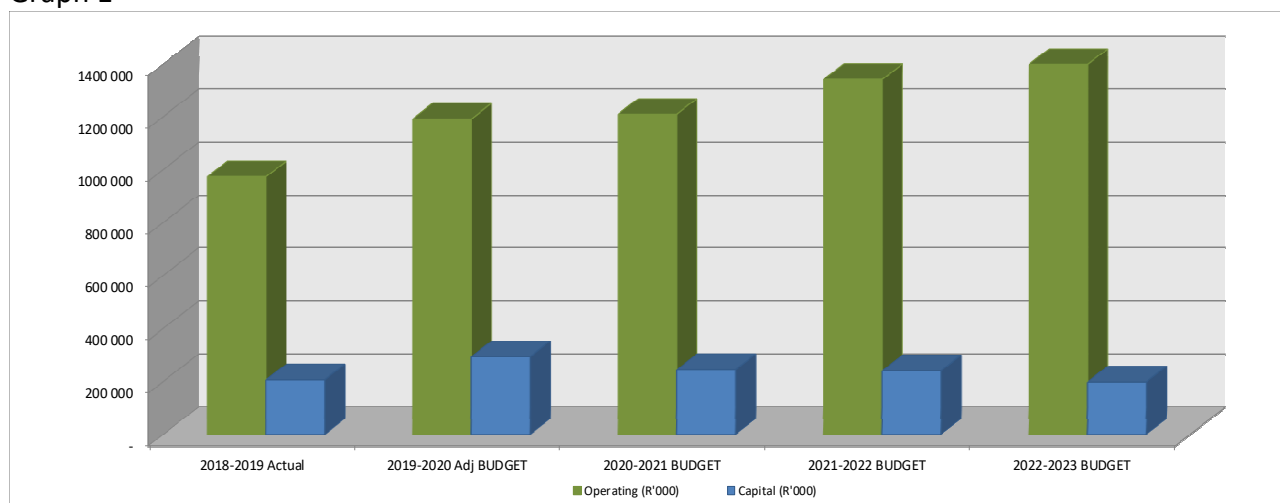
In order to fund this short fall and to implement fully the outcome of the cost of supply study, the tariffs for electricity services should slightly decrease, whilst a heavy hike in property rates of more than 50% is required. The decision was made to rather have a phased-in approach. With regard to water and sanitation services, the outcome has been fully implemented and the proposed tariffs is a true reflection of the underlining cost of services.

FINANCIAL SUMMARY ON 2019/20 MTREF BUDGET

The total 2020/21 budget amounts to R 1 451 850 723. This consists of a capital budget of R 243 778 830 or 16.8 per cent of the total budget and an operating budget of R 1 208 071 893 or 83.2 per cent of the total budget.

Graph 1 below shows the operating and capital expenditure separately for the 2018/19 (actuals) financial year, the revised budgeted figures for 2019/20 and the budgeted figures for 2020/21 to 2022/23 financial years.

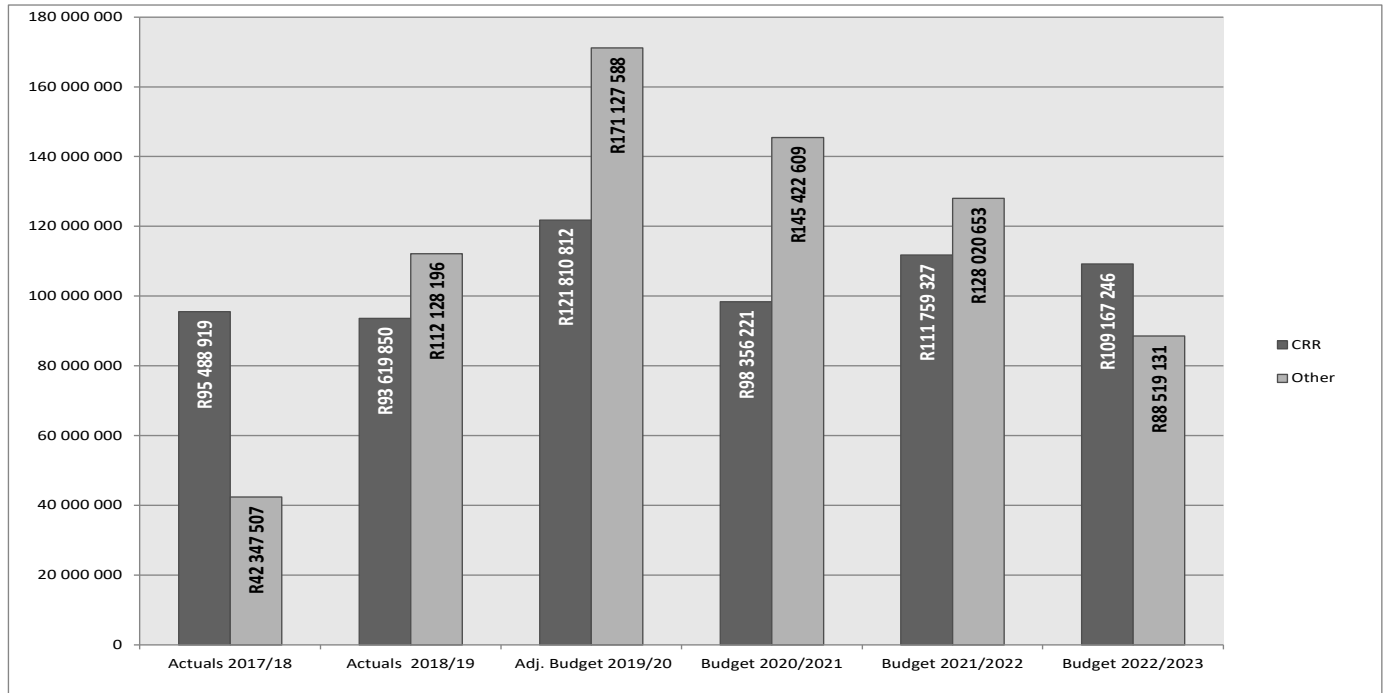
Graph 1



3.1. Capital Expenditure Budget

Graph 2 below shows the capital budget VS actual expenditure for the 2017/18 and 2018/19 financial years as well as the revised budget for 2019/20 and proposed budgets for the 2020/21 to 2022/23 financial years.

Graph 2



The total capital budget for 2020/21 shows a decrease in the total budgeted amount of 16.8 per cent compared to the revised capital budget for 2019/20. This is because of two reasons:

- For the 2017/18 and 2018/19 financial year the Municipality generated surplus cash more than R30 million per year. This surplus cash was contributed to the newly created Self-insurance reserve instead of the CRR reserve; and
- It is planned to raise loans to finance capital projects over the MTREF period to the value of R 98.30 million, of which R 34.30 million will be raised in 2020/21. These projects will be cash generating projects. In the 2019/20 year the municipality took up loans to the amount of R75m.

The detailed capital projects are shown in Annexure C of this document. Part of the annexure is a summary showing the total amount per vote and per ward. It is clear from this summary that the capital expenditure for 2020/21 will be allocated mainly to the following functional areas:

- Technical/Infrastructure Services R135 million;
- Community Services R26 million; and
- Planning & Economic Development R70 million.

In analysing what is purchased with the capital budget, the summary by asset class provides a holistic picture for the Municipality. The summary by asset class can be obtained in Table A9, SA34 a, b and e. For easy reference a summary of main classifications of expenses as per Table A9 is extracted below:

Infrastructure Assets:	R 192.4 million
Community Assets:	R 25.0 million
Other Assets:	R 9.4 million
Transport Assets:	R 7.2 million

The table below provides a breakdown of the sources of finance of the 3-year capital budget from 2020/21 to 2022/23:

<i>Funding Source</i>	<i>2020/2021</i>	<i>2021/2022</i>	<i>2022/2023</i>
Capital Replacement Reserve (Internal)	98 356 221	111 759 327	109 167 246
Municipal Infrastructure Grant	28 666 957	22 386 957	23 518 261
Department of Rural Development and Land Reform	0	0	0
Dev.of Sport & Recreation Facility Grant	0	0	0
Recoverable Developer	2 850 000	2 900 000	1 450 000
Integrated National Electrification Programme	10 434 783	8 695 652	8 695 652
Department of Human Settlement	52 133 043	41 304 348	35 652 174
LOAN	34 300 000	47 000 000	17 000 000
Donated Asset	500 000	0	0
MTICG grant	13 913 043	2 608 696	0
Fire Service Capacity Building Grant	0	935 000	0
Insurance Reserve	2 190 000	2 190 000	2 190 000
V.P.U.U/RSEP	434 783	0	0
Thusong Centre Grant	0	0	13 043
TOTAL	R 243 778 830	R 239 779 980	R 197 686 377

From the above it is clear that the main source of funding will be internal funds (Capital Replacement Reserve – R 98.36 million) and thereafter the external funding sources of which Loans (R 34.30 million) and Human Settlements funding (R 52.13 million) are the largest external sources.

The table below analyses the budgeted transactions within the Capital Replacement Reserve (CRR) for the MTREF period, based on the tabled budget:

Budget Year	2019/2020	2020/2021	2021/2022	2022/2023
	<i>Current year</i>	<i>Budget year</i>	<i>Budget year +1</i>	<i>Budget year +2</i>
	R	R	R	R
Opening balance at the start of Year	145 942 083	133 078 966	162 140 483	194 603 533
Less: Capital budget commitments	-121 810 812	-98 356 221	-111 759 327	-109 167 246
Plus: Contributions to CRR	107 926 632	126 335 412	143 061 581	152 084 853
- Depreciation	95 832 883	113 026 728	131 047 879	140 569 894
- Proceeds on disposal of capital assets	907 612	921 227	976 500	1 035 090
- VAT on Housing Grants re-contributed	6 686 137	7 819 957	6 195 652	5 347 826
- Bulk service contributions	4 500 000	4 567 500	4 841 550	5 132 043
Plus: Additional cash contribution <i>(CFO decision once AFS results is known)</i>	1 021 063	1 082 327	1 160 796	1 244 952
Closing balance of CRR	133 078 966	162 140 483	194 603 533	238 766 092

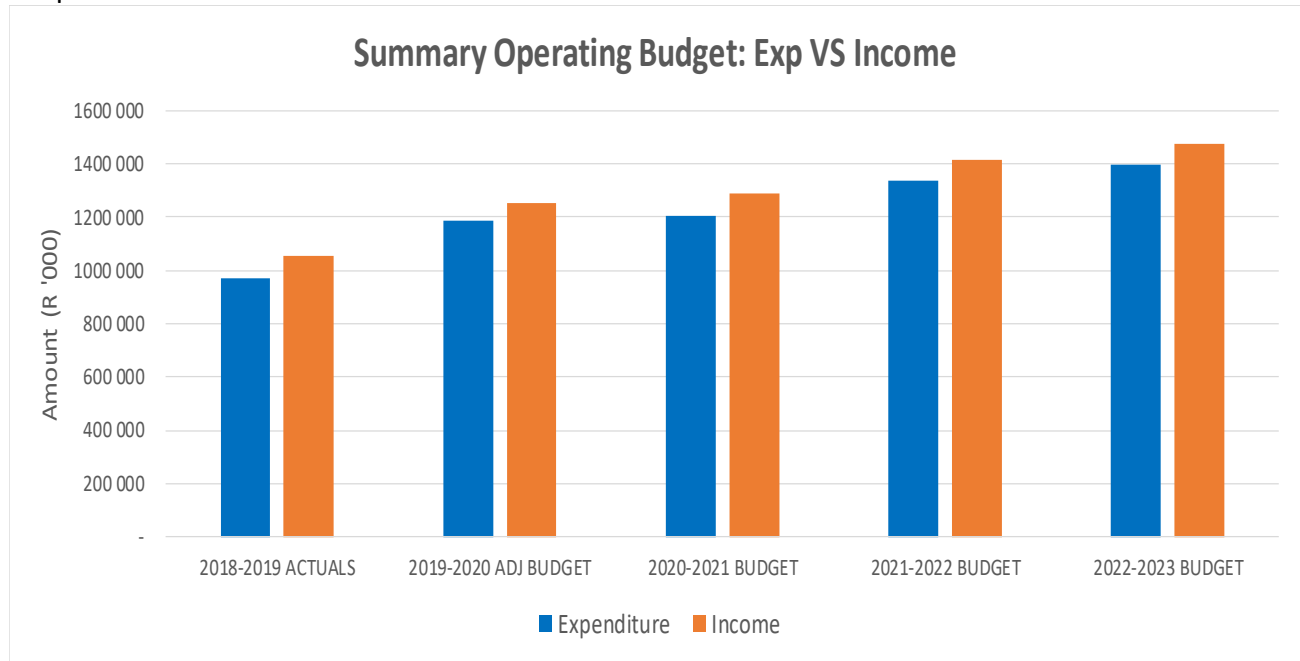
It must be pointed out that it is of absolute importance that capital projects be prioritised to ensure that available funds are allocated towards the most important projects as well as to the replacement of existing assets. A municipality will always have the challenge to allocate its limited resources amongst the vast number of needs of its community, but a sustained program will be needed to balance the resources with the needs.

Top 10 Capital Projects - Related to Budgeted amount	2020/21
Upgrade Municipal Main Road MR348: Long Street & Station Road Great Brak-River	13 913 043
Upgrading of Informal Settlements - Sewerage	13 760 290
Upgrading of Informal Settlements - Roads	13 760 290
Upgrading of Informal Settlements - Water	13 760 290
Main Sewer Network between Glentana & Great Brak	10 000 000
Build new soccer facility in Wolwedans	7 826 087
Midbrak Main Sewer Network	7 000 000
New Reservoir @ Farm Vaale Valle	7 000 000
Electrification Projects	5 438 261
Electrification: Louis Fourie Corridor	4 996 522
TOTAL	R 97 454 783

3.2. Operating Expenditure Budget

Graph 3 provides the operating income and expenditure for the 2018/19 (actuals) financial year, the revised budgeted figures for 2019/20 and the budgeted figures for 2020/21 to 2022/23 financial years.

Graph 3



The total operating budget before recognition of capital transfers for 2020/21 amounts to a deficit of R 40 957 506. The total operating expenditure budget amounts to R 1 208 071 893, which is 1.5 per cent more than the revised budget of 2019/20 of R 1 190 425 544.

Employee-related costs

As a result of the new Salary and Wage Collective Agreement, Mossel Bay Municipality has provided for an increase of 6.5%. This is based on 12-month average CPI, which were lower than 5% and then, according to the agreement, a 5% increase plus 1.5% must be used.

Remuneration of Councillors

The cost associated with the remuneration of Councillors is determined and informed directly by way of the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The determined upper limits of salaries, allowances and benefits of members of Council are gazetted annually in December/January. An increase equal to the employees were included in the 2019/20 budget.

Bulk Purchases

Compared to the 2019/20 Adjustments Budget, the bulk purchases group of expenditure has increased by R 27 million or 8.1 per cent to the 2020/21 budget year. The tariff increases regarding Eskom have been provided for. No growth in electricity purchases were included, the modelling of tariffs was based on the actual trend up to end of February 2020.

Contracted Services

This expenditure group decreased by -33.4 %, or -R 74 million, mainly due to a R81 million decrease in the Housing Top structure grant from the 2019/20 Adjustments Budget.

Repairs and maintenance

The Mossel Bay Municipality has with the adoption of the 2017/18 adjustments budget increased the repairs and maintenance budget to get a step closer to the goal set in the Municipality's long-term financial plan. The Municipality have again moved a step closer with this budget and increased the repairs and maintenance budget with 58.38 per cent more than the 2017/18 Actual Expenditure. The budgeted amount for repairs and maintenance, all types of expenditure included, amount to R 111.57 million for the 2019/20 and increase to R 141.49 million in 2020/21.

3.3. Operating Revenue Budget

The operating revenue budget amounts to R 1 288 534 387. This includes capital transfers and donated assets to the value of R 121 420 000. If these items are excluded the **operating revenue** amounts to R 1 167 114 387.

The operational revenue budget for 2020/21 of R 1 167 114 387 shows an increase compared to the operational budget of 2019/20 of R 1 158 819 069. The outer years increase by 3.2 per cent and 5.3 per cent year on year.

The Mossel Bay Municipality depends largely on service charges to balance its budget. The service charges consist of the following:

- Electricity charges R 498.0 million;
- Water charges R 130.0 million;
- Sewerage charges R 83.5 million; and
- Refuse removal charges R 74.7 million.

In the tables below, it provides the funding made available from National and Provincial Government for the 2020/21 budget year. The funding is further split between Capital and Operating budget funding.

National Government

<i>Grant</i>	<i>CAPITAL budget funding</i>	<i>OPERATING budget funding</i>
Integrated National Electrification Programme Grant	R 12 000 000	
Municipal Infrastructure Grant	R 32 967 000	
Expanded Public Works Programme Incentive Grant	R 0	R 2 539 000
Finance Management Grant		R 1 550 000
Municipal Systems Improvement		R 300 000
Contribution toward Council Remuneration & Ward committees		R 5 791 000
Equitable Share Indigent Subs		R 95 401 000
Integrated National Electrification Programme (Eskom) Grant (Allocation in Kind)	R 0	
TOTAL	R 44 967 000	R 105 581 000

Provincial Government

<i>Grant</i>	<i>CAPITAL budget funding</i>	<i>OPERATING budget funding</i>
Integrated Housing and Human Settlement & Development Grant	R 59 953 000	R 0
Maintenance & Construction of Transport Infrastructure	R 16 000 000	R 70 000
Financial Management Capacity Building Grant		R 401 000
Municipal Accreditation and Capacity Building Grant		R 238 000
Thusong Service Centre Grant	R 0	R 0
Library Services	R 0	R 9 305 000
RSEP / VPUU	R 500 000	R 0
Community Development Workers Grant	R 56 000	
Fire service capacity building grant	R 0	
Financial Management Support Grant		R 0
TOTAL	R 76 509 000	R 10 014 000

3.4. Proposed Rates and Tariffs for 2020/21

Attached as Annexure A is a list of all the tariffs of the Council. The annexure shows the tariffs for the current financial year (2019/20) as well as the tariffs and proposed increases for the Budget year 2020/21.

The Municipality was not able to keep the tariff increases within the upper limit of 6 per cent provided by the National Treasury. The proposed overall tariff increases, are as follows:

- Property Rates: 15%
- Water services: 5.8%
- Sewerage charges: 5%
- Electricity services: 6.9%
- Refuse removal: 7%

The main reason for the deviation in the Property rates is as a result of the cost of supply study and to move into the direction to get the budget funded before the recognition of transfers and subsidies.

The tariff increases are, inter alia, provided to cash fund the budget for the 2020/21 financial year.

Electricity Tariffs

At the time of finalising the budget for 2020/21, NERSA has not indicated the Eskom price increases and the Municipality followed the guidelines by National Treasury as follows:

- Eskom tariff increase in respect of purchase of electricity : 8.1%
- Municipal electricity tariff increases on sales to consumers : 6.9%

PLEASE NOTE THAT THE ELECTRICITY TARIFF ARE SUBJECT TO CHANGE AFTER NERSA'S GUIDELINES ON THE INCREASE IN TARIFFS ARE APPROVED.

The table below provides a summary of the sales and bulk purchases in respect of electricity.

	Budget 2020/2021	Budget 2019/20
Total Sales of Electricity	R 498 014 035	R 468 830 633
Total Purchases of Electricity	R 354 820 033	R 330 325 754
GROSS PROFIT / (LOSS)	R 143 194 002	R 138 504 879
Percentage Gross Profit	40.4%	41.9%

Note: The profit/loss exclude any allocations of overheads

The table below provides a summary of the revenue and expenditure in respect of the electricity department.

	Budget 2020/2021	Budget 2019/20
Total Revenue	R 517 449 185	R 482 813 831
Total Expenditure	R 420 887 691	R 394 532 295
NETT PROFIT / (LOSS)	R 96 561 494	R 88 281 536
Percentage Net Profit / (Loss)	22.9%	22.4%

There is an increase in the gross profit on electricity sales compared to 2019/20 financial years, which illustrates that the dependency on electricity tariffs to balance the budget has slightly increased. Some tariffs for the business sector have not been increased in order to bring the tariffs more in line with the cost of supply study.

Water Tariffs

The budget includes an increase of 5.8 % on all water tariffs, included in Annexure A. Separate tariffs are included in the tariff list if Council should declare Mossel Bay area as a drought-stricken area. The revenue is based on a normal rainfall year. The table below provides a summary of the revenue and expenditure in respect of the water department.

	<i>Budget 2020/2021</i>	<i>Budget 2019/20</i>
Total Revenue	R 160 502 002	R 146 482 304
Total Expenditure	R 106 671 815	R 95 044 185
NETT PROFIT / (LOSS)	R 53 830 187	R 51 438 119
Percentage Net Profit / (Loss)	50.5%	54.1%

Note: The profit/loss exclude any allocations of overheads

This service is regarded as a trading service and is supposed to run at a profit. The water consumption remains the same measured from 2018/19 to the projected consumption for 2019/20. This trend was used to project the consumption for 2020/21. As with the other services the net profit on water sales is used to finance the deficit on the budget and thereby subsidising property rates tariffs. The tariff is fully cost reflective and based on the outcome of the cost of supply study. The tariff structure was amended to be based on the size of the water connection whilst the consumption structure was implemented as a punitive structure with predetermine increments. In essence, it means that the more the consumer use the more expensive the unit price will become.

Refuse Removal Tariffs

The service is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even making a small profit.

The budget includes an increase of 7 % on all refuse removal tariffs, except for Residential refuse removal tariffs, as included in Annexure A.

The table below provides a summary of the revenue and expenditure in respect of the refuse removal department.

	<i>Budget 2020/2021</i>	<i>Budget 2019/20</i>
Revenue	R 95 169 755	R 88 572 649
Expenditure	R 82 059 206	R 66 427 661
NETT PROFIT / (LOSS)	R 13 110 549	R 22 144 988
Percentage Net Profit / (Loss)	16.0%	33.3%

Note: The profit/loss exclude any allocations of overheads

The operational expenditure of this service shows an increase of 23.5% and it is mainly because the new Eden district landfill site will be made operational during the financial year. The additional

cost for the new site will bring on extraordinary increases, which is why the Municipality has started with a phased-in approach by increasing the tariffs the past 3 years. The tariff is not yet cost reflective but based on the outcome of the cost of supply study, with a cash contribution that will be phased out over a few years. The tariff structure was amended regarding the commercial tariffs to be cost reflective based on consumption.

Sewerage Fees:

The sewerage service is classified as an economic service. This service must be fully financed by its own tariffs or even making a small profit.

The budget includes an increase of 5 % on all sewerage tariffs, as included in Annexure A. The table below provides a summary of the revenue and expenditure in respect of the sewerage department.

	<i>Budget 2020/2021</i>	<i>Budget 2019/20</i>
Revenue	R 110 641 790	R 104 410 859
Expenditure	R 97 888 347	R 88 817 958
NETT PROFIT / (LOSS)	R 12 753 443	R 15 592 901
Percentage Net Profit / (Loss)	13.0%	17.6%

Note: The profit/loss exclude any allocations of overheads

At present the service makes a profit, as it is classified as an economic service. The tariff is fully cost reflective and based on the outcome of the cost of supply study. The tariff structure was not amended.

It must be pointed out that in all four the afore mention services the expenditure does not reflect the cost of the support services, as all costing transactions is ignored when preparing the budget and annual financial statements. The tariffs where however determined after the allocation of the support service cost.

Property Rates

Property rates are levied in terms of the Property Rates Act and the income generated from this service is used to balance the budget. It does not pay for a specific service although it normally funds all the other services which are not covered by the profits made in respect of trading and economical services. The rates policy which sets out the principles for the levies is part of the budget-related policies included in Annexure B.

The budget includes an increase of 15% on revenue all categories, as included in Annexure A. The increase in the tariffs for vacant land, both residential and commercial are higher than the increase in general for property services.

The Property rate revenue included in the budget, as in the previous financial year, provides that the first R 15 000 valuation of any developed residential property in terms of Council's Rates Policy is exempted and that an additional rebate is granted on the balance of the valuation up to a maximum of R 35 000.

The owner of a developed residential property will therefore not pay any property rates on the first R 50 000 of the value of its property.

Subsidies and Rebates

Specific attention was also given to the plight of the poor people. The following subsidies and rebates were included in the budget to Council.

Subsidies to Indigent and Poor households:

	<u>Subsidies</u> <u>2019/20</u>	<u>Subsidies</u> <u>2020/21</u>
Indigent Household	R 669.70 (Incl. VAT)	R 684.90 (Incl. VAT)
Poor Household	R 334.84 (Incl. VAT)	R 342.45 (Incl. VAT)

The criteria on which the subsidies are based are described in the tariff list under paragraph 6.

The criteria were changed to exclude the automatic qualification based on the valuation of the property. All indigent subsidies are based on application and the household income. The criteria for level 1 indigent households and households housing a person with a disability residing on a premise are based on the income of that household which must be less than twice the monthly State Old Age pension, while the income criterion for level 2 indigent households is less than four times the monthly State Old Age pension.

Level 1 Indigent households and households housing a person with a disability will receive the following services free of charge.

Electricity:	50kWh
Water:	No basic charges, 6 kilolitres free per month.
Sewerage:	No charges.
Refuse:	No charges.
Property Rates:	The first R 81 000 valuation free of charge.

These households will therefore only pay for electricity consumption more than 50kWh, water consumption more than six kilolitres and where valuations exceed the abovementioned limits.

The level 2 Indigent households will receive 25 kWh and 6 kilolitres free per month, whilst only 50% subsidy on all basic charges. No additional subsidy on property rates apart from the normal R 15 000 impermissible and additional R 35 000 valuation discounts.

Subsidy/Discounts to Pensioners:

Property Rates and Sewerage Fees

The discount on property rates and sewerage fees in respect of pensioners will be based on the conditions as per the tariff list. However, it is recommended that the limit regarding the total income of households be as follows, for:

-50% discount: Income limit is R 16 600 per month.

-30% discount: Income limit is R 22 100 per month.

It is thus clear from the above that this budget of Council specifically tries to assist the poor and pensioners who cannot afford the higher municipal tariffs.

SPECIAL RATING AREAS

The Mossel Bay municipality has one special rating area operational as from the 1 July 2016, namely the Mossel Bay Central Business District area. It is the intention to revitalise this area through the introduction and implementation of pro-active interventions that will ensure its economic viability. For this reason, a special levy is raised on properties within this area which will be used to fund the project.

The budgeted revenue for the 2020/21 from special rates in the Mossel Bay Central Business District area amounts to R 573 599 .

3.5. Implementation of the Long-term Financial Plan

LONG-TERM FINANCIAL PLAN PROPOSED STRATEGIES	COMMENT
FACILITATE ECONOMIC DIVERSITY	<ul style="list-style-type: none"> Intensify efforts in facilitating the diversification of the local economy Progress or outcome: Remains relevant especially in the light of the increasing strain on the fiscus to support SOEs, viz. PetroSA.
PARTNERSHIP WITH NATIONAL PORTS AUTHORITY	<ul style="list-style-type: none"> Explore cargo shipping but also as a potential tourist destination and community harbour Progress or outcome: Operation Phakisa and especially its “Oceans Economy” remain relevant and provides renewed impetus for improved partnership with the National Ports Authority.
MUNICIPAL VIABILITY FRAMEWORK	<ul style="list-style-type: none"> Municipal Viability Framework for quarterly reporting to the Executive Council and Management Progress or outcome: Elements are found in the Service Delivery and Budget Implementation Plan and are reported as part of the Section 52 report
ADOPT A LIQUIDITY POLICY	<ul style="list-style-type: none"> Mossel Bay LM must adopt a Liquidity Policy Progress or outcome: The Municipality has a policy, which is part of the review.
BORROWING, FUNDS AND RESERVES POLICY	<ul style="list-style-type: none"> Mossel Bay LM must adopt a Borrowing, Funds and Reserves Policy Progress or outcome The Municipality has a policy, which is part of the review.
INCREASE REVENUE	<ul style="list-style-type: none"> Mossel Bay LM to identify other revenue sources Progress or outcome: Remains relevant. The relatively low property rates were investigated as part of the cost of supply study. The results of the study are that the budget is currently unfunded, and the service of tax is property rates. In order to fully fund the budget, the property rates need to be increased in excess of 50%. A phased approach have been adopted, with the 2nd year increase of 15%. All other services are cost reflective an over collection on Electricity. Some of the tariffs in this service was kept unchanged.
FUNDING OF NON-REVENUE SERVICE INFRASTRUCTURE	<ul style="list-style-type: none"> Risk of flooding and the dedication of the funds to counter the deterioration through a lack of maintenance of non-revenue generating infrastructure, viz. roads and storm water
MANAGE EXPENSES	<ul style="list-style-type: none"> Stringent budget control and duly SCM Processes regarding the authorisation of requisitions that leads to orders and the payment for goods and services are maintained.
CONTROL OVER SALARY AND WAGE BUDGET	<ul style="list-style-type: none"> Remains relevant. The therefor additional allocations, within increase constrains, are made towards Roads and storm water.
IMPLEMENT INTEGRATED ASSET MANAGEMENT	<ul style="list-style-type: none"> Comprehensive asset register is a first step in implementing integrating asset management. Municipality must actively proceed to migrate (over several years) to implementing integrated asset management where expenditure on new infrastructure, replacement infrastructure and repairs and maintenance expenditure are optimized. Progress or outcome: Remains relevant. Asset register has been updated with exception of the completeness relating to Storm water as result of lack of masterplans. The first of a few projects have been completed in this regard with the first correction of error to be reflected in the 30 June 2020 Annual Financial Statements. Apart from this there is still the integrated processes of asset management, for example the condition rating, review of useful life, costing of maintenance and replacement module that is lacking.
COST ACCOUNTING	<ul style="list-style-type: none"> The implementation of a costing system must be introduced that ensures that all expenses, including contracts, labour, materials and equipment costs are recorded against the relevant asset as well as other direct expenditure. Progress or outcome: Remains relevant. The module to allocate support service cost

	to end services have been developed. The first budgeted figures for both internal billing and interdepartmental charges have been included in the 2020/2021 budget, with the actuals to be processed during the 2020/2021 financial year.
PREPARATION OF A COMPREHENSIVE MUNICIPAL INFRASTRUCTURE PLAN	<ul style="list-style-type: none"> ♦ Municipality must compile a Comprehensive Municipal Infrastructure Plan that would assist in providing an overview of the state of infrastructure in the municipality and the key issues and strategic options. ♦ Progress or outcome: Remains relevant. Not yet addressed
PRIORITISATION OF PROJECTS	<ul style="list-style-type: none"> ♦ The Asset register must provide guidance on the assets that require replacement but more than that a clear model of prioritisation of future new infrastructure projects must be undertaken. The municipality should not neglect the replacement of its existing assets and a prioritisation should compare the need for new infrastructure with the need of replacing existing infrastructure. ♦ Progress or outcome: Remains relevant. Did had presentations from system providers but the integrated system with the implementation cost was expensive. Busy to address via existing IDP and Budget model of the core financial system, but the process has been halted as part of the financial system compliance review till January 2020. The mSCOA working committees has commenced again in February 2020, the deadline for this development has not yet been set.

3.6 Budget-Related Policies of Council

The following policies are submitted annually as part of the budget documentation:

- * Cash Management and Investment Policy
- * Rates Policy
- * Tariff Policy
- * Credit Control and Debt Collection and Indigent Policy
- * Supply Chain Management Policy
- * Budget Policy
- * Borrowing, Funding and Reserve Policy
- * Asset Management Policy
- * Expenditure Policy
- * Liquidity Policy
- * Municipal Development Charges Policy
- * Cost Containment Policy
- * Incentive Policy

A summary of the key amendments to the policy documents is shown in section 7 of this document.

FINAL COMMENTS FROM CHIEF FINANCIAL OFFICER

Proper financial planning within the limited resources available will and must always be the focus point of the management of a municipality. Financial planning is not just the duty of the Chief Financial Officer, but in terms of the Municipal Finance Management Act, is also the responsibility of the Accounting Officer and management. They are to exercise their financial management responsibilities in such a way that the financial, and other resources of the municipality, are utilised effectively, efficiently, economically and transparently.

The allocation of operational resources to supporting services is increasing, at present at an alarming level of 17.25% for the 2020/2021, this causes the core focus, of service delivery, to suffer. The responsibility of each Executive Director to whom funds have been allocated in the budget, is to plan and to conduct operations in such a way that available funds are spent timeously and utilised effectively and efficiently to maintain and improve service delivery standards to the community.

Management continuously put measures in place to prevent any unauthorised, fruitless, irregular and wasteful expenditure. For this reason, Management are very strict in recommendations regarding policy to Council. The effectiveness of these policies, the dedication of the management and adherence of policies by all personnel is of utmost importance for the success of the Municipality and to get the Municipality back on track regarding clean audit status.

Affordability is the key issue for consumers especially under the COVIT 19 pandemic and the already deteriorating economy. While all efforts are made to keep the tariff increases within acceptable levels, the escalation of costs beyond Council's control, has a negative impact on the budget. While the increasing of tariffs might be the easiest solution, it cannot always be absorbed by the community. It will become imperative in the very near future that Council reverts to its core functions as the deteriorating economy is putting an unbearable strain on consumers.

Affordability of projects must be kept foremost in mind when projects are prioritised for implementation as the cost of the projects must be borne equally by all sectors of the community. Council should urgently address the issue of unfunded mandates and stress the importance of service delivery as its core function.

The maintenance and renewal of existing infrastructure must always be the highest priority to ensure sustainable and to maintain the existing high standards of service delivery in the Municipality. Therefore, it will be of the utmost importance for this Municipality to in future reduce spending levels on services that are not a priority and increase the spending on existing infrastructure to safeguard the existing revenue streams.

The funding of the operational budget requires a phase-in approach. Although the municipality actual results show every year a net profit, it is mainly due to saving on the operational expenditure side. Initially there were every year an over recovery on revenue, but with more accurate revenue forecasting the deviation on revenue is now reduced to below 2%. The more the operating expenditure become under pressure, the net profits will decrease.

It is therefore imperative that the tariffs including the rates must be cost reflective and in relation to consumption.

Finally, I would like to thank all staff members that were involved with the preparation of this budget. This becomes more and more a process that involves all role players, taking responsibility for the respective fields of expertise because the needs for services will always exceed the limited resources. Therefore the prioritising within each directorate becomes more and more difficult.

I especially would like to thank the staff of the Budget office for their dedication and hard work in this regard.

D SCHOLTZ
ACTING CHIEF FINANCIAL OFFICER



SECTION 4 - ANNUAL BUDGET TABLES AND GRAPHS

Table A1 - Budget summary

WC043 Mossel Bay - Table A1 Budget Summary

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands								
Financial Performance								
Property rates	111 524	123 141	138 874	145 070	145 070	167 687	192 752	221 619
Service charges	601 994	639 134	728 453	720 249	720 249	786 299	839 601	896 208
Investment revenue	38 603	42 700	39 150	43 045	43 045	43 045	45 628	48 365
Transfers recognised - operational	126 891	115 653	157 831	191 564	191 564	116 166	195 492	174 353
Other own revenue	66 118	68 866	61 912	58 892	58 892	53 917	56 722	59 645
Total Revenue (excluding capital transfers and contributions)	945 130	989 493	1 126 219	1 158 819	1 158 819	1 167 114	1 330 195	1 400 190
Employee costs	274 483	299 014	336 506	333 077	333 077	367 306	392 958	421 083
Remuneration of councillors	10 941	11 483	12 207	11 885	11 885	13 083	14 031	15 049
Depreciation & asset impairment	67 366	76 290	96 612	95 833	95 833	121 027	131 048	140 570
Finance charges	11 060	6 785	20 193	8 363	8 363	13 553	14 366	15 228
Materials and bulk purchases	344 517	382 896	405 068	405 878	405 878	435 438	517 417	521 155
Transfers and grants	4 282	6 085	6 106	6 372	6 372	6 476	6 197	6 552
Other expenditure	177 162	189 812	296 247	329 019	329 019	251 189	263 102	276 193
Total Expenditure	889 812	972 367	1 172 939	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829
Surplus/(Deficit)	55 318	17 127	(46 721)	(31 606)	(31 606)	(40 958)	(8 924)	4 361
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	37 910	46 859	75 521	97 163	97 163	121 420	87 180	78 061
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	407	19 328	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	93 636	83 314	28 800	65 557	65 557	80 462	78 256	82 422
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	93 636	83 314	28 800	65 557	65 557	80 462	78 256	82 422
Capital expenditure & funds sources								
Capital expenditure	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Transfers recognised - capital	36 750	60 164	66 870	87 744	87 744	108 933	78 831	69 329
Borrowing	5 597	18 972	133 700	75 445	75 445	34 300	47 000	17 000
Internally generated funds	95 489	87 977	108 821	129 750	129 750	100 546	113 949	111 357
Total sources of capital funds	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Financial position								
Total current assets	579 444	625 636	538 593	640 236	640 236	719 204	726 690	761 957
Total non current assets	2 683 297	2 754 343	3 024 160	2 876 801	2 876 801	2 937 237	3 043 377	3 097 622
Total current liabilities	211 701	242 230	219 876	232 136	232 136	248 134	245 818	252 575
Total non current liabilities	209 749	240 789	353 709	322 385	322 385	365 327	403 014	403 347
Community wealth/Equity	2 841 291	2 896 961	2 989 169	2 962 517	2 962 517	3 042 980	3 121 236	3 203 658
Cash flows								
Net cash from (used) operating	173 285	194 735	197 457	211 227	211 227	214 545	213 538	231 798
Net cash from (used) investing	(215 414)	(201 720)	(316 592)	(232 338)	(232 338)	(185 679)	(241 660)	(199 556)
Net cash from (used) financing	4 945	(1 244)	121 484	72 509	72 509	21 355	25 760	(9 046)
Cash/cash equivalents at the year end	14 350	6 121	406 358	482 565	482 565	532 786	530 425	553 619
Cash backing/surplus reconciliation								
Cash and investments available	462 249	512 087	466 358	542 565	542 565	544 786	554 425	589 619
Application of cash and investments	300 358	405 237	273 849	374 640	374 640	319 115	335 947	375 881
Balance - surplus (shortfall)	161 891	106 850	192 509	167 925	167 925	225 671	218 478	213 738
Asset management								
Asset register summary (WDV)	2 646 942	2 705 857	2 963 946	2 816 385	2 816 385	2 924 891	3 019 121	3 061 466
Depreciation	67 366	76 290	96 612	95 833	95 833	121 027	131 048	140 570
Renewal and Upgrading of Existing Assets	85 298	110 756	172 378	185 477	185 477	133 109	131 789	123 297
Repairs and Maintenance	89 336	97 807	111 565	134 316	134 316	141 486	151 377	161 200
Free services								
Cost of Free Basic Services provided	67 393	85 361	67 700	68 794	68 794	69 943	71 841	74 196
Revenue cost of free services provided	1 963 582	1 994 577	2 017 740	2 061 281	2 061 281	2 057 797	2 059 292	2 061 026
Households below minimum service level								
Water:	–	–	–	–	–	–	–	–
Sanitation/sewerage:	0	0	0	0	0	0	0	0
Energy:	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–

Explanatory notes to Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget.

The Budget Summary provides the key information in this regard:

- a. The operating surplus/deficit (before the recognition of capital transfers, contributed and donated assets) is supposed to be positive over the MTREF;
- b. Capital expenditure is balanced by capital funding sources, of which
 - i) Transfers recognised is reflected on the Financial Performance Budget;
 - ii) Borrowing is incorporated in the net cash from financing on the Cash Flow Budget; whilst
 - iii) Internally generated funds are financed from the accumulated cash-backed reserves. This is generated by making the depreciation charges cash funded together with contribution of other cash ring fenced revenue streams to the CRR.
 - iv) All the above amounts are incorporated in the Net cash from investing on the Cash Flow Budget. The municipality's cash and cash equivalents position read together with the cash backing surplus reconciliation should at least remain positive, which is the case.
4. The cash backing/surplus reconciliation shows that the Municipality has cash funded its commitments.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase.

Table A2 - Budgeted financial performance (revenue and expenditure by standard classification)

Functional Classification Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Revenue - Functional									
<i>Governance and administration</i>		189 133	200 755	231 210	239 425	239 425	266 356	298 923	338 340
Executive and council		22 240	15 880	34 500	34 014	34 014	38 062	45 478	52 395
Finance and administration		166 893	184 875	196 709	205 411	205 411	228 294	253 444	285 944
Internal audit		-	-	-	-	-	-	-	-
<i>Community and public safety</i>		72 124	61 614	117 244	165 130	165 130	93 472	141 531	104 192
Community and social services		9 715	15 775	13 167	13 465	13 465	10 690	10 755	11 354
Sport and recreation		9 660	8 423	4 573	4 312	4 312	14 406	1 089	1 145
Public safety		14 511	14 289	15 751	14 313	14 313	7 634	8 617	7 846
Housing		38 238	23 128	83 754	133 040	133 040	60 742	121 070	83 847
Health		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		28 018	42 594	31 006	31 324	31 324	44 944	31 318	29 915
Planning and development		11 353	11 885	12 018	13 304	13 304	13 462	13 617	14 394
Road transport		16 666	30 632	18 946	17 940	17 940	31 473	17 691	15 510
Environmental protection		-	77	42	79	79	10	10	11
<i>Trading services</i>		694 066	750 590	822 280	820 104	820 104	883 763	945 603	1 005 805
Energy sources		394 770	428 974	482 814	477 623	477 623	517 449	548 623	584 971
Water management		146 277	146 705	146 482	146 750	146 750	160 502	169 522	179 854
Waste water management		88 952	97 838	104 411	105 987	105 987	110 642	126 700	134 156
Waste management		64 066	77 073	88 573	89 743	89 743	95 170	100 759	106 823
<i>Other</i>	4	107	127	-	-	-	-	-	-
Total Revenue - Functional	2	983 447	1 055 680	1 201 740	1 255 982	1 255 982	1 288 534	1 417 375	1 478 251
Expenditure - Functional									
<i>Governance and administration</i>		171 902	177 565	200 431	185 846	185 846	203 911	215 409	226 084
Executive and council		49 966	44 373	49 574	47 920	47 920	52 187	55 675	57 969
Finance and administration		116 260	126 706	144 197	130 986	130 986	144 384	151 955	159 777
Internal audit		5 676	6 487	6 660	6 941	6 941	7 340	7 779	8 338
<i>Community and public safety</i>		136 997	160 306	200 965	237 694	237 694	163 714	245 079	226 207
Community and social services		21 925	23 679	26 485	27 058	27 058	30 152	31 766	33 415
Sport and recreation		41 391	47 310	51 525	48 729	48 729	53 613	54 846	57 931
Public safety		57 043	61 090	65 029	72 312	72 312	68 015	71 373	75 991
Housing		16 637	28 227	57 927	89 595	89 595	11 935	87 093	58 870
Health		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		83 149	93 858	120 373	124 228	124 228	126 445	133 879	140 968
Planning and development		20 790	23 451	38 558	37 666	37 666	32 581	34 008	36 169
Road transport		56 793	63 545	73 762	79 460	79 460	85 522	91 651	96 056
Environmental protection		5 566	6 862	8 052	7 103	7 103	8 342	8 220	8 742
<i>Trading services</i>		492 693	535 344	644 822	637 003	637 003	707 507	738 235	795 625
Energy sources		316 963	346 227	394 532	388 130	388 130	420 888	429 618	464 593
Water management		68 216	73 229	95 044	94 080	94 080	106 672	115 280	123 504
Waste water management		62 154	65 648	88 818	84 417	84 417	97 888	106 172	114 866
Waste management		45 360	50 240	66 428	70 376	70 376	82 059	87 165	92 662
<i>Other</i>	4	5 071	5 294	6 348	5 655	5 655	6 495	6 518	6 945
Total Expenditure - Functional	3	889 812	972 367	1 172 939	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829
Surplus/(Deficit) for the year		93 636	83 314	28 800	65 557	65 557	80 462	78 256	82 422

Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile a report for the whole of government.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

Table A3 - Budgeted financial performance (revenue and expenditure by Municipal Vote)

Vote Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1								
Vote 1 - MUNICIPAL MANAGER		22 239	15 485	33 418	32 932	32 932	38 061	45 477	52 394
Vote 2 - CORPORATE SERVICES		2 408	3 685	2 995	1 744	1 744	553	161	171
Vote 3 - FINANCIAL SERVICES		156 830	174 147	186 800	197 496	197 496	219 018	247 235	279 241
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		639 288	696 044	745 114	740 545	740 545	811 950	853 930	905 368
Vote 5 - COMMUNITY SERVICES		105 330	123 721	129 298	129 605	129 605	135 990	129 796	136 257
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		55 920	38 911	101 054	150 670	150 670	78 793	139 587	103 407
Vote 7 - GOVERNANCE SERVICES		1 434	3 687	3 060	2 990	2 990	4 169	1 189	1 413
Total Revenue by Vote	2	983 447	1 055 680	1 201 740	1 255 982	1 255 982	1 288 534	1 417 375	1 478 251
Expenditure by Vote to be appropriated	1								
Vote 1 - MUNICIPAL MANAGER		36 390	30 103	32 837	33 522	33 522	36 208	38 300	40 593
Vote 2 - CORPORATE SERVICES		63 237	77 675	74 284	71 575	71 575	77 998	81 515	86 818
Vote 3 - FINANCIAL SERVICES		51 331	49 700	65 531	58 432	58 432	65 265	68 882	71 068
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		500 342	544 930	647 824	643 866	643 866	708 696	740 029	796 201
Vote 5 - COMMUNITY SERVICES		182 429	199 828	227 684	234 410	234 410	251 680	264 048	280 095
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		47 294	59 845	112 237	138 461	138 461	55 982	132 838	107 662
Vote 7 - GOVERNANCE SERVICES		8 788	10 285	12 542	10 161	10 161	12 244	13 506	13 392
Total Expenditure by Vote	2	889 812	972 367	1 172 939	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829
Surplus/(Deficit) for the year	2	93 636	83 314	28 800	65 557	65 557	80 462	78 256	82 422

Explanatory notes to Table A3 - Budgeted financial performance (revenue and expenditure by Municipal Vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. It is therefore a mechanism to link responsibility and financial appropriations to service delivery.
2. It is the level that the Council will approve the budget in terms of Sect 24(2)(c)(iii).
3. The tables below provide an indication of the variances between the latest revised budget of the current year and the budget year.

VOTE (Directorate)	Current year appropriation	Budget Year appropriation	Variance from Current year	Percentage of Total
OPERATING REVENUE				
MUNICIPAL MANAGER	32 932 200	38 060 928	16%	3%
GOVERNANCE SERVICES	2 990 171	4 168 930	39%	0%
CORPORATE SERVICES	1 743 552	552 930	-68%	0%
FINANCIAL SERVICES	197 495 917	219 017 944	11%	17%
TECHNICAL SERVICES	740 545 494	811 949 873	10%	63%
COMMUNITY SERVICES	129 605 011	135 990 478	5%	11%
PLANNING & INTEGRATED SERVICES	150 669 788	78 793 304	-48%	6%
Total Revenue	1 255 982 133	1 288 534 387	3%	100%
OPERATING EXPENDITURE				
MUNICIPAL MANAGER	33 522 201	36 208 053	8%	3%
GOVERNANCE SERVICES	10 160 596	12 243 972	21%	1%
CORPORATE SERVICES	71 574 996	77 997 932	9%	6%
FINANCIAL SERVICES	58 431 883	65 264 540	12%	5%
TECHNICAL SERVICES	643 865 527	708 696 095	10%	59%
COMMUNITY SERVICES	234 409 680	251 679 655	7%	21%
PLANNING & INTEGRATED SERVICES	138 460 661	55 981 646	-60%	5%
Total Expenditure	1 190 425 544	1 208 071 893	1%	100%

Table A4 - Budgeted financial performance (revenue by source and expenditure by Type)

Description	Ref	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source										
Property rates	2	111 524	123 141	138 874	145 070	145 070	145 070	167 687	192 752	221 619
Service charges - electricity revenue	2	386 042	414 809	468 831	462 460	462 460	462 460	498 014	532 293	569 417
Service charges - water revenue	2	114 419	109 237	120 189	116 713	116 713	116 713	130 017	137 765	146 015
Service charges - sanitation revenue	2	57 241	61 730	71 853	71 163	71 163	71 163	83 519	90 444	96 927
Service charges - refuse revenue	2	44 291	53 358	67 580	69 913	69 913	69 913	74 749	79 099	83 848
Rental of facilities and equipment		5 306	5 816	6 345	6 559	6 559	6 559	6 847	7 191	7 550
Interest earned - external investments		38 603	42 700	39 150	43 045	43 045	43 045	43 045	45 628	48 365
Interest earned - outstanding debtors		1 772	2 066	2 083	2 947	2 947	2 947	3 098	3 258	3 427
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		13 610	15 634	15 362	13 981	13 981	13 981	8 160	8 322	8 486
Licences and permits		1 300	1 332	1 201	1 231	1 231	1 231	1 290	1 368	1 450
Agency services		6 053	6 781	6 300	6 486	6 486	6 486	6 810	7 219	7 652
Transfers and subsidies		126 891	115 653	157 831	191 564	191 564	191 564	116 166	195 492	174 353
Other revenue	2	36 403	33 929	28 820	27 479	27 479	27 479	27 711	29 364	31 079
Gains		1 674	3 307	1 801	209	209	209	–	–	–
Total Revenue (excluding capital transfers and contributions)		945 130	989 493	1 126 219	1 158 819	1 158 819	1 158 819	1 167 114	1 330 195	1 400 190
Expenditure By Type										
Employee related costs	2	274 483	299 014	336 506	333 077	333 077	333 077	367 306	392 958	421 083
Remuneration of councillors		10 941	11 483	12 207	11 885	11 885	11 885	13 083	14 031	15 049
Debt impairment	3	17 454	14 603	30 816	24 293	24 293	24 293	15 304	16 310	17 977
Depreciation & asset impairment	2	67 366	76 290	96 612	95 833	95 833	95 833	121 027	131 048	140 570
Finance charges		11 060	6 785	20 193	8 363	8 363	8 363	13 553	14 366	15 228
Bulk purchases	2	267 744	292 285	330 326	328 233	328 233	328 233	354 820	359 184	389 284
Other materials	8	76 773	90 611	74 742	77 645	77 645	77 645	80 618	158 232	131 871
Contracted services		97 223	115 415	180 663	222 491	222 491	222 491	148 270	155 514	161 420
Transfers and subsidies		4 282	6 085	6 106	6 372	6 372	6 372	6 476	6 197	6 552
Other expenditure	4, 5	54 297	53 574	70 692	68 157	68 157	68 157	83 368	86 776	92 024
Losses		8 188	6 220	14 077	14 077	14 077	14 077	4 247	4 501	4 772
Total Expenditure		889 812	972 367	1 172 939	1 190 426	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		55 318	17 127	(46 721)	(31 606)	(31 606)	(31 606)	(40 958)	(8 924)	4 361
		37 910	46 859	75 521	97 163	97 163	97 163	121 420	87 180	78 061
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	6	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		407	19 328	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		93 636	83 314	28 800	65 557	65 557	65 557	80 462	78 256	82 422
Taxation										
Surplus/(Deficit) after taxation		93 636	83 314	28 800	65 557	65 557	65 557	80 462	78 256	82 422
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		93 636	83 314	28 800	65 557	65 557	65 557	80 462	78 256	82 422
Share of surplus/ (deficit) of associate	7									
Surplus/(Deficit) for the year		93 636	83 314	28 800	65 557	65 557	65 557	80 462	78 256	82 422

Explanatory notes to Table A4 - Budgeted financial performance (revenue by source and expenditure by Type)

1. Total revenue is R 1 167.1 million in 2020/21 and escalates to R 1 400.2 million by 2022/23. This represents a year-on-year increase of 3.2 per cent for the 2021/22 financial year and 5.3 per cent for the 2022/23 financial year.
2. Revenue to be generated from property rates is R 167.7 million in the 2020/21 financial year and increases to R 221.6 million by 2022/23 which represents 14.4 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R 786.3 million for the 2020/21 financial year and increasing to R 896.2 million by 2022/23. For the 2020/21 financial year services charges amount to 67.4 per cent of the total revenue base and grows by 6.7 per cent per annum over the medium-term. This growth can mainly be attributed to the increase in the bulk prices of electricity.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that the transfers recognise fluctuates due to the nature of expenses on the provincial housing grant.
5. More detail regarding the employee related cost and the remuneration of Councillors are provided in Section 12 of this report.
6. More emphasis will be placed on the Debt impairment; depreciation charges and the Finance charges in Section 9 – Budget Funding of this report.
7. Bulk purchases have significantly increased over the 2019/20 to 2020/21 period escalating from R 328.2 million to R 354.8 million. These increases can be directly attributed to the substantial increase in the cost of bulk electricity purchases from Eskom.
8. Employee related costs and bulk purchases are the two main cost drivers within the municipality and alternative operational efficiencies or additional revenue sources will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

Table A5 - Budgeted capital expenditure by vote, standard classification and funding

Vote Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Capital expenditure - Vote									
Multi-year expenditure to be appropriated	2								
Vote 1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES		-	6 760	-	-	-	-	-	-
Vote 3 - FINANCIAL SERVICES		-	-	-	-	-	-	-	-
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		41 062	33 373	79 028	80 381	80 381	39 250	42 098	38 355
Vote 5 - COMMUNITY SERVICES		5 534	469	5 000	7 649	7 649	7 826	1 096	2 536
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		720	1 458	88 512	32 422	32 422	50 543	49 245	42 050
Vote 7 - GOVERNANCE SERVICES		-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	47 317	42 061	172 540	120 452	120 452	97 618	92 438	82 940
Single-year expenditure to be appropriated	2								
Vote 1 - MUNICIPAL MANAGER		37	2 894	58	44	44	165	-	350
Vote 2 - CORPORATE SERVICES		4 313	2 518	2 290	2 288	2 288	2 500	2 796	141
Vote 3 - FINANCIAL SERVICES		708	1 006	1 327	2 694	2 694	2 490	2 683	2 223
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		67 345	47 827	101 126	108 763	108 763	96 107	104 671	97 071
Vote 5 - COMMUNITY SERVICES		11 668	22 262	17 436	23 462	23 462	18 273	15 602	13 649
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		5 917	48 545	11 166	27 759	27 759	19 164	21 590	1 300
Vote 7 - GOVERNANCE SERVICES		530	-	3 448	7 476	7 476	7 461	-	13
Capital single-year expenditure sub-total		90 519	125 053	136 852	172 486	172 486	146 160	147 342	114 746
Total Capital Expenditure - Vote		137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Capital Expenditure - Functional									
Governance and administration		7 058	7 098	65 819	15 100	15 100	18 861	26 470	4 094
Executive and council		104	817	123	79	79	221	20	350
Finance and administration		6 954	6 280	65 695	15 021	15 021	18 640	26 450	3 744
Internal audit		-	-	-	-	-	-	-	-
Community and public safety		16 517	19 059	49 922	71 572	71 572	83 096	62 098	56 085
Community and social services		4 299	2 628	949	1 898	1 898	1 223	460	420
Sport and recreation		5 856	6 522	6 473	6 334	6 334	17 283	9 598	7 190
Public safety		2 497	4 385	6 289	10 479	10 479	3 837	3 940	7 475
Housing		3 865	5 524	36 211	52 860	52 860	60 753	48 100	41 000
Health		-	-	-	-	-	-	-	-
Economic and environmental services		27 607	39 584	33 917	44 098	44 098	35 162	24 414	24 807
Planning and development		1 397	4 790	4 665	4 673	4 673	2 619	2 000	1 700
Road transport		25 800	34 584	28 201	38 381	38 381	32 104	22 314	23 007
Environmental protection		410	210	1 051	1 045	1 045	440	100	100
Trading services		86 654	101 373	159 734	162 168	162 168	106 660	126 798	112 700
Energy sources		25 256	27 709	32 799	32 613	32 613	31 535	31 048	31 104
Water management		29 801	18 338	65 684	67 531	67 531	30 627	32 001	28 021
Waste water management		27 420	45 301	52 561	49 706	49 706	40 797	61 050	52 475
Waste management		4 178	10 025	8 690	12 319	12 319	3 700	2 700	1 100
Other		-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Funded by:									
National Government		28 378	30 573	27 048	27 048	27 048	39 102	31 083	32 214
Provincial Government		4 883	26 832	38 623	58 712	58 712	66 481	44 848	35 665
District Municipality		-	-	-	-	-	-	-	-
Other transfers and grants		3 490	2 759	1 200	1 984	1 984	3 350	2 900	1 450
Transfers recognised - capital	4	36 750	60 164	66 870	87 744	87 744	108 933	78 831	69 329
Borrowing	6	5 597	18 972	133 700	75 445	75 445	34 300	47 000	17 000
Internally generated funds		95 489	87 977	108 821	129 750	129 750	100 546	113 949	111 357
Total Capital Funding	7	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. Multi-year capital appropriations normally would result in work-in-progress at the end of a financial year, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment.
3. The budget appropriations for the two outer years are indicative allocations based on the inputs of departments and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.

Table A6 - Budgeted Financial Position

WC043 Mossel Bay - Table A6 Budgeted Financial Position

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSETS									
Current assets									
Cash		14 350	6 121	6 358	2 565	2 565	2 786	5 425	3 619
Call investment deposits	1	411 899	457 966	400 000	480 000	480 000	530 000	525 000	550 000
Consumer debtors	1	72 666	81 135	61 820	84 684	84 684	106 562	113 455	120 372
Other debtors		30 392	37 248	21 359	32 527	32 527	41 926	45 411	49 096
Current portion of long-term receivables		478	467	398	437	437	407	377	347
Inventory	2	49 658	42 699	48 658	40 023	40 023	37 523	37 023	38 523
Total current assets		579 444	625 636	538 593	640 236	640 236	719 204	726 690	761 957
Non current assets									
Long-term receivables		355	486	215	416	416	346	256	156
Investments		36 000	48 000	60 000	60 000	60 000	12 000	24 000	36 000
Investment property		593 223	593 270	600 489	587 439	587 439	590 825	594 036	597 202
Investment in Associate									
Property, plant and equipment	3	2 048 900	2 107 894	2 358 816	2 224 380	2 224 380	2 329 597	2 420 680	2 459 921
Biological									
Intangible		594	467	414	340	340	243	180	118
Other non-current assets		4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226
Total non current assets		2 683 297	2 754 343	3 024 160	2 876 801	2 876 801	2 937 237	3 043 377	3 097 622
TOTAL ASSETS		3 262 741	3 379 979	3 562 754	3 517 037	3 517 037	3 656 441	3 770 068	3 859 579
LIABILITIES									
Current liabilities									
Bank overdraft	1								
Borrowing	4	3 249	3 494	24 613	9 654	9 654	24 622	29 516	31 424
Consumer deposits		25 624	27 287	28 251	28 651	28 651	30 083	31 588	33 167
Trade and other payables	4	152 455	178 126	118 976	159 318	159 318	157 019	147 320	149 450
Provisions		30 373	33 323	48 035	34 512	34 512	36 409	37 394	38 535
Total current liabilities		211 701	242 230	219 876	232 136	232 136	248 134	245 818	252 575
Non current liabilities									
Borrowing		30 944	27 343	190 006	103 111	103 111	138 015	167 181	158 481
Provisions		178 805	213 446	163 703	219 274	219 274	227 312	235 833	244 865
Total non current liabilities		209 749	240 789	353 709	322 385	322 385	365 327	403 014	403 347
TOTAL LIABILITIES		421 450	483 019	573 584	554 520	554 520	613 461	648 832	655 922
NET ASSETS	5	2 841 291	2 896 961	2 989 169	2 962 517	2 962 517	3 042 980	3 121 236	3 203 658
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)		2 702 441	2 686 733	2 855 595	2 770 993	2 770 993	2 827 504	2 878 582	2 922 313
Reserves	4	138 849	210 228	133 574	191 524	191 524	215 476	242 654	281 345
TOTAL COMMUNITY WEALTH/EQUITY	5	2 841 291	2 896 961	2 989 169	2 962 517	2 962 517	3 042 980	3 121 236	3 203 658

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is not aligned with GRAP but it improves understandability for Councillors and management of the impact of the budget on the statement of financial position (Balance sheet). The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
2. Table A6 is supported by an extensive table of notes (Table SA3) providing a detailed analysis of the major components of a number of items. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
3. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget. The funding compliance assessment is informed directly by forecasting the statement of financial position.

Table A7 - Budgeted Cash flows

WC043 Mossel Bay - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates		111 524	120 715	138 874	145 070	145 070	164 334	188 897	217 186
Service charges		603 320	631 294	728 453	720 249	720 249	759 545	811 368	865 706
Other revenue		60 281	55 609	58 027	55 737	55 737	50 819	53 464	56 218
Transfers and Subsidies - Operational	1	164 086	101 372	151 498	180 995	180 995	116 166	186 003	168 875
Transfers and Subsidies - Capital	1	–	46 859	75 521	97 163	97 163	121 420	87 180	78 061
Interest		40 326	40 013	36 733	45 992	45 992	46 143	48 886	51 793
Dividends		–	–	–	–	–	–	–	–
Payments									
Suppliers and employees		(798 745)	(791 673)	(970 352)	(1 022 245)	(1 022 245)	(1 025 853)	(1 143 816)	(1 186 508)
Finance charges		(3 131)	(3 369)	(15 193)	(5 363)	(5 363)	(11 553)	(12 246)	(12 981)
Transfers and Grants	1	(4 375)	(6 085)	(6 106)	(6 372)	(6 372)	(6 476)	(6 197)	(6 552)
NET CASH FROM/(USED) OPERATING ACTIVITIES		173 285	194 735	197 457	211 227	211 227	214 545	213 538	231 798
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE		2 861	4 090	4 700	72 500	72 500	10 000	10 000	10 000
Decrease (Increase) in non-current debtors		269	42	–	–	–	100	120	130
Decrease (increase) in non-current receivables		(24 036)	(12 000)	100	100	100	–	–	–
Decrease (increase) in non-current investments		(58 090)	(46 067)	(12 000)	(12 000)	(12 000)	48 000	(12 000)	(12 000)
Payments									
Capital assets		(136 418)	(147 785)	(309 392)	(292 938)	(292 938)	(243 779)	(239 780)	(197 686)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(215 414)	(201 720)	(316 592)	(232 338)	(232 338)	(185 679)	(241 660)	(199 556)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans		–	–	–	–	–	–	–	–
Borrowing long term/refinancing		5 600	–	133 700	75 445	75 445	34 300	47 000	17 000
Increase (decrease) in consumer deposits		2 384	1 662	1 345	1 364	1 364	1 433	1 504	1 579
Payments									
Repayment of borrowing		(3 038)	(2 907)	(13 561)	(4 301)	(4 301)	(14 377)	(22 744)	(27 626)
NET CASH FROM/(USED) FINANCING ACTIVITIES		4 945	(1 244)	121 484	72 509	72 509	21 355	25 760	(9 046)
NET INCREASE/(DECREASE) IN CASH HELD		(37 184)	(8 229)	2 349	51 397	51 397	50 221	(2 361)	23 195
Cash/cash equivalents at the year begin:	2	51 533	14 350	404 009	431 168	431 168	482 565	532 786	530 425
Cash/cash equivalents at the year end:	2	14 350	6 121	406 358	482 565	482 565	532 786	530 425	553 619

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is cash funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget. The net effect of budget (both capital & operational) is represented in the net increase or decrease in cash and cash equivalents.
2. Table A7 is supported by an extensive table (Table SA30) that provides a breakdown per month as well as providing a detailed analysis of the major sources of receipts and expenditure.

Table A8 - Cash backed reserves/accumulated surplus reconciliation

WC043 Mossel Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Cash and investments available									
Cash/cash equivalents at the year end	1	14 350	6 121	406 358	482 565	482 565	532 786	530 425	553 619
Other current investments > 90 days		411 899	457 966	–	–	–	–	–	–
Non current assets - Investments	1	36 000	48 000	60 000	60 000	60 000	12 000	24 000	36 000
Cash and investments available:		462 249	512 087	466 358	542 565	542 565	544 786	554 425	589 619
Application of cash and investments									
Unspent conditional transfers		36 773	23 134	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–
Statutory requirements	2								
Other working capital requirements	3	12 646	39 025	32 919	37 416	37 416	12 285	(8 642)	(17 329)
Other provisions		76 089	84 850	47 356	85 700	85 700	79 355	77 935	75 864
Long term investments committed	4	36 000	48 000	60 000	60 000	60 000	12 000	24 000	36 000
Reserves to be backed by cash/investments	5	138 849	210 228	133 574	191 524	191 524	215 476	242 654	281 345
Total Application of cash and investments:		300 358	405 237	273 849	374 640	374 640	319 115	335 947	375 881
Surplus(shortfall)		161 891	106 850	192 509	167 925	167 925	225 671	218 478	213 738

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence, the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Considering the requirements of section 18 of the MFMA, it can be concluded that the budget tabled is funded.

Table A9 - Asset management

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	1	52 538	56 357	137 014	107 462	107 462	110 670	107 991	74 390
Roads Infrastructure		12 804	9 205	11 873	19 602	19 602	14 267	7 291	11 050
Storm water Infrastructure		878	1 018	2 725	2 753	2 753	-	1 600	1 900
Electrical Infrastructure		9 727	7 261	11 161	10 207	10 207	18 300	20 088	12 596
Water Supply Infrastructure		3 562	5 066	7 100	8 067	8 067	15 860	16 600	7 000
Sanitation Infrastructure		7 172	12 050	21 870	17 988	17 988	28 360	30 774	23 339
Solid Waste Infrastructure		-	3	1 240	1 979	1 979	650	500	-
Rail Infrastructure		-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	400	400	400	800	600	-
Infrastructure		34 142	34 604	56 369	60 995	60 995	78 236	77 453	55 885
Community Facilities		3 868	2 329	4 064	7 512	7 512	8 603	-	270
Sport and Recreation Facilities		1 108	3 549	951	917	917	8 576	-	1 050
Community Assets		4 976	5 879	5 015	8 429	8 429	17 179	-	1 320
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Operational Buildings		2 157	1 079	58 181	2 202	2 202	6 126	20 295	180
Housing		-	-	-	-	-	-	-	-
Other Assets		2 157	1 079	58 181	2 202	2 202	6 126	20 295	180
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	31	-	-
Intangible Assets		-	-	-	-	-	31	-	-
Computer Equipment		1 789	360	464	657	657	157	101	103
Furniture and Office Equipment		735	588	551	17 712	17 712	1 160	150	118
Machinery and Equipment		3 528	5 042	5 200	5 497	5 497	4 291	5 470	1 955
Transport Assets		4 625	1 948	5 679	6 414	6 414	2 420	3 522	13 829
Land		-	-	1 200	1 200	1 200	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	34 676	39 688	110 932	117 297	117 297	83 032	83 505	79 965
Roads Infrastructure		-	169	8 837	8 837	8 837	15 824	15 833	13 967
Storm water Infrastructure		-	-	-	-	-	-	-	-
Electrical Infrastructure		8 422	11 038	9 950	8 846	8 846	4 650	6 000	5 700
Water Supply Infrastructure		18 882	6 235	62 487	62 710	62 710	22 783	27 165	29 097
Sanitation Infrastructure		2 493	18 219	22 893	25 518	25 518	27 841	22 236	21 862
Solid Waste Infrastructure		19	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-
Infrastructure		29 815	35 661	104 167	105 911	105 911	71 098	71 235	70 627
Community Facilities		-	133	-	-	-	-	-	-
Sport and Recreation Facilities		3 523	796	3 150	3 147	3 147	6 052	7 768	4 681
Community Assets		3 523	928	3 150	3 147	3 147	6 052	7 768	4 681
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-
Operational Buildings		113	551	1 300	2 950	2 950	2 300	2 300	1 950
Housing		-	-	-	-	-	-	-	-
Other Assets		113	551	1 300	2 950	2 950	2 300	2 300	1 950
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-
Computer Equipment		4	327	97	99	99	80	80	80
Furniture and Office Equipment		104	119	109	118	118	147	93	143
Machinery and Equipment		1 116	290	285	264	264	363	340	405
Transport Assets		-	1 812	1 825	4 807	4 807	2 993	1 690	2 080
Land		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-

Table A9 - Asset Management Continued

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Total Upgrading of Existing Assets	6	50 622	71 068	61 446	68 180	68 180	50 077	48 284	43 332
Roads Infrastructure		13 815	24 948	18 203	20 162	20 162	22 595	14 183	10 432
Storm water Infrastructure		12 098	10 318	8 300	8 336	8 336	4 000	13 565	10 655
Electrical Infrastructure		3 598	8 548	9 450	10 605	10 605	6 450	2 930	11 918
Water Supply Infrastructure		7 158	8 433	7 064	7 702	7 702	7 669	3 138	2 950
Sanitation Infrastructure		3 909	5 334	4 820	5 855	5 855	2 321	7 718	6 300
Solid Waste Infrastructure		1 011	5 918	-	1 149	1 149	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-
Infrastructure		41 589	63 499	47 837	53 809	53 809	43 034	41 534	42 256
Community Facilities		747	367	200	366	366	1 130	-	350
Sport and Recreation Facilities		606	123	660	854	854	600	1 160	-
Community Assets		1 353	490	860	1 220	1 220	1 730	1 160	350
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-
Operational Buildings		595	334	3 300	4 800	4 800	1 000	200	250
Housing		-	-	-	-	-	-	-	-
Other Assets		595	334	3 300	4 800	4 800	1 000	200	250
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-
Computer Equipment		1 935	1 407	1 803	1 825	1 825	1 618	2 635	38
Furniture and Office Equipment		460	472	475	418	418	345	195	238
Machinery and Equipment		1 004	354	3 650	3 502	3 502	600	400	200
Transport Assets		3 686	4 512	3 521	2 605	2 605	1 750	2 160	-
Land		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Total Capital Expenditure	4	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Roads Infrastructure		26 619	34 322	38 913	48 601	48 601	52 685	37 307	35 449
Storm water Infrastructure		12 976	11 336	11 025	11 088	11 088	4 000	15 165	12 555
Electrical Infrastructure		21 746	26 847	30 561	29 658	29 658	29 400	29 018	30 214
Water Supply Infrastructure		29 601	19 735	76 651	78 479	78 479	46 312	46 904	39 048
Sanitation Infrastructure		13 574	35 603	49 583	49 360	49 360	58 522	60 729	51 502
Solid Waste Infrastructure		1 030	5 922	1 240	3 128	3 128	650	500	-
Rail Infrastructure		-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	400	400	400	800	600	-
Infrastructure		105 546	133 764	208 373	220 715	220 715	192 369	190 222	168 767
Community Facilities		4 614	2 829	4 264	7 878	7 878	9 733	-	620
Sport and Recreation Facilities		5 238	4 468	4 761	4 919	4 919	15 228	8 928	5 731
Community Assets		9 852	7 297	9 025	12 797	12 797	24 961	8 928	6 351
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Operational Buildings		2 865	1 964	62 781	9 952	9 952	9 426	22 795	2 380
Housing		-	-	-	-	-	-	-	-
Other Assets		2 865	1 964	62 781	9 952	9 952	9 426	22 795	2 380
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	31	-	-
Intangible Assets		-	-	-	-	-	31	-	-
Computer Equipment		3 728	2 094	2 364	2 581	2 581	1 855	2 816	221
Furniture and Office Equipment		1 299	1 180	1 134	18 248	18 248	1 651	438	499
Machinery and Equipment		5 648	5 686	9 135	9 264	9 264	5 254	6 210	2 560
Transport Assets		8 311	8 272	11 025	13 826	13 826	7 163	7 372	15 909
Land		-	-	1 200	1 200	1 200	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686

Table A9 - Asset Management Continued

WC043 Mossel Bay - Table A9 Asset Management

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSET REGISTER SUMMARY - PPE (WDV)	5	2 646 942	2 705 857	2 963 946	2 816 385	2 816 385	2 924 891	3 019 121	3 061 466
Roads Infrastructure		305 964	381 599	451 207	336 387	336 387	353 756	350 732	341 120
Storm water Infrastructure		133 961	155 142	142 860	156 326	156 326	147 135	149 110	148 497
Electrical Infrastructure		247 697	253 901	284 861	272 058	272 058	288 818	305 294	322 977
Water Supply Infrastructure		345 811	358 162	422 570	420 470	420 470	446 129	472 717	491 510
Sanitation Infrastructure		268 847	291 623	337 987	330 463	330 463	378 490	428 645	469 523
Solid Waste Infrastructure		2 679	8 799	5 558	10 555	10 555	9 760	8 815	7 386
Rail Infrastructure		-	-	-	-	-	-	-	-
Coastal Infrastructure		2 478	2 289	2 100	2 100	2 100	1 911	1 723	1 536
Information and Communication Infrastructure		2 125	2 490	691	2 102	2 102	1 885	1 837	1 216
Land Infrastructure		-	-	-	-	-	-	-	-
Infrastructure		1 309 562	1 454 005	1 647 834	1 530 461	1 530 461	1 627 885	1 718 872	1 783 764
Community Assets		318 447	327 189	312 459	327 882	327 882	333 980	316 013	289 269
Heritage Assets		4 226	4 226	4 226	4 226	4 226	4 226	4 226	4 226
Investment properties		593 223	593 270	600 489	587 439	587 439	590 825	594 036	597 202
Other Assets		114 635	111 327	174 831	118 231	118 231	124 494	144 214	143 683
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Intangible Assets		594	467	414	340	340	243	180	118
Computer Equipment		7 605	6 841	7 652	7 094	7 094	6 730	8 507	7 984
Furniture and Office Equipment		9 103	8 787	8 197	25 469	25 469	25 473	24 616	24 077
Machinery and Equipment		17 876	22 209	25 548	26 792	26 792	20 592	15 304	6 359
Transport Assets		38 352	45 250	48 813	54 968	54 968	56 962	59 673	71 307
Land		233 299	132 265	133 465	133 465	133 465	133 465	133 465	133 465
Zoo's, Marine and Non-biological Animals		22	20	19	19	19	17	15	14
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2 646 942	2 705 857	2 963 946	2 816 385	2 816 385	2 924 891	3 019 121	3 061 466
EXPENDITURE OTHER ITEMS		156 702	174 097	208 178	230 149	230 149	262 512	282 425	301 770
Depreciation	7	67 366	76 290	96 612	95 833	95 833	121 027	131 048	140 570
<u>Repairs and Maintenance by Asset Class</u>	3	89 336	97 807	111 565	134 316	134 316	141 486	151 377	161 200
Roads Infrastructure		30 502	33 090	36 130	41 268	41 268	42 878	46 336	49 103
Storm water Infrastructure		8 513	8 784	9 807	10 080	10 080	10 986	11 966	12 762
Electrical Infrastructure		17 982	18 410	21 623	23 460	23 460	25 050	26 783	28 639
Water Supply Infrastructure		12 654	14 915	15 973	22 426	22 426	22 832	24 458	26 181
Sanitation Infrastructure		5 025	5 241	7 668	14 414	14 414	15 506	16 754	17 918
Solid Waste Infrastructure		153	112	264	212	212	224	236	250
Rail Infrastructure		-	-	-	-	-	-	-	-
Coastal Infrastructure		370	445	649	1 262	1 262	1 308	776	823
Information and Communication Infrastructure		-	-	-	-	-	-	-	-
Infrastructure		75 198	80 997	92 114	113 122	113 122	118 783	127 309	135 676
Community Facilities		1 239	1 825	1 983	2 584	2 584	2 695	2 852	3 021
Sport and Recreation Facilities		1 901	1 748	1 711	1 613	1 613	1 782	1 888	2 002
Community Assets		3 140	3 573	3 694	4 197	4 197	4 476	4 741	5 022
Heritage Assets		-	-	-	-	-	-	-	-
Revenue Generating		5	-	-	3	3	10	11	11
Non-revenue Generating		-	-	-	-	-	-	-	-
Investment properties		5	-	-	3	3	10	11	11
Operational Buildings		3 182	3 292	4 109	4 080	4 080	4 145	4 377	4 639
Housing		-	-	-	-	-	-	-	-
Other Assets		3 182	3 292	4 109	4 080	4 080	4 145	4 377	4 639
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-
Computer Equipment		1 041	1 346	1 607	1 360	1 360	1 552	1 659	1 749
Furniture and Office Equipment		397	345	452	577	577	524	551	585
Machinery and Equipment		2 113	2 686	4 150	3 977	3 977	4 034	4 416	4 674
Transport Assets		4 260	5 567	5 440	7 000	7 000	7 962	8 315	8 844
Land		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		156 702	174 097	208 178	230 149	230 149	262 512	282 425	301 770
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		61.9%	66.3%	55.7%	63.3%	63.3%	54.6%	55.0%	62.4%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		126.6%	145.2%	178.4%	193.5%	193.5%	110.0%	100.6%	87.7%
<i>R&M as a % of PPE</i>		4.4%	4.6%	4.7%	6.0%	6.0%	6.1%	6.3%	6.6%
<i>Renewal and upgrading and R&M as a % of PPE</i>		7.0%	8.0%	10.0%	11.0%	11.0%	9.0%	9.0%	9.0%

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to acquisition of new assets or the renewal or replacement of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The Mossel Bay Municipality have gone a step further to accept a long-term financial plan which stipulates that the spending on replacements or renewals of existing capital financed from the capital replacement reserve must at least be 80%, this percentage is phased in with the goal set at 66% for the 2020/21 budget year.
3. The 2020/21 expenditure on the renewal and upgrading of existing assets is 54.6% and for 2021/22 it increases to 55.0%. Overall the expenditure on renewal and upgrading are budgeted at 62.4% for 2022/23.
4. The expenditure on repairs and maintenance as a percentage of the total expenditure amounts to 12.1% for 2020/21. The repairs and maintenance as a percentage of PPE is at 6.1% for 2020/21.

Table 10 - Basic service delivery measurement

WC043 Mossel Bay - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
Water:										
Piped water inside dwelling		33 802	34 241	34 686	35 101	35 375	35 375	35 780	36 190	36 604
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		33 802	34 241	34 686	35 101	35 375	35 375	35 780	36 190	36 604
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	33 802	34 241	34 686	35 101	35 375	35 375	35 780	36 190	36 604
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		28 189	28 194	28 284	28 904	28 807	28 807	29 563	30 339	31 135
Flush toilet (with septic tank)		5 030	5 337	5 292	5 345	5 345	5 345	5 345	5 345	5 345
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	2 285	2 262	2 285	2 285	2 285	2 285	2 285	2 285
<i>Minimum Service Level and Above sub-total</i>		33 219	35 816	35 838	36 533	36 437	36 437	37 193	37 969	38 765
Bucket toilet		350	137	120	120	120	120	120	120	120
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		350	137	120	120	120	120	120	120	120
Total number of households	5	33 569	35 953	35 958	36 653	36 557	36 557	37 313	38 089	38 885
Energy:										
Electricity (at least min.service level)		4 576	4 531	4 486	4 421	4 407	4 407	4 354	4 302	4 250
Electricity - prepaid (min.service level)		30 887	31 732	32 634	31 540	31 838	31 838	32 555	33 288	34 038
<i>Minimum Service Level and Above sub-total</i>		35 463	36 263	37 121	35 961	36 245	36 245	36 909	37 590	38 288
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	35 463	36 263	37 121	35 961	36 245	36 245	36 909	37 590	38 288
Refuse:										
Removed at least once a week		33 578	34 106	34 642	34 272	34 309	34 309	34 713	35 122	35 535
<i>Minimum Service Level and Above sub-total</i>		33 578	34 106	34 642	34 272	34 309	34 309	34 713	35 122	35 535
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	33 578	34 106	34 642	34 272	34 309	34 309	34 713	35 122	35 535

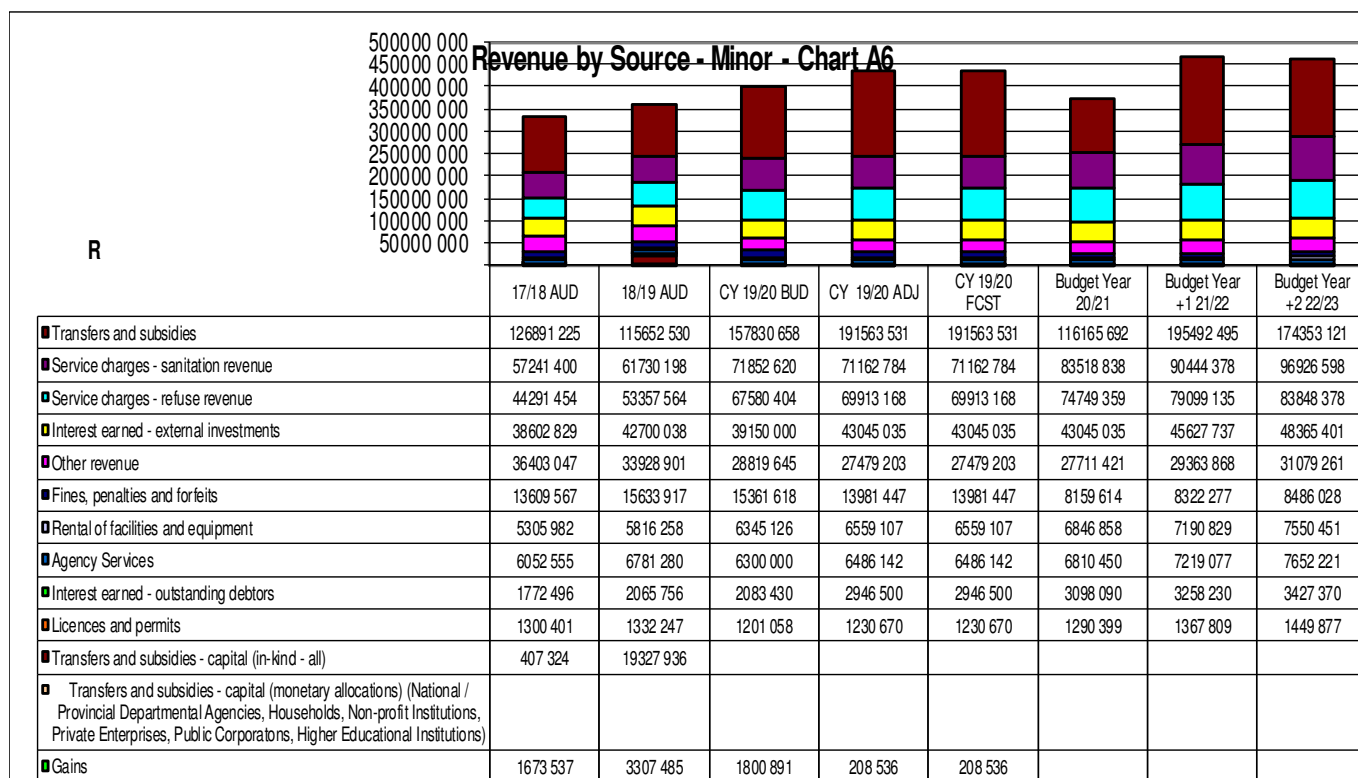
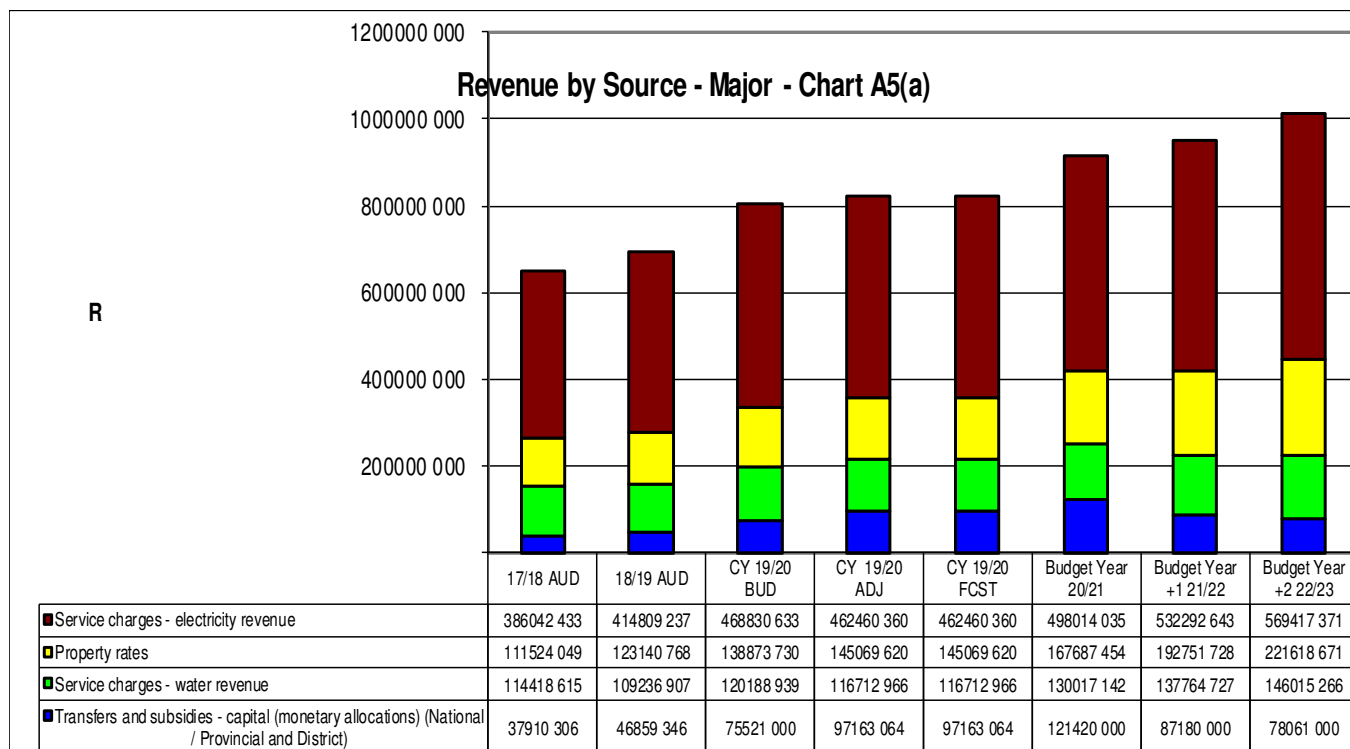
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		11 590	11 242	10 855	8 213	6 692	6 692	6 893	7 100	7 313
Sanitation (free minimum level service)		10 658	10 600	10 176	7 648	7 648	7 648	7 877	8 113	8 357
Electricity/other energy (50kwh per household per month)		#REF!	#REF!	#REF!	#REF!	10 615	10 615	10 933	11 261	11 599
Refuse (removed at least once a week)		11 303	11 256	10 849	8 472	8 472	8 472	8 726	8 988	9 257
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		20 837	21 805	28 581	20 999	22 861	22 861	21 571	23 242	24 888
Sanitation (free sanitation service to indigent households)		25 812	26 828	27 705	20 678	20 151	20 151	22 467	22 673	22 963
Electricity/other energy (50kwh per indigent household per month)		418	344	7 239	6 708	7 644	7 644	7 001	5 872	5 070
Refuse (removed once a week for indigent households)		16 069	18 415	21 835	19 316	18 139	18 139	18 904	20 054	21 275
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		63 137	67 393	85 361	67 700	68 794	68 794	69 943	71 841	74 196
Highest level of free service provided per household										
Property rates (R value threshold)		50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)		199	210	223	225	225	225	237	251	266
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		2	2	2	1	1	1	1	1	1
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		1 740	1 954	1 976	1 999	2 040	2 040	2 040	2 040	2 040
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		6 263	5 847	6 827	7 738	7 744	7 744	9 402	10 812	12 434
Water (in excess of 6 kilolitres per indigent household per month)		640	807	9 156	8 794	10 646	10 646	7 264	7 301	7 363
Sanitation (in excess of free sanitation service to indigent households)		1 399	1 840	1 805	1 829	2 403	2 403	799	847	898
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		520	710	396	702	156	156	-	-	-
Municipal Housing - rental rebates	6									
Housing - top structure subsidies										
Other										
Total revenue cost of subsidised services provided		1 749 026	1 963 582	1 994 577	2 017 740	2 061 281	2 061 281	2 057 797	2 059 292	2 061 026

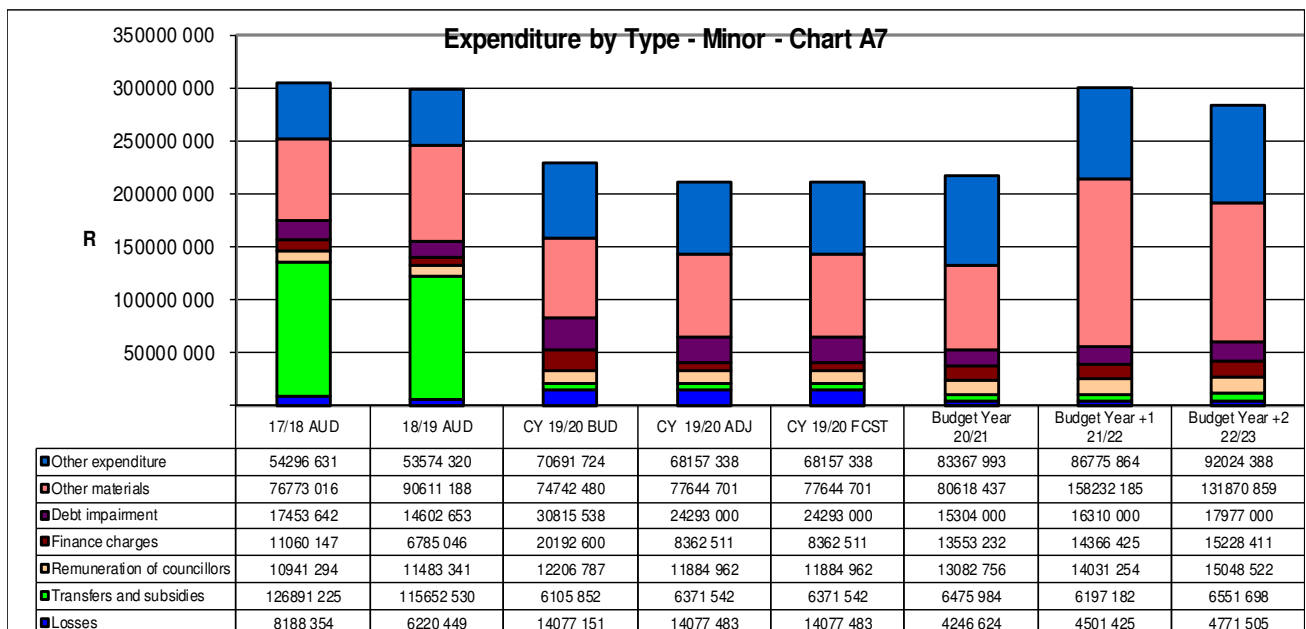
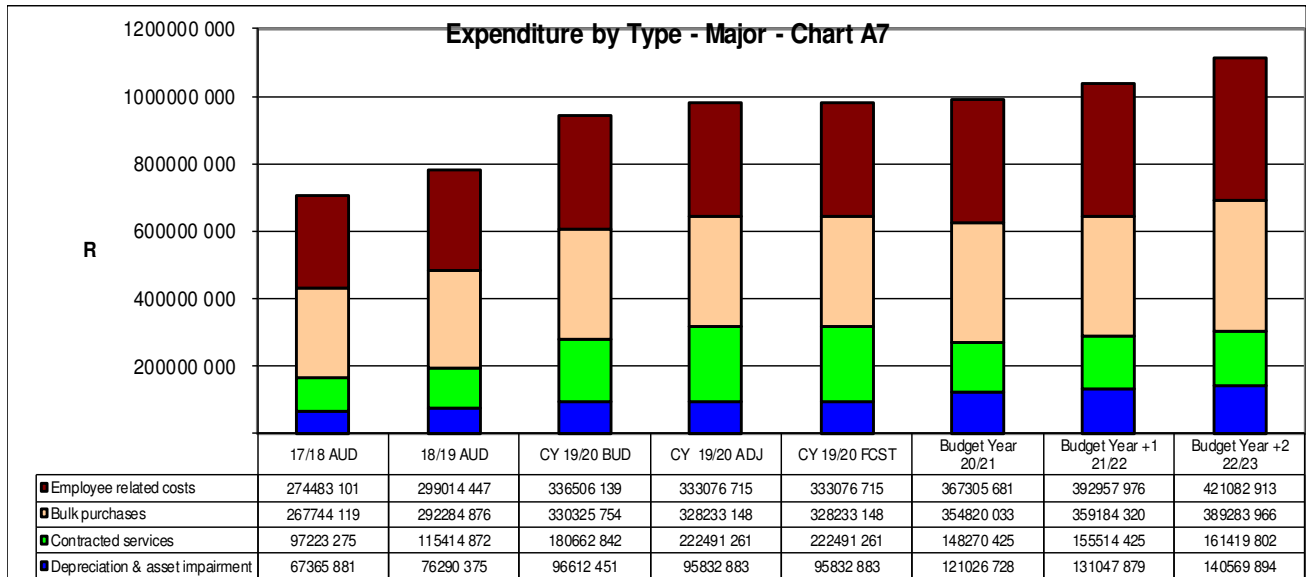
Explanatory notes to Table A10 - Basic Service Delivery Measurement

- Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

BUDGET RELATED CHARTS / GRAPHS

The following shows various charts and graphs on the **Operating budget** of the Municipality:

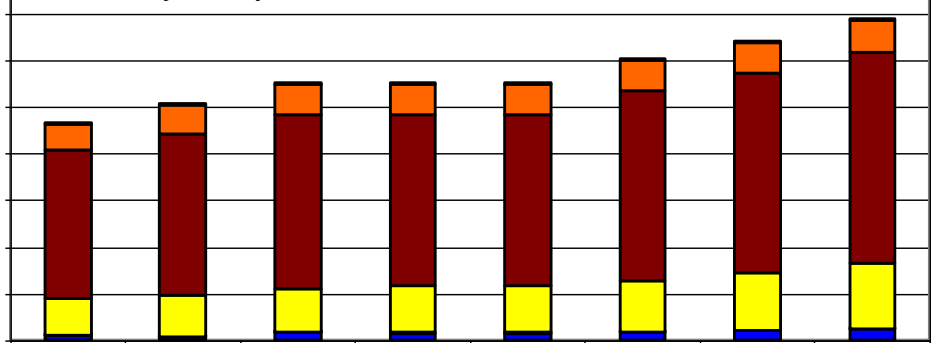




R

1600000 000
1400000 000
1200000 000
1000000 000
800000 000
600000 000
400000 000
200000 000

Revenue by Municipal Vote classification - Chart A1

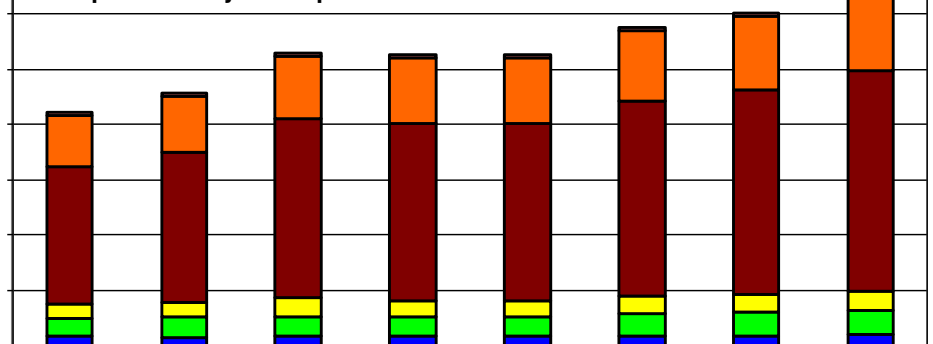


	1	2	3	4	5	6	7	8
Vote 7 - GOVERNANCE SERVICES	1433 689	3686 964	3059 913	2990 171	2990 171	4168 930	1188 935	1412 606
Vote 5 - COMMUNITY SERVICES	105329 721	123720 564	129297 883	129605 011	129605 011	135990 478	129795 742	136257 118
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	639287 763	696044 373	745114 265	740545 494	740545 494	811949 873	853930 338	905368 132
Vote 3 - FINANCIAL SERVICES	156829 816	174147 460	186799 710	197495 917	197495 917	219017 944	247234 700	279241 026
Vote 2 - CORPORATE SERVICES	2407 563	3685 023	2995 479	1743 552	1743 552	552 930	161 046	170 709
Vote 1 - MUNICIPAL MANAGER	22238 968	15485 249	33418 214	32932 200	32932 200	38060 928	45477 379	52394 276

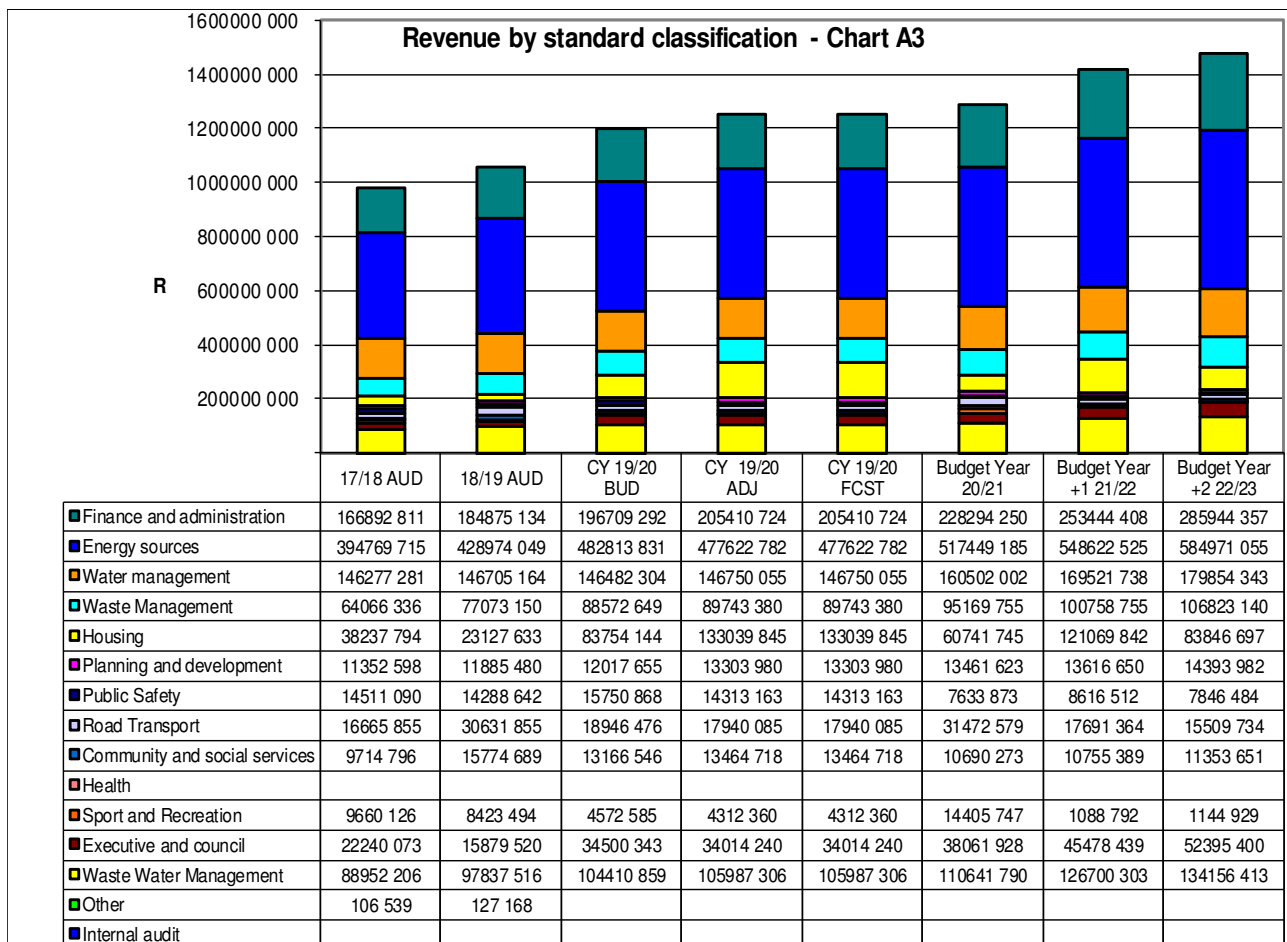
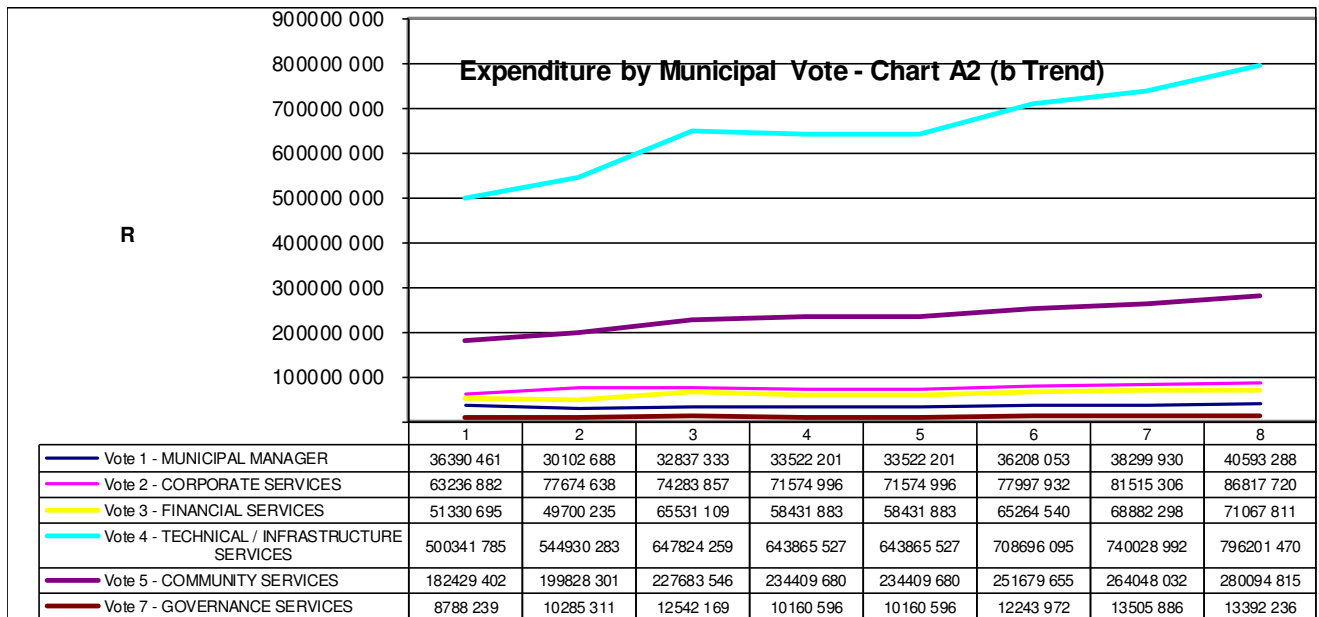
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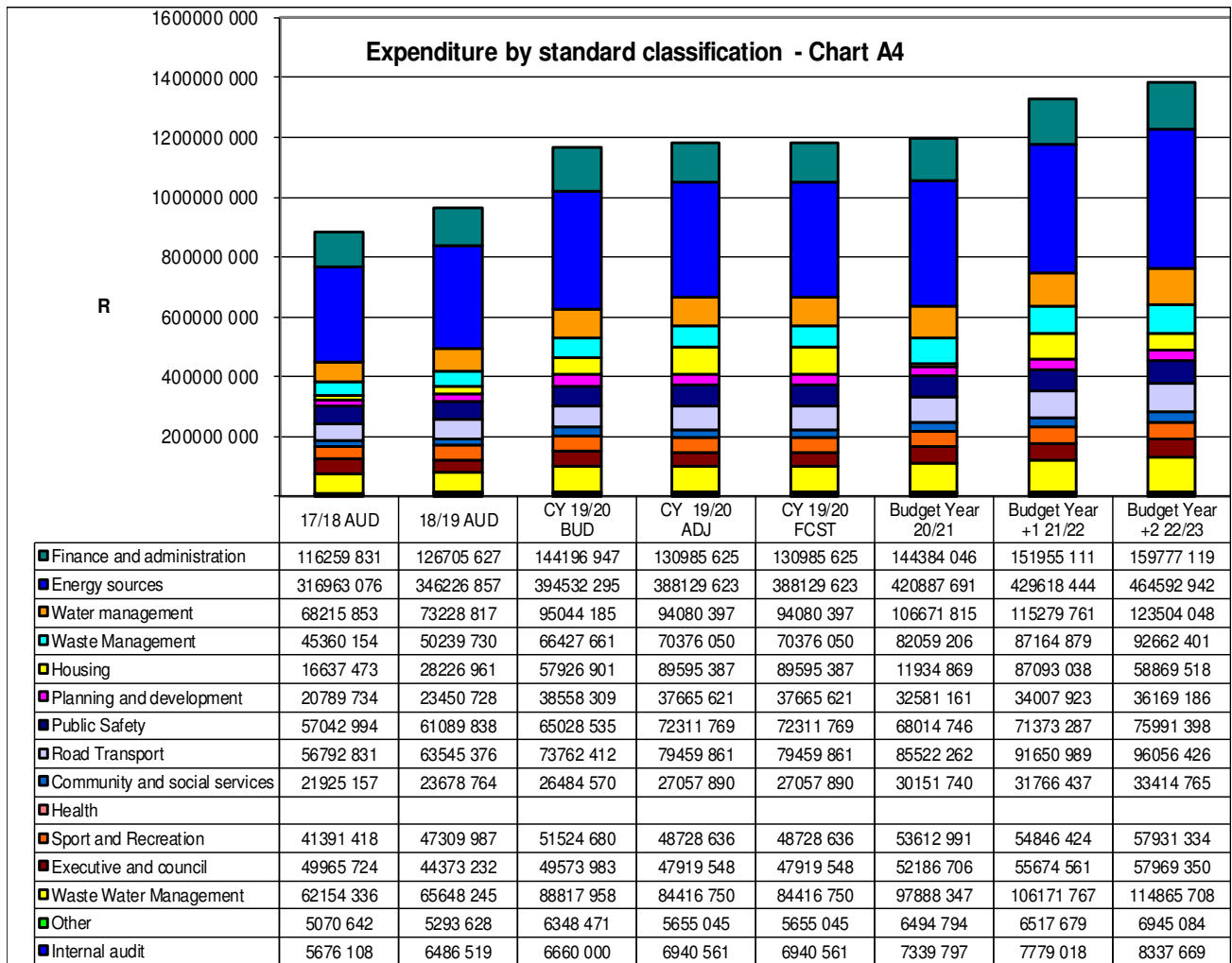
1400000 000
1200000 000
1000000 000
800000 000
600000 000
400000 000
200000 000

Expenditure by Municipal Vote - Chart A2a

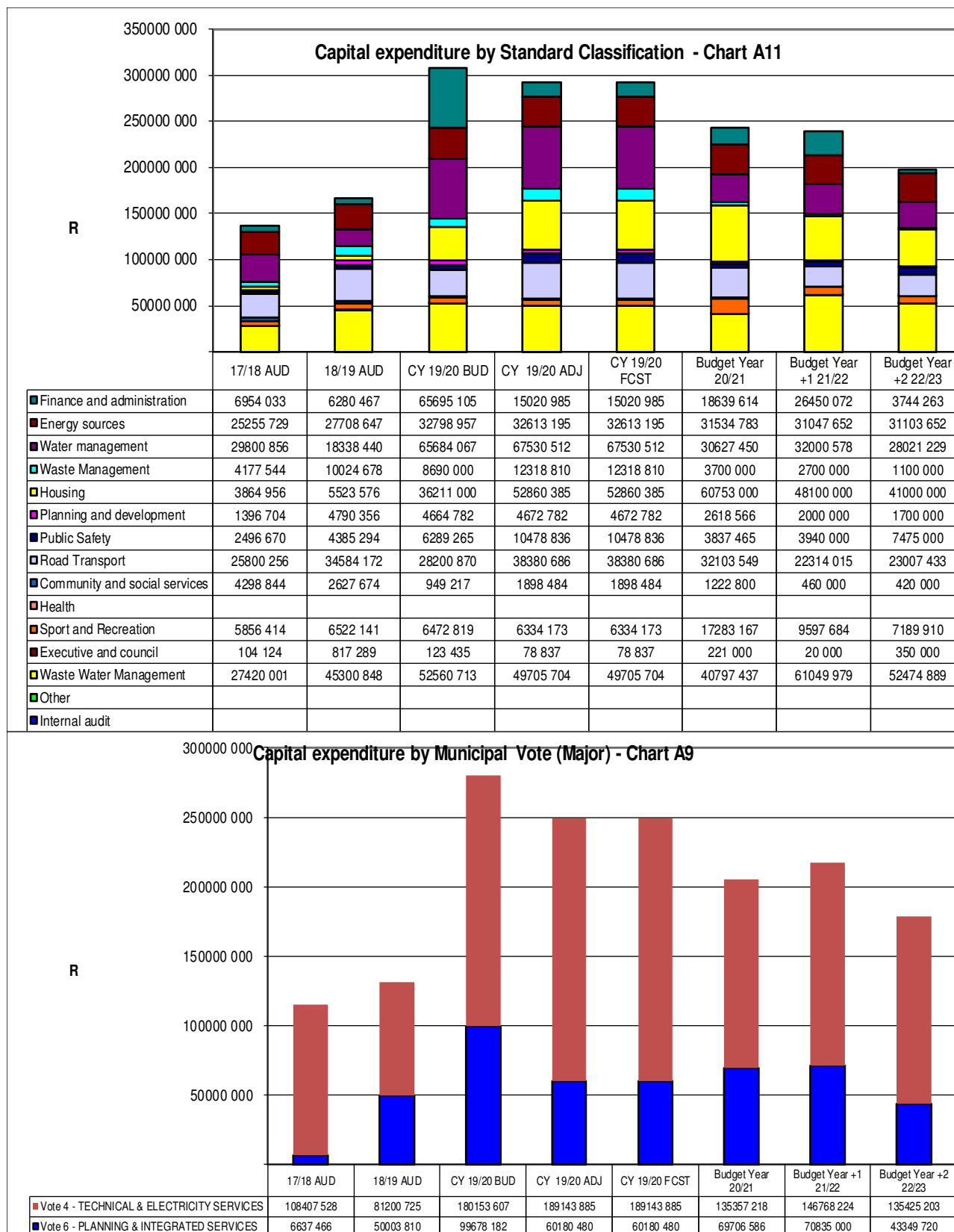


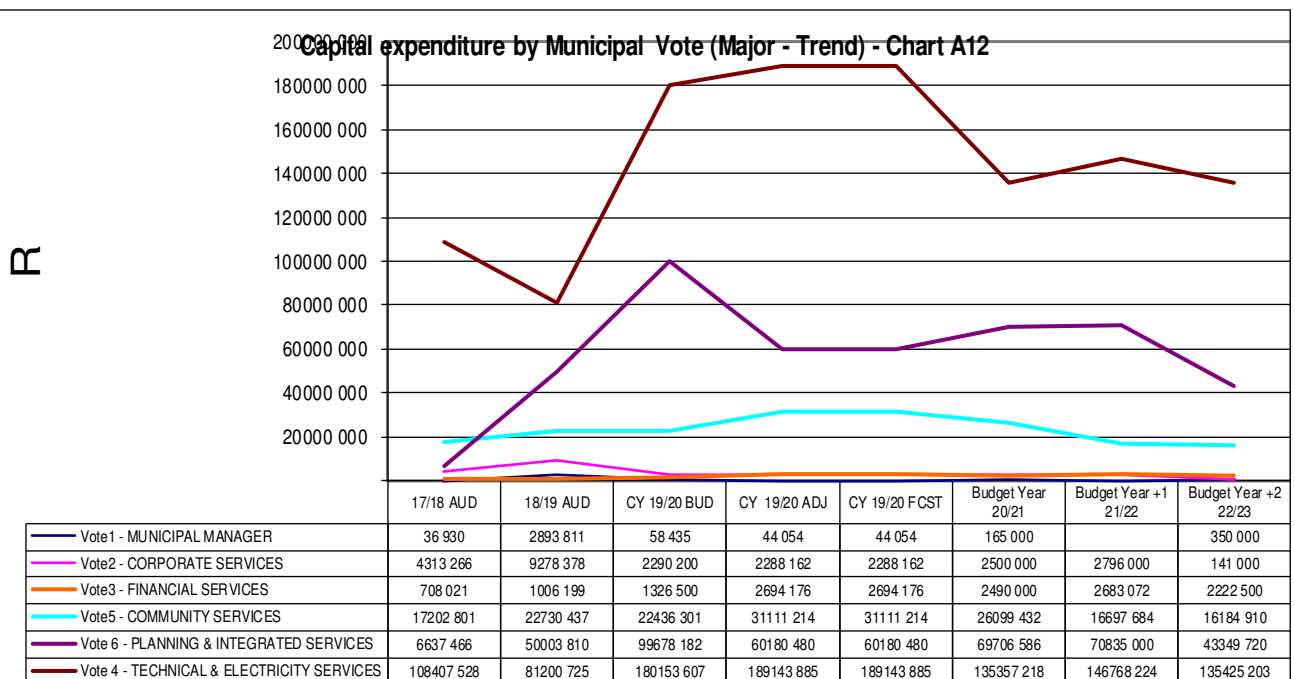
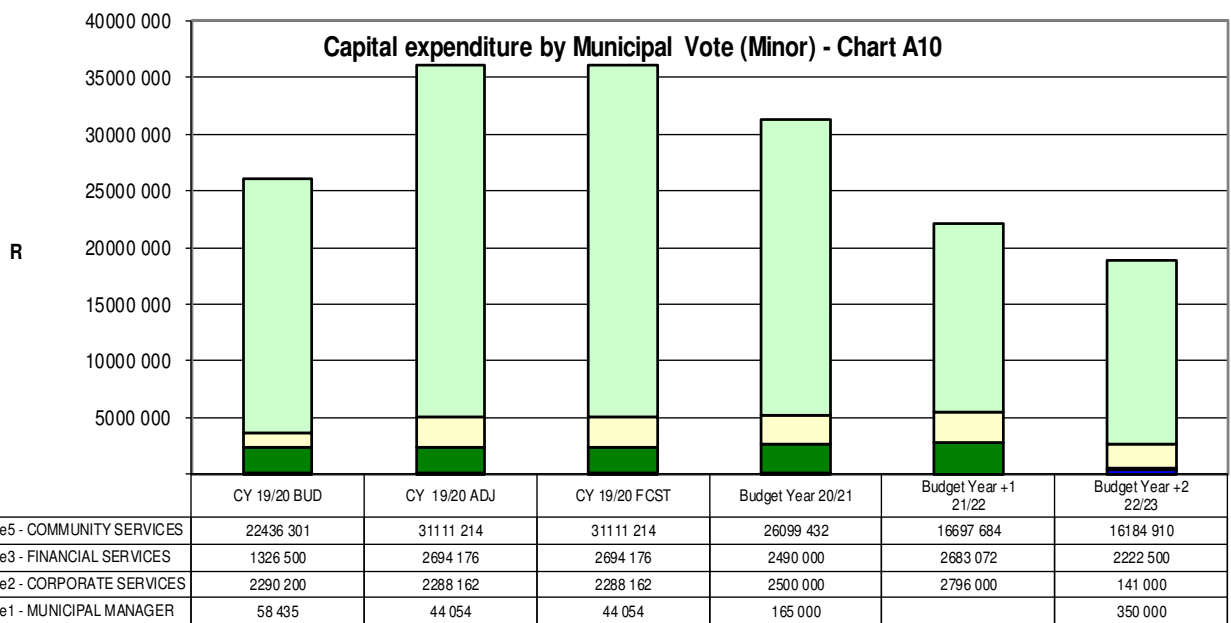
	1	2	3	4	5	6	7	8
Vote 7 - GOVERNANCE SERVICES	8788 239	10285 311	12542 169	10160 596	10160 596	12243 972	13505 886	13392 236
Vote 5 - COMMUNITY SERVICES	182429 402	199828 301	227683 546	234409 680	234409 680	251679 655	264048 032	280094 815
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	500341 785	544930 283	647824 259	643865 527	643865 527	708696 095	740028 992	796201 470
Vote 3 - FINANCIAL SERVICES	51330 695	49700 235	65531 109	58431 883	58431 883	65264 540	68882 298	71067 811
Vote 2 - CORPORATE SERVICES	63236 882	77674 638	74283 857	71574 996	71574 996	77997 932	81515 306	86817 720
Vote 1 - MUNICIPAL MANAGER	36390 461	30102 688	32837 333	33522 201	33522 201	36208 053	38299 930	40593 288



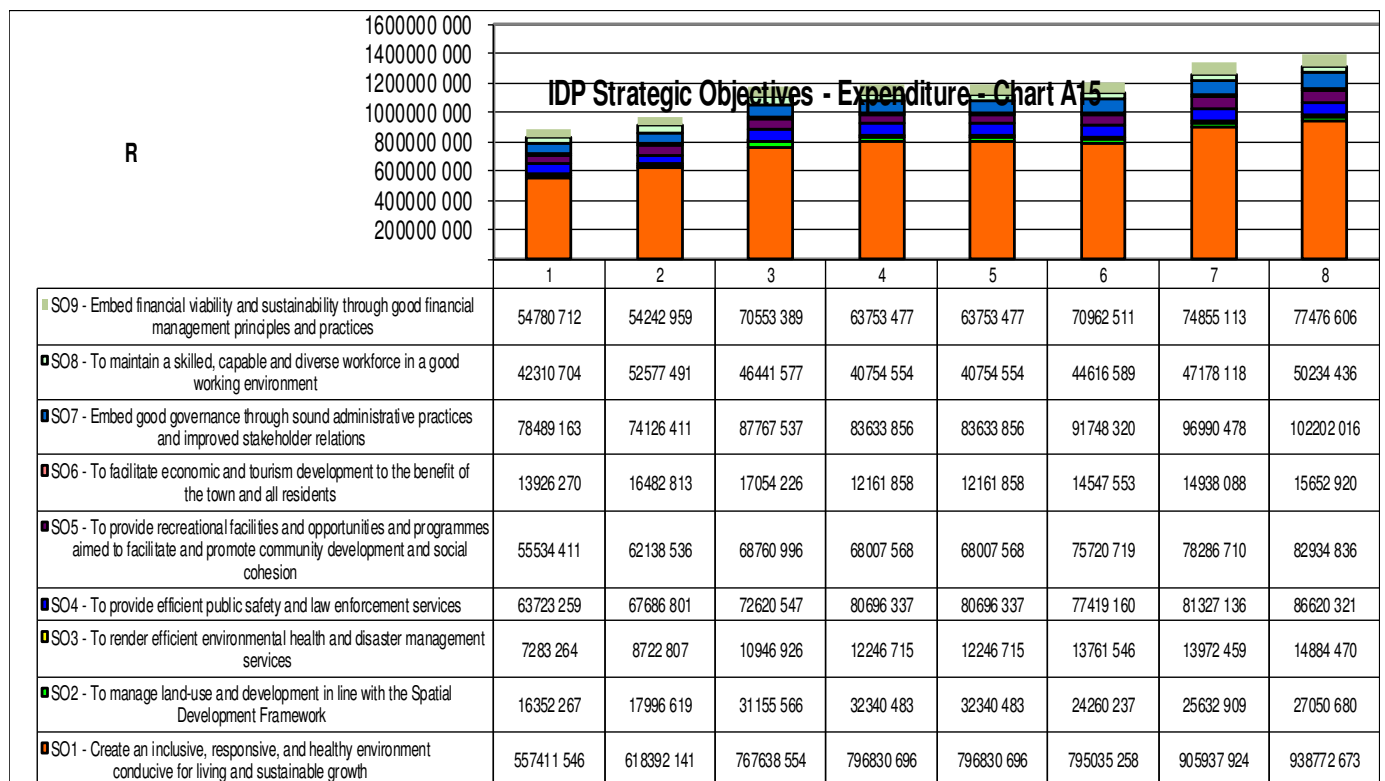
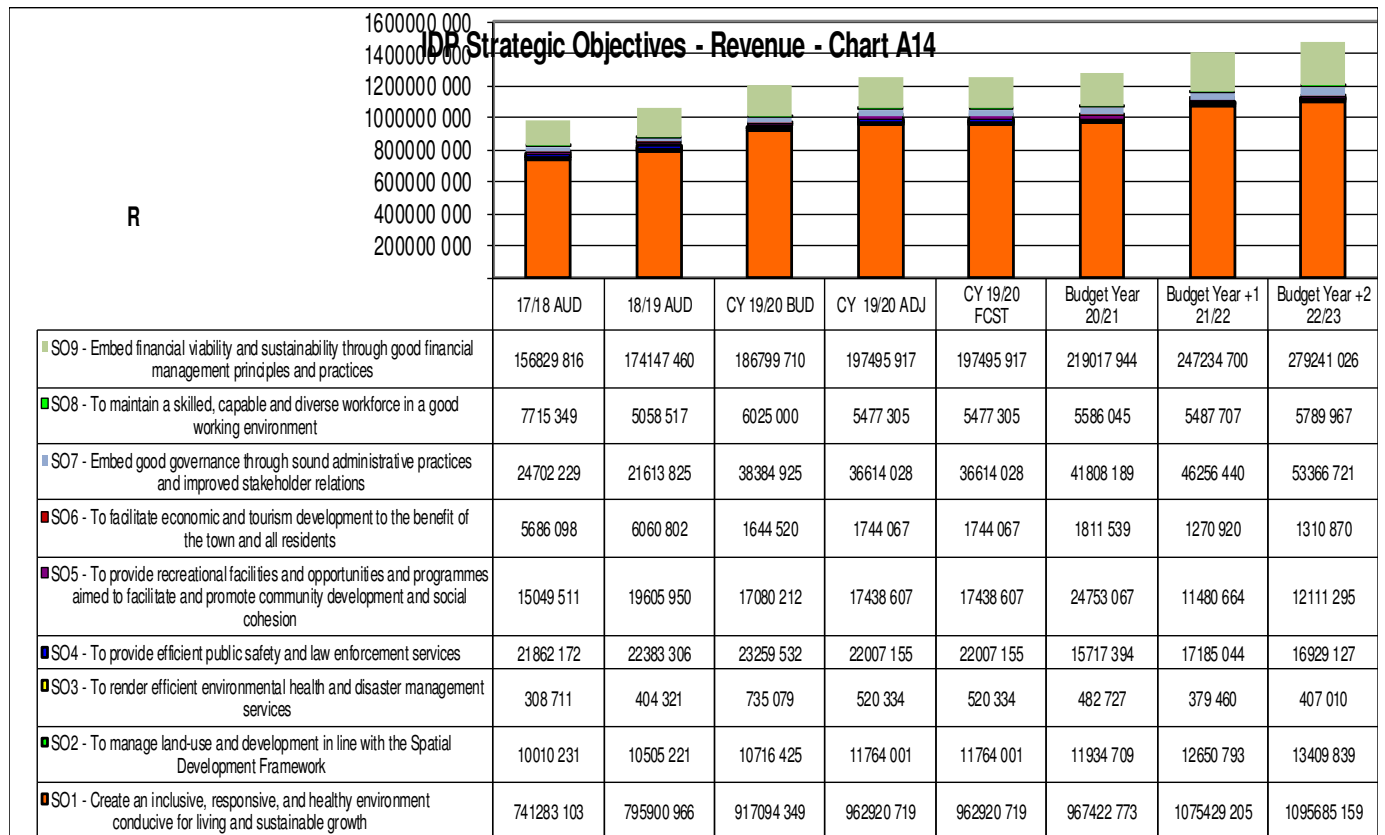


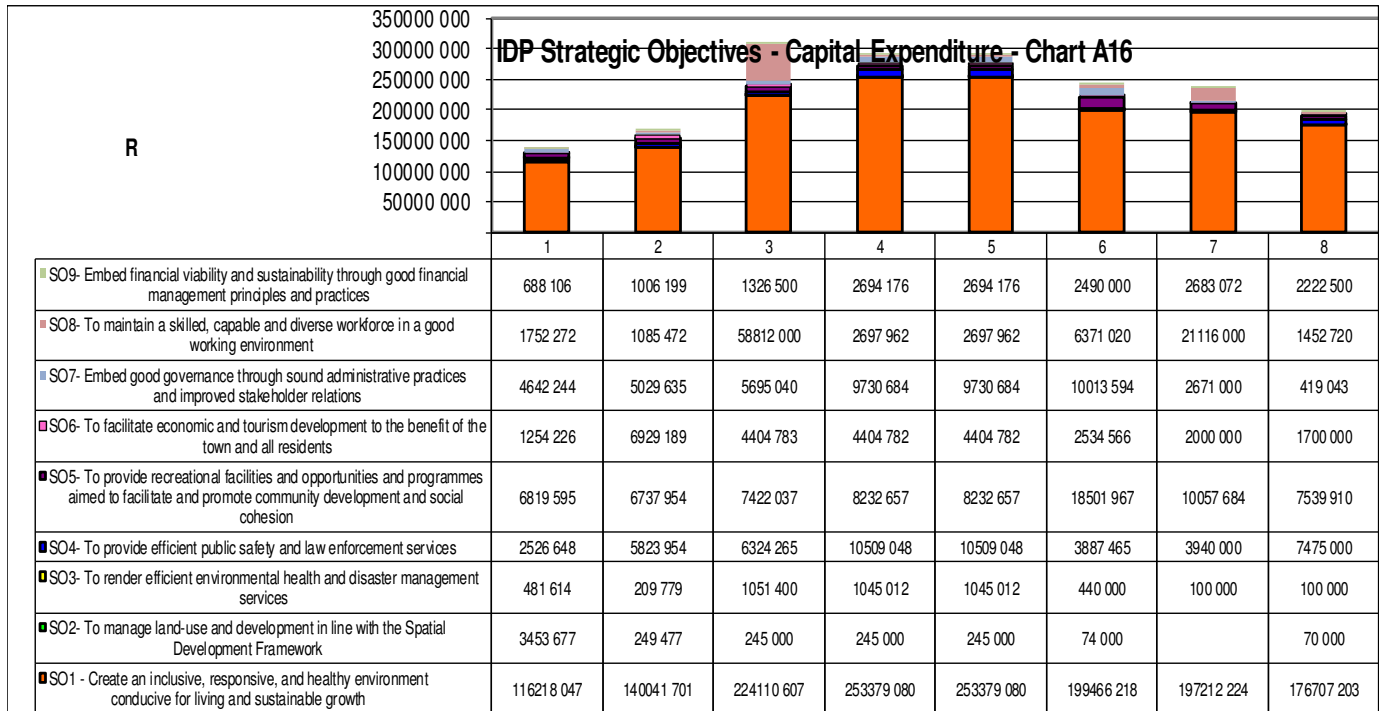
The following shows various charts and graphs on the **Capital budget** of the Municipality:



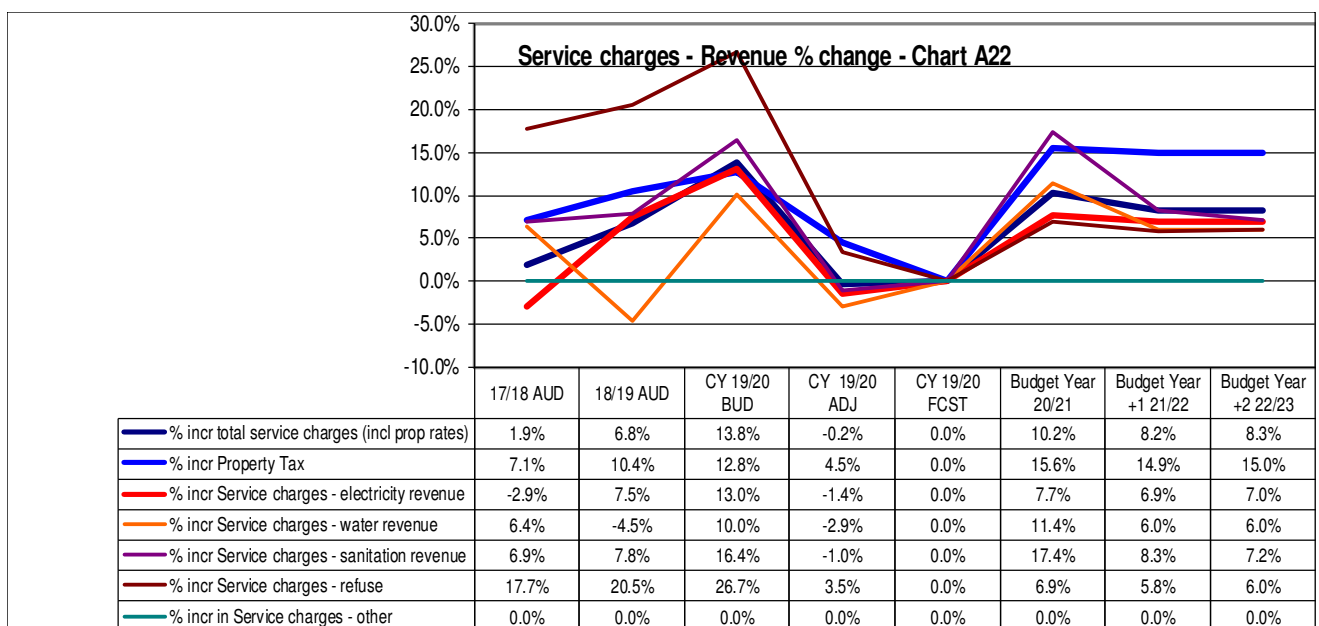
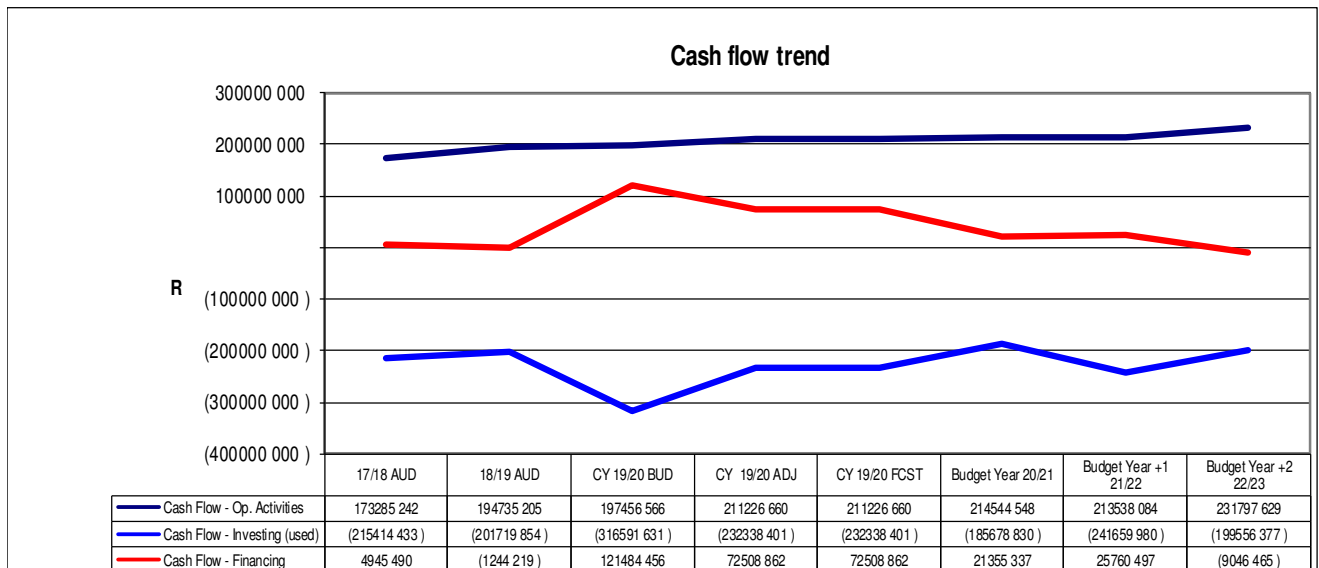


The following shows various charts and graphs on the **link between the Integrated Development Plan (IDP) and the municipal Budget:**

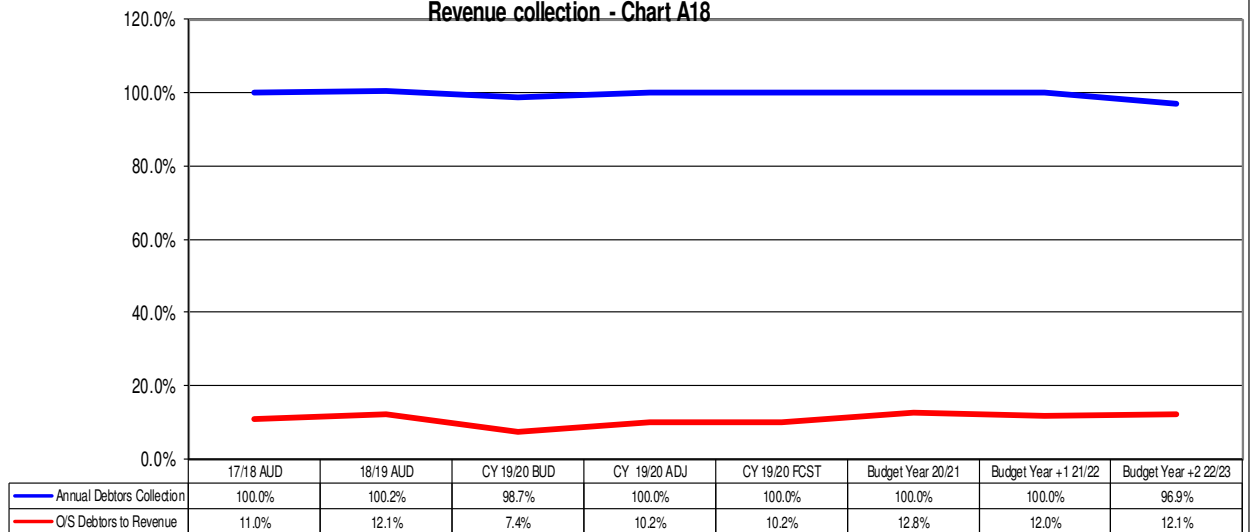




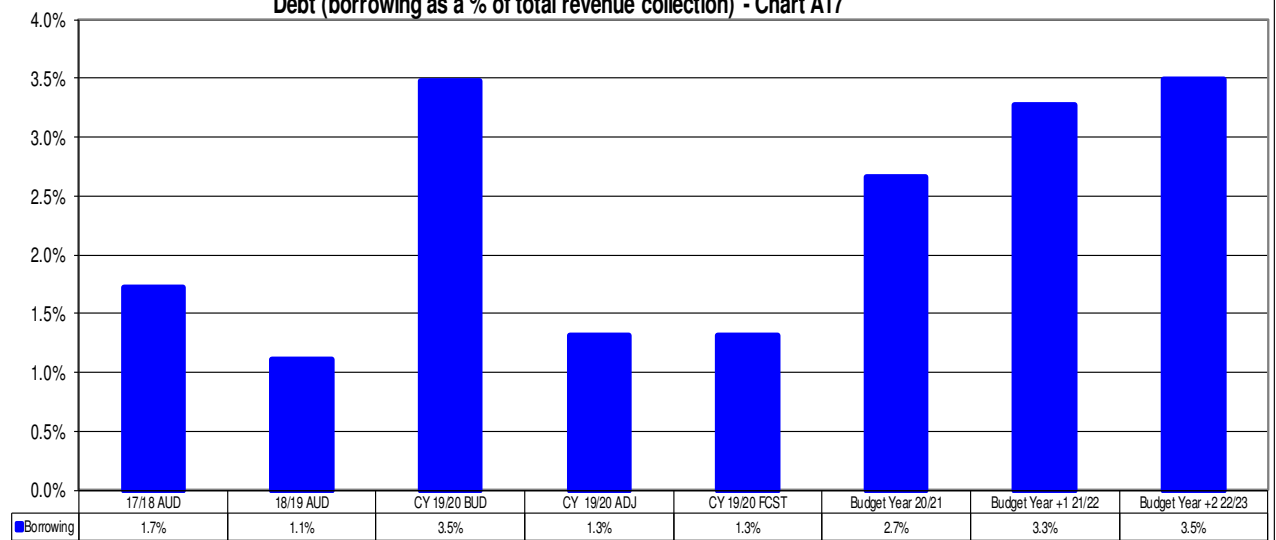
The following shows various charts and graphs on **Cash flow trends, Distribution losses, Debt collection, etc.:**



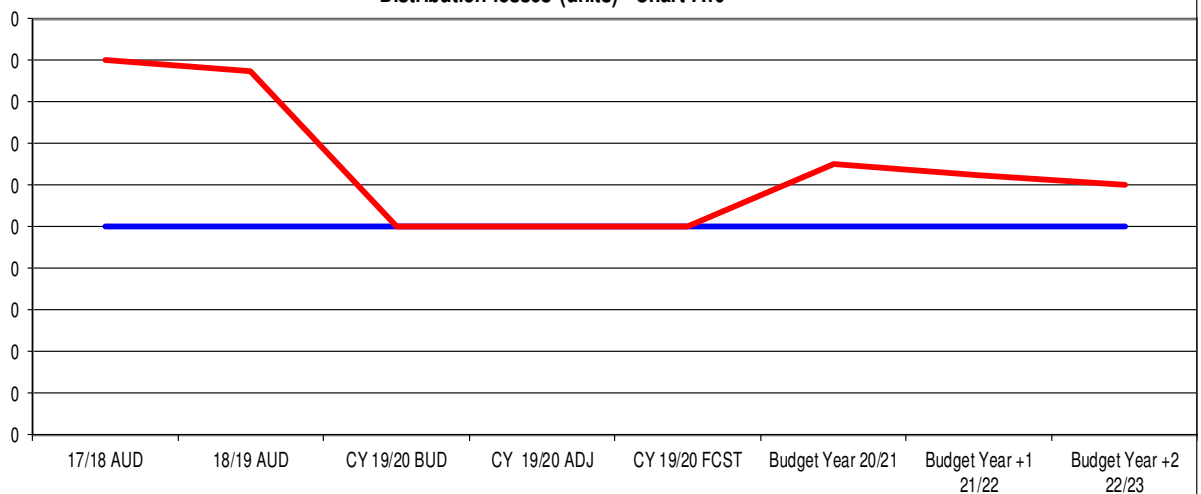
Revenue collection - Chart A18



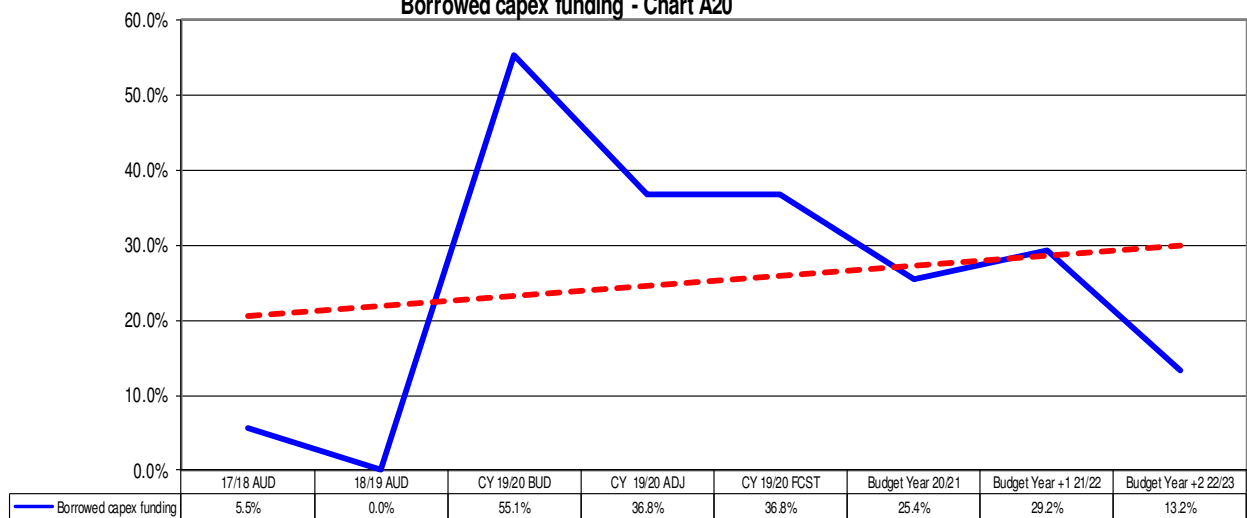
Debt (borrowing as a % of total revenue collection) - Chart A17



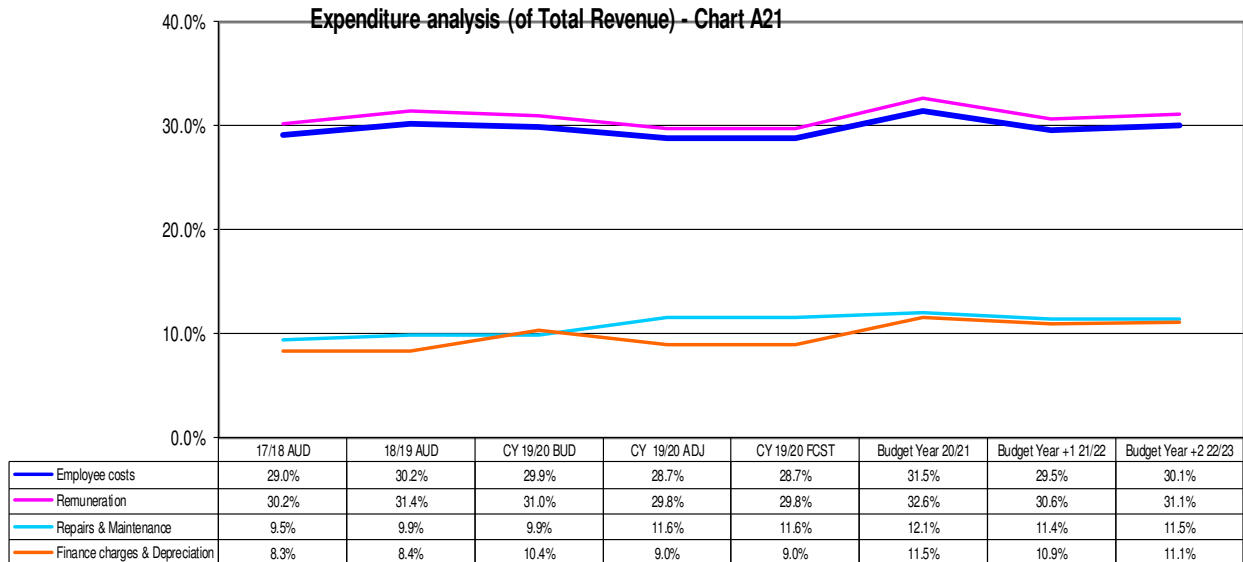
Distribution losses (units) - Chart A19



Borrowed capex funding - Chart A20



Expenditure analysis (of Total Revenue) - Chart A21



PART 2 - SUPPORTING DOCUMENTATION

SECTION 5 - BUDGET PROCESS OVERVIEW

POLITICAL OVERSIGHT OF THE BUDGET PROCESS

Section 53 (1) (a) of the MFMA (no 56 of 2003) stipulates that the Mayor of a municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

Political oversight of the budget process is necessary to ensure that the needs and priorities of the community, as set out in the IDP, are properly linked to the municipality's spending plans. The mayoral committee is one of the key elements in accomplishing the linkage between the IDP and the Budget of a municipality.

SCHEDULE OF KEY DEADLINES RELATING TO THE BUDGET PROCESS

The Executive Mayor must, according to the MFMA, co-ordinate the processes for preparing the Annual Budget and for reviewing the municipality's IDP and budget-related policies. The Executive Mayor therefore tabled a schedule of key deadlines with regards to the budgetary process and the review of the municipality's IDP, in council on the 28 June 2018.

PURPOSE OF THE BUDGET AND IDP PROCESS PLAN

The purpose of the process plan is to indicate the various planned activities and strategies on which the municipality will embark to review its Integrated Development Plan for the five year cycle (2017/18-2022/23) and the composition of the budget for the 2020/21 financial year and the two outer years.

The process plan enhances integration and alignment between the IDP and the Budget, thereby ensuring the development of an IDP-based budget. It full fill the role of an operational framework for the IDP and Budget process outlining the manner in which this process was undertaken. In addition, it identifies the activities in the processes around the key statutory annual operational processes of the budget and IDP compilation, performance management implementation and the adoption of the municipality's annual report.

The approved schedule is set out below:

7. IDP AND BUDGET TIME-SCHEDULE FOR COMPILATION AND APPROVAL OF THE 2020/21 IDP REVIEW AND MEDIUM TERM EXPENDITURE FRAMEWORK

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
1.	PREPARATION OF IDP AND BUDGET PROCESS PLAN				
a)	Table Draft 2020/21 IDP and Budget time-schedule / process plan to Executive Management.	IDP Manager	Quality check and to finalise draft Process Plan for 2020/21	(MFMA) Section 21	15 July '19
b)	Attend District IDP Alignment Workshop	IDP Manager	Align 2020/21 Process Plan with Eden DM and discuss joint planning interventions.		15 July '19
c)	Consult Ward Committees on draft IDP and Budget time schedule / process plan.	IDP Manager PP Unit	To solicit inputs from Ward Committees	MSA Section 28 (2)	15 - 24 July '19
d)	Table 2020/21 IDP/Budget time schedule to Council for approval with schedule for mayoral IDP roadshow meetings.	Mun. Manager IDP Manager	Approved 2020/21 IDP/Budget time Schedule / process plan	(MFMA) Section 21 (b)	25 July '19
e)	Advertise 2020/21 process plan and dates of mayoral IDP roadshows meetings on website, local newspapers, municipal newsletter, noticeboards.	IDP Manager	Notification to public and Ward Committees	MSA Section 21, 28 (3)	30 Aug '19
2.	4TH QUARTER CORPORATE PERFORMANCE REPORT				
a)	Prepare and Submit 2018/19 Fourth Quarter Corporate Performance Report to Executive Management for quality check and review.	IDP Manager Budget Office	Finalise Fourth Quarter Corporate Performance Report for inclusion in Council Agenda	MPPMR - Section 13 (2) PMS Framework, Sect 52 of MFMA	17 July '19
b)	Submit 2018/19 Fourth Quarter Performance Report to MPAC	Municipal Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	22 July '19
c)	Table 2018/19 Fourth Quarter Performance Report to Council.	Municipal Manager	Report on Councils Agenda	PMS Framework	25 July '19
d)	Place 2018/19 Fourth Quarter Corporate Performance Report on municipal website.	Budget Office IDP Manager	Fourth Quarter Corporate Performance Report on website	MFMA Section 75 (2) MSA 21(b)	5 days after Council Meeting
e)	Submit 2018/19 Fourth Quarter Corporate Performance Report to National and Provincial Treasury	Budget Office IDP Manager	Fourth Quarter Corporate Performance Report submitted	MBRR- Section 31	10 days after Council Meeting

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
f)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	PMS Status report on PAC Agenda		30 Aug '19
3.	EMPLOYEE PERFORMANCE MANAGEMENT				
a)	Drafting and signing of new performance contracts for Section 57 Managers for 2019/20 financial year.	Municipal Manager	To give effect to the Performance Management Framework Performance Management Policy Reward and Recognition Policy And relevant legislation	To give effect to the Performance Management Framework Performance Management Policy Reward and Recognition Policy And relevant legislation MPPMR Section 13	30 Jun '19
b)	Performance assessments of Section 57 Managers for 2018/19.	Executive Mayor			Sep '19
c)	Finalise Performance Agreements and Development plans for HOD'S and lower level staff for 2019/20.	Directors			31 Aug '19
d)	Finalise 2018/19 Bi-annual Employee Performance Evaluations and prepare departmental reports for moderation	HOD'S			Sep '19
e)	Conduct performance moderations for 2018/19 performance reviews in accordance with PMS Policy	PMS Unit			Sep - Dec '19
4.	PLANNING FOR THE SECOND REVIEW OF THE 5-YEAR IDP	IDP Manager Mun. Manager Directors	Implement MEC recommendations and inclusion in 2020/21 IDP Revision	MSA Section 32 (3)	31 May '19
a)	Consider MEC comments and Recommendations on fourth generation IDP assessment. (LGMTEC 3)				
b)	Municipal Manager submits draft 2019/20 SDBIP to the Executive Mayor for consideration, 14 days after approval of the budget	IDP Manager Mun. Manager	Approved 2019/20 Top Layer SDBIP	MFMA Section 69(3)(a)	13 June '19
c)	Executive Mayor approves 2019/20 SDBIPs within 28 days after approval of budget	IDP Manager Mun. Manager	Approved 2019/20 Top Layer SDBIP	MFMA Section 53(1)(c)(ii)(2)	27 June '19
d)	Convene IDP Steering Committee Meeting	IDP Steering Committee	Final discussion / conceptualisation of IDP Public Participation Meetings	Internal Management Procedure	31 July '19
e)	Convene Quarterly Ward Committee Meetings. Commence with review of Ward Development Plans. Communicate approved IDP, and 2019/20 Budget, Tariffs and SDBIP.	IDP Manager PPU	Enhance community involvement in planning, budgeting and performance management.	MSA Section 17	15 - 24 Jul '19

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
f)	Identification of mandatory projects prioritised for implementation for 2020/21 and two outer years by Internal Sector Departments.	IDP Manager Directors HOD'S	To inform public of planned projects for sustainable delivery of basic services and to consider with 2020/21 IDP review	Internal Planning and Management Procedure	30 Aug '19
g)	Convene Mossel Bay Development Forum Meeting with internal and external Stakeholders.	IDP Manager LED Officer	To alleviating poverty through public private partnership.	Internal Planning and Management Strategy	21 Aug '19
h)	Convene IDP Public Participation Meetings in all Wards	IDP Manager Directors	Community needs analysis as part of first review of 5-year IDP.	MSA Section 17	12 Aug – 05 Sep '19
i)	Attend Quarterly Provincial IDP Managers Forum Meeting in preparation for IDP INDABA II.	IDP Manager	Discuss intergovernmental planning processes, PDP and IDP INDABA in preparation to review 5-year IDP	MSA Section 24	5 Sep '19
j)	Attend Provincial IDP INDABA 1 (JPI) to give effect to intergovernmental planning and development.	IDP Manager Mun. Manager Directors	Present and motivate municipal priorities for Government intervention and inclusion in Provincial Development Plan	MSA Section 24	Oct '19
5.	INITIATE THE 2020/21 BUDGET PROCESS				
a)	Tabling of 1 st 2019/20 Adjustment Budget to Council to incorporate Rollovers, Changes on SDBIP and KPI's as per adjustment budget.	CFO Budget Office IDP Manager	Council approve 2019/20 Adjustments budget and amended SDBIP (potential)	MFMA Section 28 MBRR - Regulation 23(5)	23 August '19
b)	Operating Budget: Salaries and Wages schedules to Directors for scrutiny and corrections.	Expenditure	Initiate preparation of 2020/21 Salaries and Wages budget	Internal Management Procedure	11 Oct '19
c)	Finalise 2018/19 Annual Financial Statements.	CFO Deputy Treasurer	Based on 2018/19 AFS assess municipality's financial position, capacity to fund budget over 2020/21 MTREF	MFMA - Section 126	30 August '19
d)	Publication of approved adjustments budget on website and submit to National & Provincial Treasuries both printed and electronic formats.	Budget Office	Approved Adjustments Budget, IDP & SDBIPs being made available on official website and submission to NT and PT	MFMA Section 28(7) MSA 21(b) MBRR Section 26 & 27	5 days after Council Meeting

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
e)	Operating Budget: Salary/Wages schedules with corrections and recommendations to be returned to Finance Department.	Directors Expenditure	Initiate preparation of 2020/21 Salaries and Wages budget	Internal Management Procedure	31 Oct '19
f)	Forward previous years' operating expenditure / income actuals and current year projections to Directors.	Budget Office Directors	Baseline for setting parameters for 2020/21 operating budget	Internal Management Procedure	18 Oct '19
g)	Engage with Provincial Government regarding adjustments to projected allocations for next 3 years i.t.o the MTREF.	CFO Directors	Intergovernmental Budget Alignment	MSA Section 24	29 Nov '19
h)	Engage with Directors on Salary budget after inputs have been processed.	CFO Directors Expenditure	Initiate preparation of 2020/21 Salaries and Wages budget	Internal Management Procedure	7 Nov '19
6.	2018/19 ANNUAL REPORT / AUDIT READINESS				
a)	Gather performance information (POE'S) that substantiate actual performance reported on 2017/18 Top level SDBIP and Management Scorecard.	IDP Manager Mun. Manager Directors	Prepare Corporate Audit File on Performance information for pre-audit by internal audit.	Internal Management Procedure	12 July '19
b)	Auditing of Performance Information on pre-determined objectives by internal audit. Pre - Audit.	Mun. Manager Directors	Pre-audit in preparation for external audit by the Auditor General	Internal Management Procedure	19 July '19
c)	Submit unaudited 2018/19 Annual Report to Auditor-General as required by legislation.	Ex. Strategic Services Mun. Manager	Unaudited report includes the narrative Annual Performance Report Annual Financial Statements	MFMA - Chapter 12 - Section 126 MFMA Circular No.63	30 August '19
d)	Auditing of draft 2018/19 Annual Report by Auditor-General.	Ex. Strategic Services Mun. Manager	Auditor-General's audit report on municipality's Annual Report	MFMA - Section 126 MFMA Circular No.63	29 Nov '19
7.	1st QUARTER CORPORATE PERFORMANCE REPORT				
a)	Table Bi- Annual Report (Jan-Jun) of Audit and Performance Committee Chairman on Performance Management to Council	Mun. Manager	Report on Council Agenda	MFMA Section 166 MPPMR Regulation 14	26 Sep '19
b)	Prepare and Submit 2019/20 First Quarter Corporate Performance Report to Executive Management.	IDP Manager Mun. Manager Budget Office	Finalise Quarter Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	8 – 12 Oct '19

c)	Submit 2019/20 First Quarter Performance Report to MPAC	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	Oct '19
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
d)	Quarterly performance assessments: Section 57 managers.	Mun. Manager	To assess performance against targets	PMS Framework	Oct '19
e)	Table 2019/20 First Quarter Performance Report to Council.	Mun. Manager CFO	First Quarter Corporate Performance Report considered by Council	MPPMR Section 13 MFMA Section 52 (d)	25 Oct '19
f)	Place first Quarter Performance Report on website and submit to PT and NT.	IDP Manager Budget Office	First Quarter Corporate Performance Report published and submitted	MFMA Section 75 (2) MSA 21(b) / MBRR Sect. 31	5 days after Council Meeting
g)	Submit 2018/19 Fourth Quarter Corporate Performance Report to National and Provincial Treasury	Budget Office IDP Manager	Corporate Performance Report submitted	MBRR- Section 31	10 days after Council Meeting
h)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	PMS Status report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	22 Nov '19
8.	MUNICIPAL STRATEGY REVIEW				
a)	Convene high-level Strategic Planning Session to Review municipal high-level overarching strategy and long and short- term development objectives.	Mun. Manager Directors Council IDP Manager	Identify and discuss critical challenges projects / programmes in 5-year IDP and prioritise projects and funding for implementation during 2020/21. Discuss financial forecasts and possible tariff increases over 2020/21 MTREF	Internal Planning and Management Strategy	18 July '19
b)	IDP and Budget Steering Committee meeting to consider recommendations emanating from strategic planning session	IDP & BS Committee	Consider municipal contribution from CRR toward 2020/21 budget and outcomes of strategic session.	Internal Planning and Management Strategy	3 Oct '19
c)	Forward previous financial year and 3-year capital budget and service delivery and development priorities to Directors.	Budget Office Directors	Identify ward based capital projects for 2020/21 and for two years.	Internal Planning and Management Strategy	11 Oct '19
d)	Directors finalise and prioritise Directorates capital projects for 2019/20 MTREF.	Mun. Manager Directors	Draft capital budget per directorate	Internal Planning and Management Strategy	30 Oct '19
9.	PREPARING THE 2019/20 MTREF BUDGET				
		Expenditure	Salary Budget	Internal Management Procedure	15 Nov '19

a)	Finalise salary budget for 2020/21.	CFO			
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
c)	Directors submit operating expenditure / income budgets and current year final projections to Budget office	Directors Budget Office	Compilation of first draft Operating Budget	Internal Management Procedure	8 Nov '19
d)	Finalise preliminary projections on operating budget for 2020/21	Budget Office	2020/21 Operating Budget	Internal Management Procedure	29 Nov '19
e)	Provide Tariff list structure to Departments for 2020/21 Tariff inputs	Budget Office	Finalise 2020/21 Tariff list structure	Internal Management Procedure	8 Nov '19
f)	Departments provide Tariff list information to Budget office for finalization of Draft Tariff list	Directors	Finalise 2020/21 Tariff list structure	Internal Management Procedure	22 Nov '19
g)	Discuss Capital budget inputs with Directors	CFO Directors Budget office	Compilation of first draft Capital Budget	Internal Management Procedure	25 – 29 Nov '19
h)	Budget Steering Committee Meeting to table and consider draft Capital Budget for 2020/21 and 2019/20 2 nd Adjustment Capital Budget.	BS Committee	2020/21 and two outer year's Draft Capital Budget	Internal Management Procedure	10 Dec '19
i)	BS Committee Meeting to table and consider draft Capital Budget for 2020/21 MTREF and 2019/20 2 nd Adjustment Budget, Tariff adjustments and draft 2020/21 Operating Budget	BS Committee CFO Budget office	2020/21 Draft Capital Budget and 2019/20 2 nd Adjustment Budget	Internal Management Procedure	21 Jan '20
j)	Finalise Budget related policies	Deputy Treasurer CFO	Review all budget related policies	Internal Management Procedure	31 Jan '20
k)	Mossel Bay Development Forum Meeting to ascertain private investment / funding support for 2020/21.	IDP Manager LED Unit	To ascertain private public partnership investment / funding support for 2020/21.	Internal Planning and Management Strategy	20 Feb '20
10. FIRST TABLING OF 2018/19 ANNUAL REPORT					
a)	Table 2018/19 Annual Report to Council.	Municipal Manager	2018/19 Annual Report Consider by Council.	MFMA - Section 127	23 Jan '20

b)	Tabled 2018/19 Annual Report submitted to the Auditor General, Provincial Treasury & Dept. Local Government.	Ex. Strategic Services	Tabled 2018/19 Annual Report submitted	MFMA - 127 (5) (b)	24 Jan '20
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
c)	Make public the 2018/19 Annual Report, invite the public to submit representations in connection with the Annual Report.	Ex. Strategic Services	Summary of public representations	MFMA - Section 127 (5a)	24 Jan '20
11. 2ND QUARTER / MID-YEAR CORPORATE PERFORMANCE		IDP Manager	Finalise Second Quarter / Mid-Year Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	15 Jan '20
a)	Prepare and Submit 2019/20 Second Quarter and Mid-Year Corporate Performance Report to Executive Management.	Mun. Manager Budget Office			
b)	Submit 2019/20 Second Quarter Performance Report to the MPAC	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	8 Jan '20
c)	Table 2019/20 Second Quarter and Mid-Year Corporate Performance Report to Council.	Mun. Manager CFO	Second Quarter & Mid-year Corporate Performance Report Agenda	MPPMR Section 13 MFMA Section 52 (d) & 72	23 Jan '20
d)	Place 2019/20 2nd Quarter & Mid-Year Performance Report on website and submit to NT and PT.	IDP Manager Budget Office	2nd Quarter & Mid-Year Performance Report published and submitted	MFMA Section 52 & 72 MBRR 31 & 35	5 days after Council Meeting / 10 days after Council Meeting
e)	Publication of Mid-Year Corporate Budget and Performance Assessment Report.	Budget Office	Publication of Mid-year assessment	MFMA Section 72 MBRR 34	5 days after Council Meeting
f)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	Report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	21 Feb '20
g)	2019/20 Mid-Year performance assessments of Section 57 managers / HOD'S and lower level staff.	Mun. Manager Directors HOD'S	To assess performance against targets	PMS Framework	24 Feb '20
12. 2019/20 SECOND ADJUSTMENT BUDGET		Directors Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	8 Nov '19
a)	Receive inputs on 2019/20 2 nd Adjustment Budget from Departments				

b)	Budget Steering Committee Meeting to table and consider 2019/20 2 nd Adjustment Capital Budget.	BS Committee	Preparation for adjustment budget	Internal Management Procedure	10 Dec '19
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
c)	Budget Steering Committee Meeting to table and consider 2019/20 2 nd Adjustment Operating Budget.	BS Committee	Preparation for adjustment budget	Internal Management Procedure	21 Jan '20
d)	Finalise Capital and Operational budget projections for 2019/20.	Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	Mid Jan 20
e)	Budget office prepare all necessary budget related documentation	Budget office	Preparation for adjustment budget	MFMA Section 28 MBRR Section 23(1)	8 Feb '20
f)	Table 2019/20 Adjustment Budget to Council for approval. (Possible Amend IDP and Top Layer SDBIP).	CFO Budget office IDP Manager	Table second 2019/20 Adjustment budget for approval	MFMA Sec. 28 & 54 (1) (c) MBRR - Regulation 23(1)	28 Feb'20
g)	Publishing 2019/20 Second Adjustment Budget on website and submit to Provincial and National Treasury.	Budget Office	Approved Adjustments Budget being made available on official website and submission to NT and PT	MFMA Section 28(7) MSA 21(b) MBRR Section 26 & 27	5 days after Council Meeting / 10 days after Council Meeting

13. SECOND REVIEW OF 5-YEAR IDP / 2020/21 BUDGET & SDBIP					
a)	Review final tariffs and charges and determines tariffs to balance the budget and finalise income budget for 2020/21.	CFO	Finalise 20/21 Income Budget	MFMA Section 17	31 Jan '20
b)	Submit draft 2020/21 revision of the IDP with proposed public participation programme.	IDP Manager	Review, Scrutinise, do quality check.	Internal Management Procedure	31 Jan '20
c)	Table draft 2020/21 revised IDP to Executive Management.	IDP Manager	Finalise Draft IDP for referral to IDP & B Steering Committee	Internal Management Procedure	7 Feb '20
d)	Attend Provincial IDP INDABA II	IDP Manager	Incorporate 2020/21 Government Sector Department Investment into IDP	MSA Section 24	18 - 22 Feb '20
e)	LGMTEC 2 - Municipality receive inputs from National and Provincial Government and other bodies "Grant Allocations".	CFO Budget Office	Provincial Feedback Report Appropriate Grant Funding Allocations in Budget	DORA	24 Feb '20
f)	Table draft 2020/21 revised IDP, Budget and SDBIP to the Budget Steering Committee for final overview, inclusiveness	Mun. Manager	Draft revised IDP, Capital and Operating Budget and SDBIP for 2020/21	MFMA No. 56 of 2003, BRR Section 14 (2)	7 Feb '20

	and quality check.				
g)	Workshop draft 2020/21 revised IDP, Budget, SDBIP and proposed tariffs for 2020/21 with Council.	Mun. Manager	Workshop draft budget with full council	Internal Management Procedure	14 Feb '20
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
h)	Municipal Manager presents final draft IDP, Budget, Tariffs and Budget related policies to the Mayor for perusal and tabling to Council.	Mun. Manager	Draft 2020/21 revised IDP and Budget on Council Agenda	MSA Section 30 (c) MFMA Section 21	13 March '20
i)	Table draft 2020/21 revised IDP, Budget, SDBIP, Budget related policies and public participation programme to Council.	Mun. Manager CFO IDP Manager	Draft 2020/21 revised IDP and Budget	MFMA Section 22 and 23 MSA Reg 3 (4) (a-b)	26 March '20
14. ADOPTION OF 2018/19 ANNUAL REPORT		Ex. Strategic Services	MPAC Report on 2018/19 Annual Report	MFMA - Section 129	Feb '20
a)	MPAC to discuss 2018/19 Annual report.				
b)	Council considers the annual report and adopts the 2018/19 Oversight report on Annual Report within two months after the annual report was tabled.	Mun. Manager	Oversight Report and Annual Report Adopted	MFMA Section 129	26 March '20
c)	The municipal manager makes the oversight report public within seven days after adoption of the annual report	Mun. Manager	Advertisement, oversight report	MFMA Section 129 (3)	Within seven days after adoption
d)	Municipal manager submits annual report and oversight reports to provincial legislature within seven days of adoption of the oversight report.	Ex. Strategic Services	Annual Report Submitted	MFMA Section 132 (1) & (2)	Within seven days after adoption

DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
15. PUBLICATION AND PUBLIC CONSULTATION PROCESS					
a).	Publication of draft 2020/21 revised IDP and Budget for public comment and consultation	Budget Office IDP Manager	Tabled Draft IDP and Budget available for public viewing, scrutiny and comment.	MFMA Section 22(a); MSA Section 21A	March - April '20
b)	Submission of draft 2020/21 revised IDP, budget, SDBIPs to National and Provincial Treasuries and Department of Local Government in both printed and electronic formats.	IDP Manager Budget Office	Draft IDP, Tabled annual budget + SDBIPs submitted	MFMA Section 22(b) MBRR 15 (3) (b) & 15(1)	Immediately after Tabling to Council

c)	Consult Ward Committees on 2020/21 draft revised IDP and 2020/21 MTREF.	IDP Manager	Obtain input / comment from Ward Committees on Draft IDP and Budget	MFMA Section 22 & 23	01 - 08 April '20
d)	Consult public on draft 2020/21 revised IDP and Budget Mayoral IDP Roadshows meetings in all wards.	IDP Manager	Inform and obtain public input/comment on draft IDP, Budget and tariffs.	MFMA Section 22 & 23	07 – 30 April '20
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
e)	LGMTEC 3 - Provincial analysis (PT and DLG) of the draft 2020/21 revised IDP and 2020/21 MTREF.	Mun. Manager Directors Budget Office IDP Manager	Provincial Feedback report on Draft IDP and Budget	MFMA Section 34	20 April '20
f)	Mossel Bay Development Forum Meeting to consult stakeholders on draft 2020/21 revised IDP and Budget.	IDP Manager LED Unit	Consult stakeholders on draft 2020/21 revised IDP and Budget.	Internal Planning and Management Strategy	23 April '20
g)	Deadline for Public inputs on IDP and Budget	IDP Manager	Consult stakeholders on draft 2020/21 revised IDP and Budget.	MSA Section 21	01 May '20
h)	Executive Management analyses public comments on Draft IDP and Budget and prepare report with recommendations for Council's perusal.	IDP Manager CFO Mun. Manager	Report with recommendations on public comments on Agenda	MFMA Section 22(a); MSA Section 21A	04 – 08 May '20
16. 3RD QUARTER CORPORATE PERFORMANCE REPORT		IDP Manager			
a)	Prepare and Submit 2019/20 Third Quarter Corporate Performance Report to Executive Management.	Mun. Manager Budget Office	Finalise Quarter Corporate Performance Report for inclusion on Council Agenda	MPPMR - Section 13 (2) PMS Framework	16 April '20
h)	Submit 2019/20 Third Quarter Performance Report to the MPAC	Mun. Manager	To provide oversight and in-year performance monitoring	Section 79 of Municipal Structures Act	20 April '20
b)	Third quarter performance assessments of Section 57 managers	Mun. Manager	To assess performance against targets	PMS Framework	22 April '20
c)	Table 2019/20 Third Quarter Corporate Performance Report to Council.	Mun. Manager CFO	Third Quarter Corporate Performance Report considered by Council	MPPMR Section 13 MFMA Section 52 (d)	30 April '20
d)	Place 2019/20 Third Quarter Corporate Performance Report on website and make available to Provincial and National Treasury.	IDP Manager Budget Office	Third Quarter Corporate Performance Report published and submitted	MFMA Section 75 (2) MSA 21(b) MBRR Section 31	5/10 days after Council Meeting
e)	Submit quarterly status report on the implementation of Performance Management to Performance Audit Committee	IDP Manager	Report on PAC Agenda	MFMA Section 166 MPPMR Regulation 14	17 May '20

f)	Table Bi- Annual Report (Jul-Dec) of Audit and Performance Committee on Performance Management to Council.	Mun. Manager	Report on Council Agenda	MFMA Section 166 MPPMR Regulation 14	25 June '20
DELIVERABLE AND ACTIVITY		RESPONSIBLE PERSON	PURPOSE / OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
17. APPROVAL OF 2020/21 IDP REVIEW AND BUDGET					
a).	Table Final 2020/21 revised IDP, Budget and Tariffs to the Budget Steering Committee for final overview, inclusiveness and quality check	Municipal Manager	Final revised IDP, Capital and Operating Budget and SDBIP for 2020/21	MFMA No. 56 of 2003, MBRR Section 14 (2)	14 May '20
b)	Workshop final 2020/21 revised IDP, Budget and tariffs for 2020/21 with Council.	Municipal Manager	Workshop final budget with full council	Internal Management Procedure	15 May '20
c)	Council considers comments from all stakeholders (including LGMTEC 3 report) on draft IDP and Budget and revised IDP and Budget accordingly if necessary.	Mun. Manager CFO Council	Draft IDP and Budget revised	MBRR Section 16(1)	28 May '20
d)	Table 2020/21 revised IDP and Budget, Tariff List and budget related policies to Council for approval.	Mayor / CFO Mun. Manager	Approved 2020/21 revised IDP and 2020/21 MTREF	MFMA Section 24 and 25 MSA Reg. 2(1)	28 May '20
e)	Submission of approved IDP and Budget to National and Provincial Treasuries in both printed and electronic formats.	Budget Office IDP Manager	Submission of approved revised IDP and Budget and related documents and resolutions	MFMA Section 24(3) MBRR Regulation 20	10 days after Council Approval
f)	Publish the approved 2020/21 revised IDP and Budget on municipality's website.	Budget Office IDP Manager	Publication of approved revised IDP and annual budget and related documents	MFMA Section 22 MBRR Section 18 MSA Sections 21A and 21B	5 days after Council Meeting
g)	Submission of 2020/21 revised IDP to MEC of Local Government.	IDP Manager	Revised IDP document and letter to MEC for Assessment	MSA Section 32 (1)	10 days after final approval
h)	Response / Feedback to public comments in respect of IDP. Budget, tariffs and policies.	IDP Manager CFO	Feedback to comments	MFMA	15 June '20
18. APPROVAL OF 2020/21 TOP LAYER SDBIP					
a)	The Executive Mayor may submit the draft SDBIP with the IDP and Budget documentation to be tabled in Council	Mun. Manager	Draft SDBIP Submitted to Council	MBRR- Regulation 14(3)	28 May '20
b)	Municipal Manager submits draft 2020/21 SDBIP to the Executive Mayor for consideration.	IDP Manager Mun. Manager	Approved 2020/21 Top Layer SDBIP, 14 days after approval of the budget	MFMA Section 69(3)(a)	11 June '20
c)	Executive Mayor approves 2020/21 SDBIPs within 28 days after approval of budget	IDP Manager Mun. Manager	Approved 2020/21 Top Layer SDBIP	MFMA Section 53(1)(c)(ii)(2)	24 June '20

d)	Publish 2020/21 SDBIP on municipal website.	IDP Manager	SDBIP publishes on website	MBRR - Chapter 2, Part 3, 15(3) / MFMA	25 June '20
e)	Submit 2020/21 Corporate SDBIP to National and Provincial Treasury and make public	IDP Manager	Approved SDBIP Submitted	MFMA Section 53(3)(a) MBRR Chapter 2, Part 3, 15(3) and 20 (2)(b)	25 June '20

7. TIME SCHEDULE FOR MAYORAL IDP AND BUDGET PUBLIC ROADSHOW SESSIONS

DATES	DAY	TIME	WARD	VENUE
12 August 2019	Monday	19H00	7	Herbertsdale Church Hall
		19H00	4	Brandwacht Community Hall
13 August 2019	Tuesday	19H00	7	Boggoms Bay Community Hall
		18H00	2	Garden Route Primary School Hall
14 August 2019	Wednesday	19H00	11	Dana Bay Community
		19H00	7	Sonskynvallei Community Hall
15 August 2019	Thursday	19H00	13	Indoor Sport Centre
		19H00	6 & 8	Voortrekker Community Hall
19 August 2019	Monday	19H00	10	Hartenbos Library Hall
		18H00	11	Garden Route Primary School Hall
20 August 2019	Tuesday	19H00	4 & 5	Great Brak River Council Chamber
			14	Friemersheim Community Hall
21 August 2019	Wednesday	19H00	9	D'Almeida Community Hall
		19H00	4 & 5	Reebok Community Hall
22 August 2019	Thursday	18H00	12	Joe Slovo Community Hall
26 August 2019	Monday	19H00	9	Lutheran Church Hall
27 August 2019	Tuesday	18H00	1	Kwanongqaba Community Hall
28 August 2019	Wednesday	18H00	2	Kwanongqaba Community Hall
		19H00	14	Denneprag School Hall
29 August 2019	Thursday	18H00	3	Asla Park Community Hall
02 September 2019	Monday	19H00	13	Nativity Church Hall
03 September 2019	Thursday	18H00	1	Imekhaya Primary School Hall
04 September 2019	Monday	19H00	14	Greenhaven Community Hall
05 September 2019	Tuesday	18H00	3	African Gospel Church Hall

FLOWCHART ON THE BUDGET PROCESS

There are basically three different processes in the budgeting cycle running at the same time:

1. Reporting on Previous year budget,
2. Current year budget implementation, and
3. Preparation of the new financial year's budget (including the two following financial year estimates).

1. Reporting on Previous year budget:

This is mainly done through the compilation of the Annual Financial Statements of the previous financial year, including the Auditor-General's Audit Report. Another example is the different reporting formats to National and Provincial government on the previous year's budget and financial performance.

2. Current year budget implementation:

Implementation of the budget starts once the budget has been approved. An important document in the implementation of the budget is the Service Delivery and Budget Implementation Plan (SDBIP), which sets out the service delivery targets and performance indicators for the financial year. The SDBIP must be approved within 28 days after the approval of the budget.

Another important aspect is the monitoring and reporting on the current year budget. According to Section 71 of the MFMA, the accounting officer must by no later than 10 working days after the end of each month submit to the Mayor of the municipality and the relevant provincial treasury a statement on the state of the municipality's budget. This will enable the mayor to check if the approved budget is implemented in accordance with the SDBIP, consider revisions to the approved budget and identify any financial problems facing the municipality.

3. Preparation of the new financial year's budget:

There are six distinct steps to the preparation of the new financial year's budget:

* Planning

Schedule key dates; establish consultation forums; review previous processes.

* Strategic

Review IDP; internal and external consultations; set service delivery objectives for the next 3 years; consult on tariffs, indigent, credit control, free basic services, etc.; consider local, provincial and national issues; consult previous year's performance and current economic and demographic trends.

* Preparation

Prepare revenue and expenditure projections; draft budget policies; consult and consider local, provincial and national priorities; measurement of past and current performance against the budget.

* Tabling

Table complete proposed budget, IDP revisions and budget related policies no later than 1 April (90 days before the start of the new budget year) before council; make public the budget as soon as it has been tabled (via website, hard copies and electronic copies); consult with and consider formal local, provincial and national inputs or responses.

* Approving

After the Mayor has responded to recommendations and where necessary revised the tabled budget, full council must meet no later than 31 May (30 days before the start of the new budget year) to consider the budget for approval. Council approves the budget and related policies before 1 July. Should the municipality fail to approve a budget before the start of the budget year, the mayor must inform the MEC for Finance immediately.

* Finalisation

Publish and approve SDBIP and annual performance agreements and indicators 28 days after the approval of the budget. A delegation policy of spending authority on budget votes is also critical for successful budget implementation and monitoring and evaluation.

CONSULTATION PROCESS

The Constitution of the Republic of South Africa, Act 108 of 1996, places an obligation on municipalities to encourage the involvement of communities and community organisations in the matters of local government. With the promulgation of the Municipal Systems Act 32 of 2000, the attention of municipalities was focused on the need to encourage the involvement of communities in the affairs of the municipality. Section 16(1) of the Municipal Systems Act 32 of 2000 makes provision for a municipality to create an opportunity to encourage the local community to participate in Municipal matters.

However, with the outbreak of the corona virus and various announcements by Provincial and National Governments, different means of public consultation will be embarked upon in accordance with the requirements of Section 21 of the Local Government: Municipal Systems Act 32 of 2000.

One of the measures announced by the President to minimise the risk of the spread of Covid-19, is limiting contact amongst groups of people and encourage social distancing by prohibiting gatherings of more than 100 people.

Section 21 of the Local Government: Municipal Systems Act 32 of 2000 requires that municipalities must ensure that the local community participates in the affairs (including the IDP and budget process) of the municipality and prescribes certain methodologies to be

utilised. In addition to these methodologies, Mossel Bay Municipality will explore the possibility of utilising some of the following:

- Social media e.g. Facebook, Twitter, WhatsApp, etc.;
- Ward committee members to ensure distribution of message to their relevant sectors;
- Municipal communication on IDP and budget (through pamphlets, letters etc.) with the municipal bills;
- Pamphleteering where Community Development Workers can assist with the distribution of the information; and
- Notices at public/government buildings/ local shops/ shopping malls/ Thusong Service Centre.

Section 6 - Alignment between Budget and the Integrated Development Plan (IDP)

2020/2021 IDP REVISION SUMMARY

The following sections constitutes the amendments or new additions to the 2020/21 revised IDP.

DOCUMENT REFERENCE	AMENDMENTS / ADDITIONS	PURPOSE AND IMPACT ON PLANNING AND BUDGET PRIORITISATION
Page	Socio Economic Analysis (Mossel Bay at a Glance)	Demonstrate socio economic reality and data projections to be considered in current and future planning and development decision making
Page	Forward by the Executive Mayor	Sets political leadership tone and provides governance oversight.
Page	Forward by the Municipal Manager	Sets management leadership tone and provides administrative oversight.
Page	Main aim of the 2019/20 IDP Review	To give effect to Section 34 of the Local Government Municipal Systems Act, 32 of 2000
Chapter 2	IDP Planning Process	To give effect to Section 29 (i) and (ii) of the Local Government Municipal Systems that deals with community and stakeholder consultation in the IDP drafting and review process.
Chapter 3	Situational Analysis	To recognise the 2017 Provincial MERO Report and the 2017 Municipal Socio-Economic Profile findings, growth and development impact assumptions in our planning trajectory.
Chapter 4	<ul style="list-style-type: none"> Institutional Arrangements Organisational Structure Review Work Place Skills Plan Internal Audit Strategy 2019/20 Audit General 2016/17 Audit Outcome Overview 	<ul style="list-style-type: none"> To update and align the administrative and institutional capacity to ensure organisational readiness to implement the IDP. Incorporate approved new Macro and Micro Structure that will come into effect 1 July 2019. Reviewed and aligned 2018 Work Place Skills Plan to IDP
Chapter 5	Ward-Based Planning	To outline the community development priorities and align the 2019/20 budget accordingly. To depict municipal investment and infrastructure development at ward level.
Chapter 6	Development Strategy <ul style="list-style-type: none"> Review of Rural Development Strategy Develop Economic Infrastructure (BEEHIVES) through the RSEP and VPUU programme along the Mayixhale Corridor. Proposed Special Economic Zone 	<p>The overarching development strategy remains unchanged. The 2019/20 IDP Review seeks to align and depict major capital and operational investment per Municipal Key Performance Area as prioritised in the 2019/20 MTREF.</p> <p>The purpose of the review of the Rural Development Strategy is to harness all possible resources and expertise to improve the living conditions of people living in rural communities through basic service delivery and socio-economic development opportunities. Proposed Economic Zone Concept included in this review. Municipal strategic objective alignment to 2019/20 budget</p>
Chapter 7	Sector and Operational Plans <ul style="list-style-type: none"> Spatial Development Framework Disaster Management Plan Regional Landfill Site 	<p>The reviewed and updated Spatial Development Framework has been incorporated in this IDP Review.</p> <p>The updated Disaster Management Plan has been incorporated. Status of the Regional Landfill Site Project and impact on the municipal budget has been illustrated</p>
Chapter 8	Intergovernmental Development Perspective	To reflect the 2019/20 Provincial Government Sector Department's and investments in our municipal space.
Chapter 9	IDP Implementation <ul style="list-style-type: none"> Review Financial Plan Align 2019/20 Capital and Operational Budget to IDP 	<p>To review the Financial Plan to ensure sound financial planning and sustainability over the 5-year IDP Implementation period.</p> <p>To present a responsive budget that align to the development priorities contained in the IDP.</p> <p>To review municipal Strategic Risks and assess the impact thereof on municipal sustainability.</p>

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE**WC043 Mossel Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
				R thousand							
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Pumps	4301		–	0	–	1	1	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		–	–	–	91	91	96	101	107
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		967	(7 427)	(6 243)	(10 201)	(10 201)	(4 805)	(4 747)	(4 671)
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		145 310	154 132	152 725	156 859	156 859	165 211	174 168	184 419
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Desalination Plant	4489		–	–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Pumps	4302		–	–	–	2	2	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		84 383	96 872	104 380	105 925	105 925	110 610	124 714	132 069
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		–	0	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		–	3	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		–	13	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		394 770	428 961	482 814	477 623	477 623	517 449	548 623	584 971
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		38 238	23 128	83 754	133 040	133 040	60 742	121 070	83 847
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		12	–	13	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		–	–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	External roads	4462		800	629	5 055	5 208	5 208	16 070	3 070	70
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		8 503	21 908	6 370	5 038	5 038	7 319	6 053	6 357
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		4 542	937	–	–	–	–	1 950	2 047
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		63 758	76 746	88 226	89 335	89 335	94 731	100 429	106 470
SO2 - To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	2228		–	2	–	6	6	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Spatial Planning	6002		–	–	–	–	–	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Building Control	6003		127	–	142	–	–	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Outdoor advertising	6004		–	–	–	–	–	–	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework	Town Planning	6642		9 691	10 136	10 231	11 423	11 423	11 594	12 290	13 027
SO2 - To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		192	368	343	336	336	341	361	383
SO2 - To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		–	–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		–	–	–	40	40	–	–	–
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		309	327	347	408	408	439	330	353
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Parks & Recreation	5563		–	–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Alien Vegetation Control	5561		–	–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Parks & Open Spaces - Deboresation	5701		–	37	42	9	9	10	10	11
SO3 - To render efficient environmental health and disaster management services	Environmental Management and Conservation	6005		–	40	346	63	63	34	40	43
SO3 - To render efficient environmental health and disaster management services	Disaster Management Service	5562		–	–	–	–	–	–	–	–
SO3 - To render efficient environmental health and disaster management services	Coastal Management Protection	6006		–	–	–	–	–	–	–	–
SO4 - To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	5301		6 057	6 782	6 302	6 486	6 486	6 810	7 219	7 652

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
				R thousand							
SO4 - To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	5302		1 295	1 313	1 207	1 208	1 208	1 273	1 349	1 430
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Services	5570		0	3	0	–	–	–	–	–
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	5585		13 004	13 171	14 426	12 986	12 986	7 301	7 452	7 603
SO4 - To provide efficient public safety and law enforcement services	Traffic lights	4203		–	–	–	–	–	–	–	–
SO4 - To provide efficient public safety and law enforcement services	Fire and Rescue Service	5560		1 507	1 115	1 325	1 328	1 328	332	1 164	243
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		754	6 274	2 755	2 955	2 955	500	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		–	12	–	–	–	–	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		2 254	2 407	3 995	4 014	4 014	2 618	2 762	2 913
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594		1 328	1 147	757	774	774	1 220	1 287	1 358
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595		483	524	852	861	861	568	599	632
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596		925	987	2 055	2 062	2 062	1 081	1 140	1 203
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597		850	912	851	864	864	979	1 033	1 090
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		1 671	1 793	1 031	1 039	1 039	1 975	2 084	2 199
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599		281	301	–	–	–	335	353	373
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herbertsdale	5600		271	291	–	1	1	321	338	357
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601		123	131	–	40	40	146	154	163
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		20	21	–	0	0	23	25	26
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruiterbos	5603		35	37	–	–	–	41	43	46
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		529	581	528	518	518	543	575	610
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		10	10	9	8	8	12	13	13
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		3 983	3 236	1 950	2 003	2 003	12 377	1 074	1 129
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		1 534	941	2 298	2 298	2 298	2 015	–	–
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Plantations	5583		–	–	–	–	–	–	–	–

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
				R thousand								
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		869	1 065	936	1 180	1 180	1 238	700	700	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Mossel Bay Central Improvement District	7702		551	615	709	534	534	574	571	611	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Tourism	6654		107	127	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: Point	5523	✓	4 132	4 222	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: De Bakke / Santos	5524		-	-	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches	5702	✓	1	3	-	1	1	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: De Bakke	5544		-	-	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: Dias	5545		-	-	-	-	-	-	-	-	
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches: Ablution Facilities	5703		26	29	-	30	30	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		-	1	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Archives	2232		-	-	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	2226	✓	1 580	2 662	1 533	143	143	151	160	170	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Security	2234	✓	-	-	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223	✓	-	-	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	2227		-	-	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	7706		768	3 002	2 351	2 288	2 288	3 539	562	746	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		-	-	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700	✓	-	-	-	-	-	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112	✓	22 239	15 485	33 418	32 932	32 932	38 061	45 477	52 394	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210	✓	-	394	1 080	1 080	1 080	-	-	-	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council Support	2211		1	1	2	2	2	1	1	1	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	7707		56	7	-	112	112	56	56	56	
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	IDP	7705		59	63	-	56	56	-	-	-	
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		827	626	380	513	513	401	-	-	
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		6 888	4 415	5 645	4 965	4 965	5 185	5 488	5 790	
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		-	17	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		36 699	40 874	500	277	277	500	500	500	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		1 824	2 341	3 051	2 862	2 862	2 360	2 497	2 642	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		1 020	925	770	998	998	490	490	490	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		2 359	2 207	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		-	-	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		21	45	8	209	209	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Billing and Client services	3401		0	-	0	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rates and Taxes	3402		111 577	123 333	139 036	145 518	145 518	168 127	193 272	222 158	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rev enhanc & Credit con	3403		3 080	3 762	4 050	3 707	3 707	3 762	4 115	4 338	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405		8	433	9	618	618	11	12	13	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Audit	1103		-	-	-	-	-	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Valuations	3392		10	27	-	24	24	-	-	-	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Management	3306		-	-	39 150	43 045	43 045	43 045	45 628	48 365	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Customer Care	3404		105	1	13	28	28	29	15	16	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		126	201	212	210	210	693	706	720	
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)				1	983 447	1 055 680	1 201 740	1 255 982	1 255 982	1 288 534	1 417 375	1 478 251

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE**WC043 Mossel Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
				R thousand							
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Pumps	4301		2 014	1 970	2 772	2 456	2 456	2 616	2 863	3 127
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	RO: Plant	4479		311	425	665	597	597	727	829	883
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Ruiterbos	4480		1	–	251	217	217	233	250	268
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Lodewyks	4481		1	–	107	102	102	115	123	132
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Klein Brak	4482		33 766	32 344	3 954	3 795	3 795	4 225	4 559	4 888
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Sand hoogte	4483		23	–	2 209	2 796	2 796	2 915	3 126	3 352
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Groot Brak	4484		31	–	2 464	2 043	2 043	2 068	2 218	2 379
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Friemersheim	4485		1	–	810	641	641	679	728	781
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Purification Herbertsdale	4486		1	–	183	261	261	319	342	367
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Distribution	4487		25 594	31 238	65 842	69 378	69 378	71 798	77 733	82 933
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Water: Bulk Services	4488		6 782	7 676	13 656	9 430	9 430	18 514	19 912	21 644
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Desalination Plant	4489		2	–	1 313	1 548	1 548	1 642	1 762	1 871
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Pumps	4302		3 533	3 457	4 801	4 795	4 795	5 085	5 788	6 481
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Ruiterbos	4470		448	553	792	733	733	766	774	818
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Brandwacht	4471		119	116	246	204	204	219	245	290
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Pinnacle Point	4472		1 913	1 910	3 031	3 065	3 065	3 244	3 443	3 453
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Regional Plant	4473		10 154	10 189	14 595	12 088	12 088	14 593	15 724	16 819
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Groot Brak	4474		676	641	962	1 288	1 288	1 977	2 343	2 589
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Herbertsdale	4475		118	82	173	354	354	413	444	476
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Purification Friemersheim	4476		466	805	631	683	683	807	1 086	1 292
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Bulk services	4477		4 697	19 804	7 376	20 557	20 557	21 219	22 395	23 411
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Sewerage: Distribution	4478		23 114	10 725	34 573	20 345	20 345	25 690	27 335	29 475
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Ablution Blocks	5512		1 449	1 640	2 480	2 038	2 038	2 155	2 221	2 308
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Administration	4201		6 958	15 292	15 920	16 556	16 556	17 284	17 222	17 607
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Street lighting	4202		5 249	5 896	5 574	5 815	5 815	5 780	6 152	6 564
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Electricity: Distribution	4414		302 599	322 933	370 437	361 730	361 730	393 441	401 574	435 446

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Integrated Human Settlement	6674		16 637	28 227	57 927	89 595	89 595	11 935	87 093	58 870
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Public Transport Facilities	4407		1 940	2 023	2 523	2 686	2 686	3 430	3 378	3 253
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Parking Areas	4408		740	794	1 222	1 066	1 066	1 404	1 616	1 800
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	External roads	4462		876	–	60	60	60	73	74	75
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Streets	4468		47 222	54 616	62 882	68 811	68 811	72 866	78 400	82 194
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Stormwater	4464		13 813	13 784	17 438	16 784	16 784	20 087	22 585	25 553
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Refuse Removal	5552		39 955	44 583	59 310	60 360	60 360	70 422	74 793	79 480
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Licensing & Regulations	5501		683	746	948	800	800	955	1 024	1 098
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Collections & Waste Disposal Facilities	5554		4 033	4 170	5 914	7 003	7 003	8 370	8 876	9 438
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Laboratory	4490		–	–	1 484	1 413	1 413	1 549	1 664	1 762
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	Telemetry	4204		1 493	1 751	2 089	2 503	2 503	2 734	2 908	3 091
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth	PMU	4401		–	–	26	2 235	2 235	2 687	2 337	2 505
SO2 - To manage land-use and development in line with the Spatial Development Framework	Legal Services: Planning and Integrated Services	2228		1 755	2 197	2 475	2 946	2 946	2 617	2 791	2 967
SO2 - To manage land-use and development in line with the Spatial Development Framework	Spatial Planning	6002		1 597	1 730	1 988	2 212	2 212	2 372	2 501	2 660
SO2 - To manage land-use and development in line with the Spatial Development Framework	Building Control	6003		7 115	7 741	19 105	18 805	18 805	9 823	10 360	10 979
SO2 - To manage land-use and development in line with the Spatial Development Framework	Outdoor advertising	6004		599	667	733	738	738	797	853	912
SO2 - To manage land-use and development in line with the Spatial Development Framework	Town Planning	6642		2 046	2 310	2 996	2 978	2 978	3 630	3 888	4 162
SO2 - To manage land-use and development in line with the Spatial Development Framework	Cemeteries	5532		2 116	2 076	2 301	2 528	2 528	2 660	2 719	2 683
SO2 - To manage land-use and development in line with the Spatial Development Framework	Administration: Planning	6009		1 124	1 276	1 556	2 133	2 133	2 363	2 520	2 688
SO3 - To render efficient environmental health and disaster management services	Waste Management, Environmental & Pollution Control	5201		1 092	1 220	1 636	956	956	1 123	1 196	1 275
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Waste	5553		1 372	1 487	1 204	2 657	2 657	2 885	3 086	3 305
SO3 - To render efficient environmental health and disaster management services	Streets Cleaning: Parks & Recreation	5563		–	–	–	355	355	382	410	440
SO3 - To render efficient environmental health and disaster management services	Alien Vegetation Control	5561		134	145	146	1 346	1 346	1 562	1 675	1 797
SO3 - To render efficient environmental health and disaster management services	Parks & Open Spaces - Deforestation	5701		2 909	3 602	2 804	1 863	1 863	1 927	2 042	2 165
SO3 - To render efficient environmental health and disaster management services	Environmental Management and Conservation	6005		722	1 088	3 764	3 313	3 313	3 944	4 117	4 362
SO3 - To render efficient environmental health and disaster management services	Disaster Management Service	5562		345	374	377	332	332	336	360	386
SO3 - To render efficient environmental health and disaster management services	Coastal Management Protection	6006		709	807	1 016	1 424	1 424	1 602	1 085	1 156
SO4 - To provide efficient public safety and law enforcement services	Registrations: Vehicle Licensing	5301		2 545	2 752	2 993	3 166	3 166	3 404	3 546	3 769
SO4 - To provide efficient public safety and law enforcement services	Registrations: Drivers Licensing	5302		3 471	3 367	4 088	3 692	3 692	4 353	4 646	4 975
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Services	5570		9 615	10 610	13 098	12 988	12 988	13 961	14 788	15 764
SO4 - To provide efficient public safety and law enforcement services	Traffic & By-Law Enforcement	5585		19 463	19 466	18 202	27 150	27 150	21 242	21 996	23 239

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
				R thousand							
SO4 - To provide efficient public safety and law enforcement services	Traffic lights	4203		664	476	511	1 526	1 526	1 648	1 763	1 885
SO4 - To provide efficient public safety and law enforcement services	Fire and Rescue Service	5560		27 965	31 015	33 729	32 174	32 174	32 812	34 589	36 989
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Community Development	5503		3 924	4 414	5 584	6 258	6 258	7 541	7 936	8 362
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Indoor Sport Facility	5502		735	765	1 028	1 321	1 321	1 522	1 626	1 735
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		2 865	2 975	3 279	3 453	3 453	3 875	4 098	4 355
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594		1 373	1 460	1 550	1 407	1 407	1 530	1 577	1 675
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595		646	752	856	821	821	857	905	967
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596		1 180	1 133	1 277	1 215	1 215	1 308	1 375	1 448
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597		1 051	1 125	1 250	1 252	1 252	1 358	1 453	1 544
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nonqaba	5598		2 111	2 237	2 384	2 208	2 208	2 369	2 529	2 703
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599	✓	359	366	415	289	289	428	454	484
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herbertsdale	5600	✓	367	492	539	544	544	597	650	671
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601	✓	156	171	201	182	182	202	214	228
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		30	33	51	47	47	51	51	54
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruiterbos	5603		52	53	78	103	103	76	76	81
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Facilities and Halls	5549		3 985	4 604	4 765	5 130	5 130	5 611	5 927	6 231
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Harry Giddey Park	5581		1 399	1 443	1 668	1 696	1 696	1 958	2 096	2 252
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		9 477	10 582	10 725	10 241	10 241	11 322	12 181	12 634
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		24 901	29 317	32 305	31 765	31 765	35 061	35 081	37 450
SO5 - To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Plantations	5583		923	215	806	75	75	54	58	61
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		3 692	4 808	6 210	3 753	3 753	5 209	5 492	5 839
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Mossel Bay Central Improvement District	7702		546	625	709	837	837	1 012	1 084	1 161
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Tourism	6654		3 465	4 336	4 595	4 779	4 779	5 486	5 436	5 786
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: Point	5523		2 880	2 971	2 460	891	891	829	796	610
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Resorts: De Bakke / Santos	5524		—	—	—	—	—	—	—	—
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches	5702		1 998	2 226	2 415	1 795	1 795	1 928	2 040	2 161
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: De Bakke	5544		—	—	—	—	—	—	—	—
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Chalets: Dias	5545	✓	—	—	—	—	—	—	—	—
SO6 - To facilitate economic and tourism development to the benefit of the town and all residents	Beaches: Ablution Facilities	5703		1 344	1 516	666	106	106	84	89	95
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		5 680	5 925	6 960	6 597	6 597	7 472	7 971	8 503

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Archives	2232		1 366	1 413	1 577	1 607	1 607	1 716	1 833	1 961
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	2226		3 789	4 362	5 024	4 840	4 840	5 091	5 418	5 750
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Security	2234		500	532	570	578	578	633	667	703
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223		8 202	7 755	11 582	11 379	11 379	12 320	12 284	13 209
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	2227		2 620	2 852	3 405	3 248	3 248	3 678	3 912	4 187
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	7706		2 297	2 620	3 047	1 417	1 417	1 680	1 824	2 042
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		4 012	4 066	5 057	4 956	4 956	5 384	5 838	5 785
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700		1 861	2 742	2 752	1 535	1 535	2 208	2 793	1 886
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		26 702	19 550	21 120	21 626	21 626	23 509	24 761	26 549
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210		2 015	2 298	2 944	2 607	2 607	2 650	2 824	3 007
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Council Support	2211		2 702	2 837	4 012	3 841	3 841	4 406	4 678	4 963
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Secretariat	2233		1 611	1 664	1 909	1 918	1 918	2 045	1 987	2 121
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Finance	3301		2 226	1 944	1 638	1 618	1 618	1 617	1 728	1 850
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Technical/Infrastructure Services	4400	✔	3 328	3 515	3 759	3 072	3 072	3 176	3 394	3 637
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Community Services	5500	✔	3 525	3 722	4 152	4 200	4 200	4 570	4 868	5 184
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Planning and Economic Development	6000	✔	1 969	2 031	2 224	2 222	2 222	2 251	2 405	2 561
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	7707	✔	2 123	2 267	2 975	2 112	2 112	2 571	2 732	2 903
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Call Centre	7704	✔	9	1	13	1 190	1 190	1 255	1 345	1 442
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Publ & Media Co	7701	✔	4	3	449	508	508	524	556	589
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	Risk & Institu Perf Man	7703		–	–	337	394	394	394	413	453
SO7 - Embed good governance through sound administrative practices and improved stakeholder relations	IDP	7705		1 947	2 027	2 261	2 167	2 167	2 600	2 758	2 915
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		32 996	45 840	33 825	32 013	32 013	35 372	37 150	39 446
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		7 618	4 824	10 123	6 507	6 507	6 571	7 087	7 688
SO8 - To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		1 696	1 913	2 494	2 234	2 234	2 673	2 941	3 100

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand												
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300	1	3 272	3 609	4 382	3 815	3 815	4 399	4 670	4 956	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		8 468	7 179	11 102	8 930	8 930	3 792	4 120	4 478	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		3 996	3 703	3 692	4 521	4 521	4 496	4 746	5 015	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		4 019	4 344	2 901	2 179	2 179	2 582	2 746	2 940	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		2 355	2 361	2 635	2 535	2 535	2 757	2 950	3 161	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		1 818	2 021	2 184	2 097	2 097	2 179	2 296	2 447	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Billing and Client services	3401		2 043	1 951	3 182	7 734	7 734	9 161	9 769	10 418	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rates and Taxes	3402		3 509	2 099	6 825	2 414	2 414	3 456	2 860	3 087	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Rev enhanc & Credit con	3403		6 695	7 825	8 910	8 376	8 376	8 854	9 354	9 885	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405		2 000	2 587	2 905	3 507	3 507	2 811	3 137	3 189	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Audit	1103		5 676	6 487	6 660	6 940	6 940	7 315	7 701	8 259	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Valuations	3392		3 185	1 796	3 220	2 536	2 536	4 135	4 568	2 793	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Financial Management	3306		–	–	2 031	3 121	3 121	8 582	9 090	9 630	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Customer Care	3404		4 396	4 479	5 297	0	0	0	0	0	
SO9 - Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		3 350	3 801	4 627	5 048	5 048	6 444	6 848	7 218	
Allocations to other priorities												
Total Expenditure				1	889 812	972 367	1 172 939	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective		Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure		
					Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Abulion Blocks	5512		116	–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Collections & Waste Disposal Facilities	5554		1 055	2 062	6 400	9 620	9 620	–	–	1 000
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Desalination Plant	4489		163	–	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Electricity: Administration	4201		8	7	10	10	10	10	10	10
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Electricity: Distribution	4414		24 899	27 487	31 789	31 903	31 903	31 325	30 838	30 894
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Integrated Human Settlement	6674		3 865	5 524	36 211	52 860	52 860	60 753	48 100	41 000
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Laboratory	4490		106	48	50	70	70	200	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Parking Areas	4408		8 138	4 356	5 113	5 444	5 444	2 788	2 789	2 941
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Public Transport Facilities	4407		634	23	150	124	124	–	150	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Refuse Removal	5552		3 052	7 962	2 290	2 698	2 698	3 700	2 700	100
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Bulk services	4477		6 576	9 061	16 450	12 438	12 438	19 650	13 700	14 650
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Distribution	4478		4 363	4 004	5 030	8 666	8 666	3 506	16 499	18 859
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Pumps	4302		229	52	450	427	427	1 560	5 670	3 330
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Brandwacht	4471		–	496	1 100	1 100	1 100	–	700	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Friemersheim	4476		–	–	–	–	–	600	518	1 000
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Groot Brak	4474		38	–	100	100	100	5 721	2 279	1 196
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Herbertsdale	4475		–	–	–	174	174	350	350	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Pinnacle Point	4472		140	77	370	176	176	200	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Regional Plant	4473		2 982	20 887	18 036	18 142	18 142	5 510	5 720	810
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Sewerage: Purification Ruitersbos	4470		–	137	–	–	–	100	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Stormwater	4464		12 976	10 586	11 025	8 484	8 484	3 600	15 615	12 630
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Street lighting	4202		349	215	1 000	700	700	200	200	200
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Streets	4468		16 998	28 767	22 903	32 783	32 783	29 265	19 375	20 067
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Bulk Services	4488		17 121	7 329	50 550	50 473	50 473	3 250	10 150	9 991
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Distribution	4487		10 963	10 630	13 974	15 854	15 854	24 657	20 587	16 140
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Pumps	4301		410	97	250	273	273	1 700	650	800
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Purification Friemersheim	4485		113	1	–	–	–	300	284	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Purification Groot Brak	4484		99	–	60	60	60	60	20	260
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Purification Klein Brak	4482		786	158	800	800	800	460	310	180
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Purification Ruitersbos	4480		–	75	–	–	–	–	–	–
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Purification Lodewyks	4481		–	–	–	–	–	–	–	200
SO1 - Create an inclusive, responsive, and healthy environment conducive for living and sustainable growth		Water: Purification Sand hoogte	4483		40	–	–	–	–	–	–	450
SO2 - To manage land-use and development in line with the Spatial Development Framework		Administration: Planning	6009		114	132	245	245	245	37	–	–
SO2 - To manage land-use and development in line with the Spatial Development Framework		Cemeteries	5532		3 336	118	–	–	–	–	–	70
SO2 - To manage land-use and development in line with the Spatial Development Framework		Legal Services: Planning and Integrated Services	2228		4	–	–	–	–	37	–	–
SO3- To render efficient environmental health and disaster management services		Environmental Management and Conservation	6005		183	161	1 051	994	994	430	100	100
SO3- To render efficient environmental health and disaster management services		Streets Cleaning: Waste	5553		71	–	–	–	–	–	–	–
SO3- To render efficient environmental health and disaster management services		Waste Management, Environmental & Fire and Rescue Service	5201		228	49	–	51	51	10	–	–
SO4- To provide efficient public safety and law enforcement services		Registrations: Drivers Licensing	5560		1 223	4 385	4 355	8 540	8 540	2 360	3 600	7 390
SO4- To provide efficient public safety and law enforcement services		Registrations: Vehicle Licensing	5302		5	3	–	–	–	–	–	–
SO4- To provide efficient public safety and law enforcement services		Traffic & By-Law Enforcement	5301		25	26	35	30	30	50	–	–
SO4- To provide efficient public safety and law enforcement services		Community Development	5585		1 274	1 409	1 935	1 939	1 939	1 477	340	85
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion		Facilities and Halls	5503		264	45	134	1 050	1 050	784	250	–
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion		Harry Giddey Park	5549		329	120	250	250	250	180	210	350
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion		Indoor Sport Facility	5581		–	154	50	61	61	–	75	505
SO5- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion			5502		429	130	200	330	330	500	500	–

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Buisplaas	5602		95	4		–	–	–	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: D'Almeida	5594			71		33	33	34	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak	5595					–	–	24	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ellen van Rensburg / Groot Brak	5596			47		–	–	12	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Green Haven / Groot Brak				10		–	–	–	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Friemersheim	5599			17		–	–	15	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Hartenbos	5597			–		–	–	113	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Herbertsdale	5600		11	–		–	–	16	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Kwa-Nongqaba	5598		26	15		–	–	–	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Mossel Bay	5593		239	34		–	–	20	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Ruiterbos	5603			6		–	–	–	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Library: Brandwacht	5601			–	565	565	565	23	–	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Parks & Beautification	5582		1 049	1 835	2 448	2 234	2 234	2 435	670	–
S05- To provide recreational facilities and opportunities and programmes aimed to facilitate and promote community development and social cohesion	Sport Grounds	5592		4 379	4 251	3 774	3 709	3 709	14 348	8 353	6 685
S06- To facilitate economic and tourism development to the benefit of the town and all residents	Economic Development	6653		1 254	6 777	4 405	4 405	4 405	2 535	2 000	1 700
S06- To facilitate economic and tourism development to the benefit of the town and all residents	Beaches	5702			153		–	–	–	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Administration: General	2231		46	10	–	–	–	10	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Archives	2232					–	–	4	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Call Centre	7704			7		–	–	44	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Publ & Media Co	7701					30	30			
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Council	1112		21	673	28	14	14	155	–	350
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Corporate Services	2210					–	–	20	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs	7700			–	45	15	15	12	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Finance	3301		20	–		–	–	–	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: MM	1100		16	–	30	30	30	10	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Governance and Strategic Services	1101			6		–	–	–	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Executive Costs: Technical/Infrastructure Services	4400		10	–	20	20	20	20	20	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	ICT	2223		3 399	1 988	2 153	2 175	2 175	2 275	2 651	56
S07- Embed good governance through sound administrative practices and improved stakeholder relations	IDP	7705			–	15	23	23	35	–	–
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: General	2226		53	13	15	15	15	35	–	–

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)**WC043 Mossel Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure		
				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Legal Services: Municipal Court	2227		511	17		-	-	-	-	-
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Security	2234					-	-	20	-	-
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Public Participation	7707		29	24	-	-	-	12	-	-
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Secretariat	2233		38	138	-	-	-	4	-	-
S07- Embed good governance through sound administrative practices and improved stakeholder relations	Thusong Centre	7706		502	2 154	3 388	7 409	7 409	7 358	-	13
S08- To maintain a skilled, capable and diverse workforce in a good working environment	Fleet Management	4424		267	439	924	924	924	324	336	818
S08- To maintain a skilled, capable and diverse workforce in a good working environment	Human Resources	2222		264	191	122	98	98	95	145	85
S08- To maintain a skilled, capable and diverse workforce in a good working environment	Municipal Buildings	6612		1 222	455	57 766	1 676	1 676	5 952	20 635	550
S09- Embed financial viability and sustainability through good financial management principles and practices	Assets	3302		488	858	545	2 196	2 196	2 195	2 195	2 195
S09- Embed financial viability and sustainability through good financial management principles and practices	Budget and Reporting	3300		6	28	5	33	33	5	-	-
S09- Embed financial viability and sustainability through good financial management principles and practices	Creditors	3304		5	27	4	89	89	4	4	4
S09- Embed financial viability and sustainability through good financial management principles and practices	Financial Systems	3303		119	7	8	17	17	8	8	8
S09- Embed financial viability and sustainability through good financial management principles and practices	Logistics	3373		6	6	4	3	3	4	-	-
S09- Embed financial viability and sustainability through good financial management principles and practices	Payroll	3305		35	-	4	-	-	4	4	4
S09- Embed financial viability and sustainability through good financial management principles and practices	Procurement	3372		29	55	204	204	204	262	-	-
S09- Embed financial viability and sustainability through good financial management principles and practices	Revenue services: Admin	3405			25	554	151	151	10	473	12
Allocations to other priorities			3		-						
Total Capital Expenditure			1	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686

Section 7 - Budget-related Policies overview and amendments

OVERVIEW OF BUDGET-RELATED POLICIES

Proper budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the Annual Budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. The budget-related policies are reviewed annually during the budget preparation process. Below is a list of the budget-related policies, including the purpose, last approval date of the policy and if any amendments need to be approved by Council.

<i>Policy name</i>	<i>Purpose of Policy (what is included in the policy)</i>	<i>Last approved</i>	<i>Amendments to be approved (YES/NO)</i>
Rates Policy	Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements	05/2019	YES
Tariff Policy	Prescribes uniform tariff structures on the levying of fees for municipal services provided	05/2019	YES
Customer care, Indigent, Credit control, Debt collection and Tampering policy	Sets a revenue collection target and outlines how the municipality will act against defaulters; Specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents	05/2019	YES
Cash Management and Investments policy	Deals with the treatment of cash receipts and the investing of available cash both short and long-term.	05/2019	YES
Asset management policy	Includes capitalisation benchmarks, depreciation norms, and maintenance requirements	05/2019	YES
Borrowing, Funding and Reserve policy	This policy sets out all conditions under which the municipality will be entitled to obtain debt. It provides guidance on the funding of the budget as well as the conditions under which the reserves must be operated	05/2019	YES
Liquidity policy	This policy provides the minimum risk management measures that must be implemented and adhered to, to ensure that its current and future liquidity position is managed in a prudent manner	05/2019	YES
Expenditure policy	Guidelines on expenditure procedures, stipulations of payments, process to follow when unauthorised, irregular, fruitless & wasteful expenditure occurs	05/2019	YES
Budget policy	This policy strives to set out the budgeting principles and responsibilities as well as the process of transferring an approved budgetary provision from one operating cost element or capital project to another during a municipal financial year	05/2019	YES
Supply Chain Management Policy	Demand, acquisition, disposal and logistics around the procurement of goods and services	05/2019	YES
Municipal Development Charges Policy	This policy regulates the Development Charges. Development Charge is a once-off infrastructure access fee imposed by a municipality on a developer as a condition of approval of a land development that will result in an intensification of land use and an increase in the use of or need for municipal engineering services infrastructure.	05/2019	YES
Cost Containment Policy	The purpose of this policy is to within the framework of the Constitution direct the Municipality on cost containment measures that must be implemented to ensure that resources of the Municipality are used effectively, efficiently and economically.	09/2019	YES

Incentive Policy	The purpose of this policy is to attract additional sustainable industrial or service-related investments into the municipality thus generating employment opportunities, and providing backward and forward linkages among industries within the region. The policy further specifies the qualification criteria that investors would have to comply with to be considered for incentives.	New	YES
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The above-mentioned policies are attached to the budget documentation as Annexure B.

KEY AMENDMENTS TO BUDGET-RELATED POLICIES

The key amendments to budget related policies are highlighted below per policy. **Please note the wording in RED is deleted from the specific policy and the wording in GREEN is added to the policy.**

1) INCENTIVE POLICY

New Draft Incentive Policy

2) CASH MANAGEMENT AND INVESTMENT POLICY

7.7.4. The Accounting Officer, or his/her duly authorised delegate, must, as part of the monthly reporting to the Mayor within 10 working days of the end of each month, report on:

a) The combined nett balance of the bank and investment accounts of the municipality excluding any balances of unutilised conditional grants, trust moneys kept in accordance with trust deeds, sinking fund investments made in accordance with any **borrowing loan-** or other agreements with investors/lenders, other conditional funds for which moneys were received in accordance with Section 12 of the Act, debt guarantee reserve funds and other cash- backed funds for which spending authority must be obtained from other persons or spheres of government.

7.8.1.1 Internal Controls:

f) **All Postal Orders received should be encashed at the post office the same day as received and deposited into the cash register and treated as a cash receipt.**

g) **No payment for municipal services may be received by any official other than a municipal cashier at an official pay point.**

7.8.1.2 Issuing of Receipts:

a) All payments **(including payments received in the mail)** should be accompanied by a computer generated receipt.

d) The receipting paper are in duplicate and the duplicate rolls **are kept for audit purposes. Cashiers at the Traffic Department does not use the duplicate rolls but keep a duplicate computer generated receipt for audit purposes.**

7.8.1.3 Cancellation of Receipts:

e) Cancellations of receipts for Prepaid electricity must be communicated with Head Cashier immediately, **who will then send it through to the Accountant (Consolidated Accounts and Meter Readings) for cancellation on the prepaid system. or before End of**

Day, balancing on the date on which the transaction took place. In the case of cancelling Prepaid electricity for Indigent Level 1 and 2, the cashiers must inform the client **that he may to only buy make another purchase once after the cancellation was done has been processed** on the Prepaid system.

g) Prepaid tokens not generated on the financial system must be reported to the Head Cashier immediately, who will then send it through to the Accountant (Consolidated Accounts and Meter Readings) for cancellation on the prepaid system.

h) No refund because of cancellations are allowed at the cashier after the client have left the paypoint. When such request are received, the official refund process through the creditors section must be followed.

7.8.1.4. Cash Balancing:

b) Cash on hand should be counted and the cash float should be removed before balancing to the computer records for the receipts of the day, for a given cashier. **All bank notes must be counted under a counterfeit detector before the client is issued with a receipt. Counterfeit notes identified at the bank will be the cashier's responsibility for replacement of that notes.**

d) Once **the income received** this has been captured **in** the financial system, **the Cashier must immediately inform the the Head Principal Clerk: Cashiering** must be requested to perform the cash up for the day from his or her own computer.

7.8.1.5 Deposit Books for Municipal Takings:

b) Deposit books are only used in exceptional cases where cheque payments, **to the maximum of R50 000 per cheque**, are made by State Departments at either the Municipal Court, Traffic or Mossel Bay Cashiers. **Deposit books are also used for bank shortages identified by the Bank or Snr Clerk (Banking / Costing).**

8.2.7 The Municipality's current cash position or future cash flows shall, not, as a general rule, be discussed with or disclosed to investees.

8.4.1. The following cash – backed investment accounts should be established:

- a) General surplus cash;
- b) **Cash requirements of all reserve pital replacement reserve** funds;
- c) **Accumulated employee benefits leave fund**;
- d) Trust funds where a trust deed exist;
- e) **Conditional "Transfers and subsidies Allocation "funds received from other spheres of Government or private instutitions as described in Section 1 of the Local Government: Municipal Finance Management Act, 2003, but excludes the equitable share**;
- f) Sinking funds, if applicable;
- g) Debt guarantee reserve fund, if applicable; **and**
- f) Post retirement benefits funds – current portion;**
- g) Self – insurance reserve, if applicable;**
- h) Housing development funds, **if applicable**

8.4.3. It is a general principle, the higher the investment the better the yield, and for this purpose the Accounting Officer, or his/her duly authorised delegate, should combine as much cash as possible, and invest it as one investment. **Yield should then be allocated**

according to the capital of the individual cash – backed funds, through the Statement of Financial Performance.

8.5.1. Investments should be structured according to the best yield available and the liquidity needs of the municipality. This can include Call Deposits, Fixed Term Deposits and Endowment Policies for the purpose of Sinking Funds only. Sinking funds must be created for the purpose of bullet payment **loans borrowings** and to provide for future commitments such as building enough cash to be able to cover post-retirement benefits in full.

8.7.1. Without limiting the Accounting Officer, or his/her duly authorised delegate, to any specific amount or percentage of investments, it is hereby established that investments made by the municipality should be diversified as much as possible between different institutions, maturity dates and types, but nothing prevents the Accounting Officer, or his/her duly authorised delegate, from investing more cash with an institution than by another institution with due regards to the standard of care and objectives set in this policy. **At inception, not more than 50% of the total investments should be invested with one institution.** **The is diversification threshold is- not more than 50% may be invested one investment institution. The threshold** for the investment portfolio should be calculated based on the investment amount at inception of the investments after including the new envisaged investment, in other words excluding interest already earned during the investment period.

8.9.8. Certain agents indicate that they can obtain quotations and act on the investors behalf with the various institutions, in order to obtain the best rate. In the event of use being made of an agent, this should not be the sole quotation received. **In order to make an investment via an agent, and the Treasury Section may still obtain** independent quotations **must be obtained** from **other** financial institutions, **without disclosing the proposal received**. Such quotations need to adhere to all principles mentioned in this policy.

8.9.9. In the event of an investment being made through an agent, it is essential to ensure that the agent is registered with the Financial Service Board of South Africa and that the paper received is an authentic paper issued by an approved financial institution, and the investment payment must only be made to the **investment institution where the investment is placed municipality in whose name the investment will be made** and not to the agent concerned. Any commission's payable to the agent needs to be declared to the municipality.

8.9.10. Once a schedule of investment options has been prepared a decision should be taken by the Chief Financial Officer (CFO) and **Senior Manager Financial Administration Deputy Town Treasurer** or their delegates on the appropriate institution for investment.

8.9.11. The necessary documents for investing purposes should be completed and the investment should be authorised by two signatories, preferably not the same two signatories that **will** authorise electronic funds transfer for payment.

8.12.5. The Municipality's current cash position or projected future cash flows shall not, as a general rule, be discussed with or disclosed to investees.

3) LIQUIDITY POLICY

1. Introduction

The documented Liquidity Policy sets out the minimum risk management measures that Mossel Bay Municipality **has to must** implement and adhere to in order to ensure that its current and future liquidity position is managed in a prudent manner.

This Policy is implemented to provide guidance on the minimum liquidity level that Mossel Bay Municipality **has to must** maintain in order to comply with required legislative and / or National Treasury directives and within the overall financial management objectives as approved/reviewed by the Council from time to time.

4.2. Notwithstanding the requirements as reflected in this policy, Mossel Bay Municipality should ensure that its Current Assets (Less cash held for non-current liabilities included in current assets **excluding the cash portion set aside for long term provisions made for landfill site rehabilitation**) cover all **ofall** its Current Liabilities at least 1.75 times.

- 4.3.1.2. All commitments resulting from the legally entrenched rights and benefits employees have, with specific reference **to cover at least** the Council's short- term commitment to staff retirement benefits and medical fund claims payable;
- 4.3.1.3. All funds not yet been utilised in relation to agency services provided on behalf of Provincial or National Government should also be treated as earmarked funds; **and**
- 4.3.1.6. Provision for the rehabilitation of landfill sites; and **to the extent that these funds are required within the following 5 years.**
- 4.3.2. Cognisance also needs to be taken of the external loan commitments and the servicing of capital and interest on these **loans borrowings**. Therefore, provision should be made that Mossel Bay Municipality can meet its external **borrowing loan/financial** commitments together with the normal operational expenditure, as well as its liabilities to staff.
- 4.3.3. All investments ceded as security against long term **loans borrowings** need to be excluded from total cash and investment balances for calculation of the minimum liquidity level required.
- 4.3.4. In addition, a level of cash available for normal operational expenditure needs to be held in cash to ensure that, notwithstanding fluctuations in the monthly income levels of Mossel Bay Municipality, Mossel Bay Municipality will be **in a position** able to meet its financial requirements. In this respect, the average monthly operational expenditure needs to be used as a guide of the minimum buffer required. One month's operational expenditure excluding debt impairments, depreciation and other non-cash expenses should be available for liquidity cover.
- 4.4.2.3. 90% of the market value of all listed bonds on the JSE in which Mossel Bay Municipality **is allowed to can** invest in;

- 4.4.2.8. Cash amounts that need to be held by Council resulting from loan agreements that are part of the conditions of **loans borrowings** extended, but not ceded outright to lenders;
- 4.4.3. The **aforementioned** in paragraphs can schematically be reflected as follows: Provision for at least the **short term** short-term portion of the legally entrenched rights and benefits by employees
Requirement to service capital on external **loans borrowings** for the next 6 and 12 months
- 4.5.6 The cash provisions made to repay external borrowing loan commitments, if specifically specifically, earmarked, should also be added to this minimum working capital liquidity, to prevent fluctuations in the working capital reserve that could put the minimum level of liquidity levels under pressure.

Value of the provisions held in cash for the rehabilitation of landfill sites **to the extent that these funds are required within the following 5 years**

Liquidity Requirement Calculation [as stipulated in Paragraph 4.3.]

Value of legally entrenched short-term rights and benefits of employees related to Medical benefits & Retirement benefits **plus one (1) fifth of the non-current liability regarding post-retirement benefits, this will progressively phase to 100%.**

Reserve funds reflected in Statement of Financial Position that are assumed to be held in cash

- **Capital replacement reserve**
- **Development charges reserve**
- **Self-insurance reserve**

Capital redemption and interest payments on external **loans borrowings** not reflected as part of normal operational expenditure

Unspent **conditional Transfer and subsidies (Grants) Borrowings** earmarked for specific capital projects

1 **monthsmonth's** operational expenditure excluding non-cash items

Commitments resulting from contracts concluded as part of Capex Programme, not reflected in operational budget

TOTAL LIQUIDITY REQUIREMENT

Other reserves **specifically** held **in a separate investment cash** not reflected in bank balances mentioned above for e.g

SURPLUS TO BE APPROPRIATED BASED ON CFO DECISION TO CAPITAL REPLACEMENT RESERVE

Minimum Liquidity ratio (1.75:1):

Current Asset (less cash held for **non-current liabilities included in current assets the long-term provision of rehabilitation of landfill sites and clearing of alien vegetation**) /Current Liabilities

4) ASSET MANAGEMENT POLICY

2.4(c) Physical administration by the Senior **Manager Financial Administration Accountant: Assets**

“Carrying amount” is the amount at which a capital asset is included in the **statement of financial position of the financial statements;**

6.4.8 The Chief Financial Officer or his delegated official shall thereafter consolidate the requests received from the various departments, and shall promptly report such consolidated information to the Council or the Accounting Officer of the municipality, **recommending**, as the case may be, **recommending recommending** the process of alienation to be adopted.

6.4.10. All gains and losses realised on the alienation of capital assets shall be accounted for according to section 10.10**2** below (Accounting treatment on disposal).

Re-active disposal

(Reg 5) Committee > Mayoral Committee > Council >

(Reg 6)**AdvertisementAdvertisement>**

(Reg 7) Committee > Mayoral Committee > Council > Competitive bidding process

6.5.7.2.7 Competitive bidding is deemed to be disposal by means of tender or auction

6.5.7.2.**87**

6.5.7.2.**98**

6.5.7.2.**109**

6.5.7.2.10 Competitive bidding is deemed to be disposal by means of tender or auction.

6.6.3.2 in the event where more than one (1) party is interested in the same property during this period, a competitive bidding process (at a reserve price as determined in **68.64.2** above) be followed by means of auction or tender.

6.6.9 Each proposed ringfenced development must be referred separately to Council for consideration with specific recommendations **with regard to regarding** that development.

7.1.1.2. The Senior **Manager Financial Administration Accountant: Assets** is responsible for establishing and maintaining any additional registers or records to demonstrate to the senior managers the physical management of capital assets under their control.

7.1.3.3 (a) The Chief Financial Officer will establish a system to ensure that each **moveable** capital asset bears a unique identification number **and/or** barcode **and/or** GIS ID which shall be recorded in the capital asset register.

7.2.1. Responsibilities of the Senior Accountant: Assets

The Senior **Manager Financial Administration Accountant: Assets** will undertake an annual asset count of capital assets as part of the annual reporting process.

7.5.3 The insured value to be applied by the Chief Financial Officer are current replacement cost (CRC) with the exceptions of vehicle types. Vehicles, **if required to be insured in terms of the insurance policy**, should be insured for the AA book value of the specific vehicle.

8.1.3. When performing the condition assessment, the senior manager must use the descriptions in table below:

Rating	Description	Detail Description	Indicative of RUL
1	Very good	Sound structure , Sound structure well maintained. Only normal maintenance required.	71-100% EUL
3	Fair	Marginal, clearly evident clear deterioration (10-20%).	26-45% EUL

8.2.4 Each Senior Manager shall report to the Accounting Officer on issues that will significantly impede the capital assets capacity to provide the required level of service or economic benefit. Also refer to section 10.0910 for the accounting of impairment of capital assets

8.3.1. Each Senior Manager shall report to the Accounting Officer on issues that will significantly impede the capital assets capacity to provide the required level of service or economic benefit. Refer to section 10.0910 for the accounting of impairment of capital assets

9.1.3.1. Property, plant and equipment:

The following **sub headings subheadings** will be applicable for this heading:

10.9.3 (b) Significant long-term changes in the extent to which, or manner in which, a capital asset is used or expected to be used that have an adverse effect on the Municipality, have taken place during the period or are expected to take place **in the near future soon**. These changes may include the capital asset becoming idle, plans to discontinue or restructure the operation to which as capital asset belongs, or plans to dispose of capital asset before the previously expected date;

10.15.5.2 Internal sources of information:

b) A decision to halt the construction of the heritage asset before it is complete or in a usable form. For financial statements purposes, the existence of such heritage assets shall be disclosed by means of an appropriate discloser notes.

10.16.2 In instances where the physical existence is non-existent, or the ownership has been **transfer transferred** as a result of an insurance claim to the insurer or the

infrastructure has been replaced without the possibility of any proceeds or similar instances the Chief Financial Officer must prepare a report to the Accounting officer for disposal in terms of Sect 14 of the MFMA.

10.17.7 The Chief Financial Officer shall annually **insure ensure** the municipality's agricultural assets, in consultation with the manager concerned.

11.1.1. Every Senior Manager shall be directly responsible for ensuring that all capital assets are properly maintained and in a **manner which manner, which** will ensure that such capital assets attain their maximum useful live.

13.1. The Council approves **that the revised policy be implemented as from the 1st July 202019 with the exception of except for section 8.2. A phase-in approach will be allowed with an implementation date to be determined by the Accounting Officer.**

ANNEXURE A

INDICATIVE INITIAL USEFUL LIFE OF CAPITAL ASSETS

Accounting Group	Accounting Sub Group Subgroup	Asset Class	Asset Group	Initial Expected Use full life (EUL)
Intangible Assets	Intangible Assets	Computer Software	Computer Software	4 - 355
Investment Property	Investment Property	Investment property	Improved property	205 - 100
Investment Property	Investment Property	Investment property	Unimproved Land	Indefinite30
Property, plant and equipment	Community assets	Community facilities	Abattoirs	8 - 100
Property, plant and equipment	Community assets	Community facilities	Centres	2015 - 100
Property, plant and equipment	Community assets	Community facilities	Clinics / care centres	8 - 100
Property, plant and equipment	Community assets	Community facilities	Crèches	8 - 30100
Property, plant and equipment	Community assets	Community facilities	Fire / ambulance stations Fire stations	8 - 100
Property, plant and equipment	Community assets	Community facilities	Galleries	8 - 20100
Property, plant and equipment	Community assets	Community facilities	Markets	8 - 100
Property, plant and equipment	Community assets	Community facilities	Nature reserves	25 8 - 100
Property, plant and equipment	Community assets	Community facilities	Parks	10-508 - 100
Property, plant and equipment	Community assets	Community facilities	Police	45 - 60
Property, plant and equipment	Community assets	Community facilities	Public ablution facilities	308 - 100
Property, plant and equipment	Community assets	Community facilities	Public open space	

equipment	assets			
Property, plant and equipment	Community assets	Community facilities	Stalls Land	Indefinite
Property, plant and equipment	Community assets	Community facilities	Stalls	8 - 100
Property, plant and equipment	Community assets	Community facilities	Taxi ranks / bus terminals	15-308-100
Property, plant and equipment	Community assets	Community facilities	Testing stations	8-100
Property, plant and equipment	Community assets	Community facilities	Theatres	208 - 100
Property, plant and equipment	Community assets	Community facilities	Zoo and Marine facilities	205 - 100
Property, plant and equipment	Community assets	Sport and recreation facilities	Indoor facilities	20 8 - 100
Property, plant and equipment	Community assets	Sport and recreation facilities	Leisure/resort facilities	15 8 - 100
Property, plant and equipment	Community assets	Sport and recreation facilities	Outdoor facilities	8 5 - 100
Property, plant and equipment	Infrastructure assets	Coastal infrastructure	Revetments Piers	20 8 - 50 100
Property, plant and equipment	Infrastructure assets	Coastal infrastructure	Promenades	8 - 100
Property, plant and equipment	Infrastructure assets	Coastal infrastructure	Revetments	10-60
Property, plant and equipment	Infrastructure assets	Coastal infrastructure	Sand pumps	8 - 100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	Capital spares	Not in use 10 - 20
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	HV substations	20 5 – 30 100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	HV switching stations	5 - 250
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	HV transmission conductors	20 - 45 100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	LV networks	2 – 60100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	MV networks	58 – 20 100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	MV substations	15 - 100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	MV switching stations	5 - 100
Property, plant and equipment	Infrastructure assets	Electrical infrastructure	Power plants	305 - 100

Property, plant and equipment	Infrastructure assets	Information and communications infrastructure	Core layers	5- 60
Property, plant and equipment	Infrastructure assets	Information and communications infrastructure	Data centres	8 - 100
Property, plant and equipment	Infrastructure assets	Information and communications infrastructure	Distribution layers Land	Indefinite
Property, plant and equipment	Infrastructure assets	Information and communications infrastructure	Distribution layers	2 – 10 50
Property, plant and equipment	Infrastructure assets	Roads infrastructure	Road furniture	10-35 5 - 50
Property, plant and equipment	Infrastructure assets	Roads infrastructure	Road structures	20-50 5 - 50
Property, plant and equipment	Infrastructure assets	Roads infrastructure	Roads Land	Indefinite
Property, plant and equipment	Infrastructure assets	Roads infrastructure	Roads	20 5 - 30
Property, plant and equipment	Infrastructure assets	Roads infrastructure	Capital Spares	7

Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Capital Spares	Not in use
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Pump stations	4 - 50
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Reticulation	20 - 50
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Waste water treatment works Land	Indefinite
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Waste water treatment works	5 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Landfill sites	20
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste transfer stations Land	Indefinite
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste transfer stations	15 - 100
Property, plant and equipment	Infrastructure assets	Storm-water infrastructure	Drainage collection Land	Indefinite
Property, plant and equipment	Infrastructure assets	Storm-water infrastructure	Drainage collection	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Boreholes	10 - 50
Property, plant and equipment	Infrastructure assets	Water supply	Capital spares	Not in use

equipment	assets	infrastructure		
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Dams & weirs Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Dams & weirs	15 - 100
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Distribution points	20
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Distribution Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Distribution	15 - 30
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Pump stations Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Pump stations	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Reservoirs	15 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Water treatment works Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Water treatment works	15 - 100
Property, plant and equipment	Other assets	Computer Equipment	Desk top computer	4 - 5
Property, plant and equipment	Other assets	Computer Equipment	Lap top computer	4 - 5
Property, plant and equipment	Other assets	Computer Equipment	Other computer equipment	5
Property, plant and equipment	Other assets	Computer Equipment	Printers	4 - 5
Property, plant and equipment	Other assets	Computer Equipment	Servers	5
Property, plant and equipment	Other assets	Computer Equipment	Tablets	2
Property, plant and equipment	Other assets	Furniture and Office Equipment	Furniture and Office Equipment	8 - 50
Property, plant and equipment	Other assets	Housing	Social housing Land	Indefinite
Property, plant and equipment	Other assets	Housing	Social housing	8 - 100
Property, plant and equipment	Other assets	Machinery and Equipment	Machinery and Equipment	5 - 30
Property, plant and equipment	Other assets	Operational buildings	Municipal offices Land	Indefinite
Property, plant and equipment	Other assets	Operational buildings	Municipal offices	5 - 100
Property, plant and equipment	Other assets	Operational buildings	Stores Land	Indefinite

equipment				
Property, plant and equipment	Other assets	Operational buildings	Stores	100
Property, plant and equipment	Other assets	Operational buildings	Training centres	50
Property, plant and equipment	Other assets	Operational buildings	Yards Lands	Indefinite
Property, plant and equipment	Other assets	Operational buildings	Yards	100
Property, plant and equipment	Other assets	Transport Assets	Transport Assets	7 - 30

Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Capital Spares	60
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Outfall sewers	7 - 40
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Pump stations	5 - 50
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Reticulation	7 - 50
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Toilet facilities	10 - 40
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Wastewater treatment works Land	Indefinite
Property, plant and equipment	Infrastructure assets	Sanitation infrastructure	Wastewater treatment works	5 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Electricity generation facilities	8 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Landfill sites	5 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste drop-off points	8 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste processing facilities	8 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste separation facilities	8 - 100
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste transfer stations Land	Indefinite
Property, plant and equipment	Infrastructure assets	Solid waste infrastructure	Waste transfer stations	8 - 100
Property, plant and equipment	Infrastructure assets	Storm-water infrastructure	Drainage collection Land	Indefinite
Property, plant and equipment	Infrastructure assets	Storm-water infrastructure	Drainage collection	5 - 50

Property, plant and equipment	Infrastructure assets	Storm-water infrastructure	Storm-water conveyance	5 - 50
Property, plant and equipment	Infrastructure assets	Storm-water infrastructure	Attenuation	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Boreholes	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Bulk mains	7 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Capital spares	20 - 60
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Dams & weirs Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Dams & weirs	5 - 100
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Distribution points	10 - 100
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Distribution Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Distribution	7 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Pump stations Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Pump stations	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	PRV stations	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Reservoirs	5 - 50
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Water treatment works Land	Indefinite
Property, plant and equipment	Infrastructure assets	Water supply infrastructure	Water treatment works	5 - 100
Property, plant and equipment	Other assets	Computer Equipment	Desk top computer	4 - 5
Property, plant and equipment	Other assets	Computer Equipment	Lap top computer	2 - 4
Property, plant and equipment	Other assets	Computer Equipment	Other computer equipment	5
Property, plant and equipment	Other assets	Computer Equipment	Printers	4 - 5
Property, plant and equipment	Other assets	Computer Equipment	Servers	10
Property, plant and equipment	Other assets	Computer Equipment	Tablets	2 - 15

Property, plant and equipment	Other assets	Furniture and Office Equipment	Furniture and Office Equipment	4 - 100
Property, plant and equipment	Other assets	Housing	Social housing Land	Indefinite
Property, plant and equipment	Other assets	Housing	Social housing	15 - 100
Property, plant and equipment	Other assets	Machinery and Equipment	Machinery and Equipment	5 - 30
Property, plant and equipment	Other assets	Operational buildings	Building plan offices	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Depots	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Laboratories	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Manufacturing plant	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Municipal offices Land	Indefinite
Property, plant and equipment	Other assets	Operational buildings	Municipal offices	5 - 100
Property, plant and equipment	Other assets	Operational buildings	Pay / enquiry points	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Stores Land	Indefinite
Property, plant and equipment	Other assets	Operational buildings	Stores	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Training centres	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Workshops	8 - 100
Property, plant and equipment	Other assets	Operational buildings	Yards Lands	Indefinite
Property, plant and equipment	Other assets	Operational buildings	Yards	8 - 100
Property, plant and equipment	Other assets	Transport Assets	Transport Assets	5 - 50

5) BORROWING, FUNDS AND RESERVES POLICY

3.3.3.4.2 All capital projects **have an effect on** **influence** future operating budget therefore the following additional cost factors should be considered before approval:

3.3.3.4.2.8. Revenue generation as the additional expenses incurred may be offset by additional revenue generated to determine the real impact on tariffs or **cost** benefit.

4.2.3.3. Any profit on the rental, sale or alienation of property financed previously from Government housing funds **has to** **must** be transferred to the Housing Development Fund.

4.2.4.3. As at year end the Chief Financial Officer must determine whether the Municipality meets its minimum liquidity criteria as stipulated in the liquidity policy. Excess cash in addition to the prescribed level in terms of the liquidity policy is to be calculated and **may be** appropriated to the Capital Replacement Reserve.

4.2.4.5. The amount available for financing of the next year capital program is determined as follow:

Step 2 - Determine the current year contributions to CRR:

The current year contributions are the budgeted depreciation charges, bulk service levies received, the VAT claimed on capital budget housing projects, **insurance claims paid out relating to capital assets** and the proceeds on land sales (2014/2015)

4.2.5.2 Over and above the net result of the operating account of all insurance related expenses (Premium of reinsurance plus the claims expenses less reinsurance refunds), an additional amount equal to 0.**1803** percent of the value as reflected on the face of the statement of financial position for all capital assets must be contributed to the self-insurance reserve.

4.2.5.6 The municipality aims, but is not limited, to progressively fund the self-insurance reserve to a level of 2% of the carrying value of capital assets as determined annually at the end of each financial year. **or the amount of the highest valued facility.**

4.2.5.64.2.5.7 Annually once the funding calculation has been performed and the reserve exceeds the required level of funding as determined in paragraph 4.2.5.7, the 4.2.5.2 contribution as per paragraph can be reduced where after any other surpluses must be contributed to the un-appropriate cash surplus in order to affect the future tariff setting exercises.

5.2.6.2.2 Bullet Redemption Loans are attractive as interest on the loan is serviced with the capital redemption only taking place at the end of the tenure of the loan. However, this method is costlier as interest is paid on the full debt throughout the term as the Capital does not reduce. This type of loan also requires an annual contribution to a sinking fund, which **in essence then** then mimics the traits of an annuity loan although at a higher cost. The use of such structure warrants a detailed motivation based on the benefits to the implementation of the capital project; and

6) BUDGET POLICY

13.11.7. Confirmation

The availability of budgetary allocations should be confirmed by the Head: **Expenditure Budget Office.**

14.3. Completed virement documentation must also be verified by the Head: **Expenditure Budget Office** as confirmation of available funds and/or savings.

ANNEXURE A

It is hereby certified that the above request for the transfer of funds adhere to the Budget Policy as approved by Council.

Savings confirmed by Head of **Expenditure Budget office:**

Processed by Accountant **Creditors Budget office:**

Review of virement processed **Head of Expenditure Snr Accountant Budget Office**

7) EXPENDITURE POLICY

- 5.3.4. Senior Managers shall advise the CFO of the names of officials empowered to sign vouchers and authorise payment of **accounts invoices**. **The CFO shall table annually the names of such officials at a meeting of Directors before the end of the financial year.**
- 5.3.6. When a department authorises the payment of **accounts invoice** the signatory certifies and authorises that: -
- (c) The **account invoice** has not previously been submitted for payment;
- 5.3.7. Before payment is processed the Creditors Department shall ensure that: -
- (c) The **account invoice** has previously not been paid; and

8) SUPPLY CHAIN MANAGEMENT POLICY

This policy was adopted by the Municipality of Mossel Bay through Town Council Resolution E59-09/2005 in terms of Section 111 of the Municipal Finance Management Act, No 56 of 2003 and amended through Council Resolutions E28-05/2009, E61-05/2010, E160-12/2010, E68-05/2011, E04-01/2012, E97-05/2012, E74-05/2013, E60-05/2014, E71-05/2015, E89-05/2016, E88-05-2017, **and** E86-05/2018 **and** **E98-05/2019**. This policy super cedes all other procurement policies previously in force at the Municipality.

1. Definitions

"Accounting Officer" in relation to a Municipality means the municipal manager as escribed in Section **9360** of the Local Government: Municipal Finance Management Act, No 56 of 2003.

"Bid" means a written offer, in the form determined by instruction, in response to an invitation for the procurement of goods and services or other form of procurement through a price quotation, a competitive bidding process, a restricted bidding process or any other method envisaged in this Act;

"Bid Document" means a written or electronic document required to be submitted in response to an invitation;

"Bidder" means any person or entity who tenders for a bid;

13. GENERAL CONDITIONS FOR CONSIDERATION OF WRITTEN QUOTATIONS, FORMAL WRITTEN QUOTATIONS AND TENDERS

- (c) A copy of the bidder's municipal account, **not older than 90 days** (for the Municipality where the bidder pays his account) for the months preceding the quotation closure date must accompany the quotation documents. If such a copy does not accompany the bid document of the successful bidder, the Municipality reserves the right to obtain such documents (including sworn affidavits) after the closing date to verify that their municipal accounts are in order;

14. LIST OF ACCREDITED PROSPECTIVE PROVIDERS

(2) Mossel Bay municipality utilizes the Central Supplier Database, and will u obtain prospective providers of goods and services form it.

(1) (3) The municipality reserves the right to also utilize any other form of database as long is it complies to the registration requirements as set out by National Treasury and implemented by Provincial Treasury.

15. PETTY CASH PURCHASES

(2) Conditions for petty cash purchases -

(b) Each **delegated official Senior Manager** is only allowed a maximum of 60 petty cash transactions per month;

(d) Only one quotation has to be obtained when procuring goods or services to a value equal to the **of less than the** petty cash threshold.

(3) Procedures to be followed in respect of petty cash transactions –

(b) A proper **request form voucher** with full details of expenditure must be submitted;

(c) The **request form voucher** must be signed by the official making the payment as well as the official that rendered the payment for purchases;

(d) All **forms vouchers** must be signed by a duly authorised official for the relevant department;

22. PUBLIC INVITATION FOR COMPETITIVE BIDS

(5) Goods, services and/or infrastructure projects above the **expected** value of R10 million (all applicable taxes included) may only be advertised after the CFO has verified in writing that budgetary provision exists for the commencement of the particular project.

23. PROCEDURE FOR HANDLING SITE MEETINGS, INFORMATION OR BRIEFING SESSIONS

(6) If **the value of the bid is to be more than R10 million and** a prospective bidder is delayed due to unforeseen circumstances, he/she must contact the contact person or chairperson before the meeting commence and inform him/her of the delay and state the reasons for the delay and will only be allowed to attend the meeting if the chairperson of the meeting give permission to do so. Reasons for the chairperson's decision must be duly minuted.

The chairperson is only permitted to allow an additional 15 minutes.

24. PROCEDURE FOR HANDLING, OPENING AND RECORDING OF BIDS

(3) The municipality will **must** publish the aforementioned information within ten (10) working days after **final award has been made closure of the bid** and it must remain on the website of the municipality for at least thirty (30) days.

(3) (4) The bid opening documents will only be made available to bidders that submitted a bid.

25. NEGOTIATIONS WITH PREFERRED BIDDERS

(3) Minutes of such negotiations must be kept for record purposes **and a member of Supply Chain Management unit must be present at such negotiations.**

30. BID ADJUDICATION COMMITTEES

- (2) The Bid Adjudication Committee must consist of at least four senior managers of the Municipality and must include -
 - (b) **senior managers directors** of the Municipality;
 - (c) the Head: Expenditure of the Municipality;**
 - (d) (c)** at least one Senior Supply Chain Management practitioner who is an official of the Municipality; and
 - (e) (d)** if deemed necessary and appointed in writing by the Accounting Officer for a specific tender an internal technical expert in the relevant field if such an expert is available.

33. PROCUREMENT OF GOODS AND SERVICES UNDER CONTRACTS SECURED BY OTHER ORGANS OF STATE

(1) Goods or services may be procured under contract secured by another organ of State, but only if-

- (e) that That only the organ of State give permission to utilize the remaining portion of a contract; may be utilized under section 33.**
- (d) (f) the municipality indicated participation before the procurement process commence and is specifically included by the other organ of State**

37. APPOINTMENT OF CONSULTANTS

- (9) A consultant request form **needs analysis** must be **completed done** and the need for consultants must be linked to the strategic objective of the relevant project. Issues that should be discussed and clarified are:
 - (a) The need for a consultant;
 - (b) Whether it would be a once-off or recurrent service;
 - (c) Will any skills or knowledge transfer be required.

57. CONSTRUCTION INDUSTRY DEVELOPMENT BOARD

When calling for construction related bids -

- (iv) all tenders must be advertised on the CIDB i-tender system **if possible;**

9) COST CONTAINMENT POLICY

4. APPLICATION OF POLICY

4.2

8. USE OF CONSULTANTS

- 8.5 The tender documentation for the appointment for consultants must include a clause that the remuneration rates will be subject to negotiation, not exceeding the applicable rates mentioned in Paragraph 89.32.

9. VEHICLES USED FOR POLITICAL OFFICE-BEARERS

- 9.16 The threshold limit for vehicle purchases relating to official use by political office-bearers must not exceed R700 000 or 70% (VAT inclusive) of the total annual remuneration package for the different grades, as defined in the Public Office Bearers Act and the notices issued in terms thereof by the Minister of Cooperative Governance and Traditional Affairs, whichever is lower;
- 9.27 The procurement of vehicles referred to in 910.1 must be undertaken using the national government transversal contract mechanism, unless it may be procured at a lower cost through other procurement mechanisms;
- 9.38 Before deciding to procure a vehicle as contemplated 910.1 and 910.2 the accounting officer or delegated official must provide the council with information relating to the following criteria which must be considered:
- 9.38.1 status of current vehicles;
 - 9.38.2 affordability of options including whether to procure a vehicle as compared to rental or hire thereof, provided that the most cost-effective option is followed, and the cost is equivalent to or lower than that contemplated in 910.1 above;
 - 9.38.3 extent of service delivery backlogs;
 - 9.38.4 terrain for effective usage of the vehicle; and
 - 9.38.5 any other policy of council.
- 9.49 If the rental referred to in 910.3.2 is preferred, the accounting officer must review the costs incurred regularly to ensure that value for money is obtained.
- 9.510 Regardless of usage, vehicles for official use by political office bearers may only be replaced after completion of 120 000 kilometers.
- 9.611 Notwithstanding 910.5 a vehicle for official use by political office bearers may be replaced before the completion of 120 000km only in instances where the vehicle has a serious mechanical problem and is in a poor condition and subject to obtaining a detailed mechanical report by the vehicle manufacturer or approved dealer.

9.7¹² The accounting officer must ensure that there is a policy that addresses the use of municipal vehicles for official purposes for political office-bearers.

10. TRAVEL AND SUBSISTENCE

Notwithstanding 10^{1.1} and 10^{1.2} the accounting officer, or the mayor in the case of the accounting officer, may approve the purchase of business class tickets for an official, a political office bearer or councilor with a disability or a medically certified condition.

10.6 In applying section 10¹⁽⁵⁶⁾ the safety, practicality and risk of such public transport must be considered, the Accounting Officer or Mayor or a person acting in any of these posts may deviate on these grounds based on a request and motivation.

11. DOMESTIC ACCOMMODATION

11.4 Section 11^{2.3} applies where the event is on one day; the following exceptions may be applied:

13. SPONSORSHIPS, EVENTS & CATERING

13.1.5 Entertainment allowances referred to at section 13.1.⁴⁵ will be used for entertainment at the sole judgement of the official the allowance has been made to.

13.1.6 The Municipality may not incur expenses on alcoholic beverages unless the municipality recovers the cost from the sale of such beverages. This section is applicable to expenses incurred in accordance with 13^{2.1.1}; 13.1.2 and 13.1.⁵⁶.

16. OTHER RELATED EXPENDITURE ITEMS

16.5 ^{17.5} As the safety of the officials and political office bearers are important, the Accounting Officer may deviate from section 16⁷⁽⁴⁾ where the SAPS services required could not be obtained within a reasonable time. The Municipality may consider providing additional time-off in lieu of payment for overtime worked. Planned overtime must be submitted to the relevant manager for consideration monthly. A motivation for all unplanned overtime must be submitted to the relevant manager. To further curb overtime costs line managers must assess overtime and pursue option of permanent shift coverage in areas where frequent/excessive overtime.

21. SHORT TITLE

This policy shall be called the Cost Containment Policy of Mossel Bay Municipality and take effect on 1 July 2020 October 2019.

10) RATES POLICY

3. DEFINITIONS

Dominant use means 60% or more of the use of a residential property (as determined by the valuer);

3. GUIDING PRINCIPLES

- The rate charged as a cent-in-the-rand for Residential Properties is the base rate and the rates charged in respect of all other categories of properties are reflected as ratios to the Residential rate as set out below.

PROPERTY RATES RATIOS TARIFF STRUCTURE

TARIFF TYPE	CATEGORY	STRUCTURE RATIO IN RELATION TO RESIDENTIAL PROPERTY
RESIDENTIAL	RES	1 : 1 100%
Vacant Land - Residential	RESV	1 : 1.3 130%
Business & Commercial	BUS	1 : 2 200%
Vacant Land - Business	BUSV	1 : 2.4 240%
Industrial	IND	1 : 2 200%
Mining	MIN	1 : 2 200%
Agricultural	AGRI	1 : 0.25 25%
Public Service Infrastructure	PSI	1 : 0.25 25%
Public Benefit Organisation	PBO	1 : 0.25 25%
Public Service Properties (GOV)	PSP	1 : 0.25 25%
Public Service Infrastructure Impermissible	PSII	1 : 0 0%
Municipal	MUN	1 : 0 0%
National Monuments	NMON	1 : 0 0%
Protected Areas	PROT	1 : 0 0%
Place of Worship - Church	POWC	1 : 0 0%
Place of Worship - Parsonage	POWP	1 : 0 0%

4. APPLICATION OF THE POLICY

5.1 Residential Property (RES)

5.1.1 b) In the case of residential properties with a market value up to the value decided by council, the Municipality will grant a reduction in terms of Section 15(1) (b) of the MPRA for the market value of the property (revenue foregone).

b c The Municipality will grant a **reductionbate** in terms of Section 15(1)(b) of the MPRA on the **balance of** the market value up to the value decided by council in respect of all improved residential properties, as an important part of the Municipality's indigent relief measures aimed primarily at alleviating poverty amongst those persons owning low-value properties (revenue foregone);

c) In the case of residential properties with a market value up to the value decided by council, the Municipality will grant a rebate in terms of Section 15(1) (b) of the MPRA for the market value of the property.

5.2 Business & Commercial (BUS)

Business & Commercial improved properties will be charged at the ratio of 1 : 2 in relation to residential properties.**at 200% of the base tariff.**

5.3 Public Service Infrastructure (PSI) and Public Service Infrastructure Impermissible (PSII)

5.3.2 PSI **and PSII** properties will be charged at **the ratio of 1 : 0.25 25% of the base tariff** in relation to residential properties. These categories of properties and/or owners of properties are deemed to contribute services or benefits to the community.

5.3.3 PSII properties will be charged at the ratio of 1 : 0 in relation to residential properties. **PSII properties are subject to phasing out in accordance to Section 93A of the MPRA.**

a. Pensioners

5.7.2 All applications for Pension Rebates will be effective for the same period as the General Valuation Roll. Applicants that **currently** qualifies**d for the 2017/2018 financial year**, will retain their pensioner's status until the next General Valuation becomes effective **(1 July 2022).**

All pensioners must re-apply for Pension Rebates by 31 May of the year preceding the next General Valuation effective date **(31 May 2022).**

14. INDIGENCY

In terms of Section 3(3) (f) and Section 15 of the MPRA all indigents, for rating purposes, will qualify in respect of their Residential Properties for the benefits as set out in paragraph 5.1 of this Policy **and in conjunction with the customer care, credit control, debt collection, indigent and tampering policy.**

17. UPDATING CORRECTIONS ON PROPERTY RATES VALUATION ROLL

Updating on properties must be executed in line with Can only be done via Supplementary valuations and according to Section 77 to 798 of the MPRA.

11) DEVELOPMENT CHARGES POLICY

No Changes

12) CUSTOMER CARE, CREDIT CONTROL, DEBT COLLECTION, INDIGENT AND TAMPERING POLICY

5. DEFINITIONS

Back yard dwellers” a standalone building structure smaller than 30m² on an existing property where the main building / house is less than 60m², where the occupant is a permanent resident the portion of a building site behind a house, structure, where somebody lives or stay as a permanent resident;

Dwelling” a separate structure on a property, where a household lives as a permanent resident, with an authorized separate municipal service connection for water and / or electricity the portion of a building or structure on a property, where a household lives as a permanent resident, with authorized separate municipal services connections;

7.5 Metering

- (a) The Municipality will, endeavour, within practical and financial limits, to provide meters to every paying consumer for all services;
- (b) Where the consumption of services has to be measured, take reasonable steps to ensure that the consumption by individual users of services is measured through accurate and verifiable metering systems;
- (c) All meters will be read monthly, if at all possible. If the meter is not read monthly the Council will estimate the consumption in terms of Council’s operational procedures;
- (d) Consumers are entitled to request verification of meter readings and accuracy within reason, but may be held liable for the cost thereof;
- (e) Consumers will be informed of meter replacement;
- (f) If a service is metered but it cannot be read due to financial and human resource constraints or circumstances out of the control of the Municipality or its authorised agent, and the consumer is charged for an estimated consumption, the account following the reading of the metered consumption must articulate the difference between the actual consumption and the average consumption, and the resulting credit or debit adjustments;
- (g) If an electricity meter cannot be read due to “no access” for six consecutive months, the meter may be replaced with a pre-paid meter at the cost of the owner;
- (h) The occupier can give the readings through telephonically but at least every six months a true reading must be obtained by the meter reader;
- (i) In the case of holiday houses a true reading must be obtained by the meter reader at least once a year if possible;
- (j) If no reading on a water meter can be obtained for more than six consecutive months, the meter may be moved at the cost of the owner/tenant.

7.56 Accounts and billing

7.67 Payment facilities and methods

7.78 Incentives for prompt payment

7.89 Enquiries, appeals and service complaints

7.10.1 Water leakages – Normal consumers

If the leakage is on the consumer's side of the meter, the consumer will be responsible for the payment of all water supplied to the property. The consumer has the responsibility to control and monitor his/her water consumption.

(a) A consumer may qualify for a reduction in levy as determined by Council on his/her account in the event of a water leakage, if:

- (i) the leakage was underground or under the foundation of the building and not easily detectable; and
- (ii) the leakage was repaired within 48 hours after detection / notification by the municipality; and
- (iii) the consumer has not applied for discount on water leakages within the previous 12 months; and
- (iv) an authentic certificate issued by a registered plumber must reach the Municipality within 10 days after completion of repairs done with respect to a water leakage and must contain the following:

- the date of the invoice and repair work as well as the receipt; and
- confirmation that surface leakage was not visible; or
- (v) If repairs were done by the consumer themselves, his / her sworn affidavit must reach the Municipality within 10 days after completion of repairs done with respect to a water leakage and must contain the following:
 - the date of the invoice and repair work as well as the receipt and/or date stamped photos proving that the leak was underground and repaired by themselves; and
 - that the reading has normalised; and
 - confirmation that surface leakage was not visible.

(b) Once the Accounting Officer declares that the dam volume has dropped to below 30%, no water charges in respect of water losses because of leakages will be reduced;

(c) Water lost due to the meter being stolen, defective irrigation, broken geyser, leaking toilet or leaking tap cannot be considered for reduction;

(d) Council will only allow a reduction up to the difference between the levied amount of the leakage and the recalculated amount calculated as follows:

- (i) The consumer's most recent fair 6 months' average consumption calculated on the normal tariff tiers; plus
- (ii) The usage above the average consumption calculated on the highest tariff tier of his/her average consumption.

(e) Any applications that do not comply with points in 15.6.1 (a)(iv) or 15.6.1(a)(v) above, may be referred to a special water leakage committee for further consideration of possible reductions.

7.10.2 Leakages – Indigent households or households housing a person with a disability

If the leakage is on the consumer's side of the meter, the consumer will be responsible for the payment of all water supplied to the property. The consumer has the responsibility to control and monitor his/her water consumption.

(a) An consumer may qualify for a reduction as determined by Council on his/her account in the event of a water leakage, if:

(i) The consumer submits a sworn affidavit by him/herself confirming the leakage was reported and repaired and that the reading has normalised;

(ii) The consumer has not applied for discount on water leakages within the previous 12 months.

(b) Council will only allow a reduction up to the difference between the levied amount of the leakage and the recalculated amount calculated as follows:

(i) The consumer's most recent fair 6 months' average consumption calculated on the normal tariff tiers; plus

(ii) The usage above the average consumption calculated on the highest tariff tier of his/her average consumption

7.911 Clients in correctional care or clients who were imprisoned

7.102 Temporary suspension of actions for special reasons

7.113 Restricted water

7.124 Process regarding households housing a person with a disability or persons who are linked to a respirator or life supporting machine

7.135 Inheritor of an insolvent estate

7.146 Rate rebates

7.157 Arrangements for settlements

7.168 Consumer categories

7.179 Priority Consumer Management

7.1820 Restriction of services

7.1921 Deceased Estates (Ref C/R F202-08/04)

(h) a reduced burial fee, as determined by Council's tariff list is charged for an indigent grave.

7.202 Tenant Accounts

9.8 Termination, Limitation and Discontinuation of Services

(a) A consumer may terminate an agreement for the provision of services by giving to the Municipality not less than seven days' notice in writing of the consumer's intention to do so;

(b) The Municipality may, after having given notice, terminate an agreement for services if a consumer has vacated the premises to which such agreement relates;

(e)(a) The Municipality may, subject to the conditions contained in this Policy, limit or discontinue services provided in terms of this Policy–

(f)(b) The deposit of any defaulter will be adjusted and brought into line with relevant policies of Council;

(g)(c) The cost of the restriction or disconnection and the reconnection, will be payable as per the tariffs approved by Council;

(h)(d) The Municipality will not be liable for any damages or claims that may arise from the limitation or discontinuation of services provided in terms of this Section.

10.3.2 Indigent Level 1 Households based on valuation

To qualify as an Indigent Level 1 Household based on valuation, a household must comply with the following criteria:

- (a) The valuation of the property must not exceed the amount, as determined by Council; or**
- (b) Households living in a new RDP property which have not yet been valued; and**
- (c) The average monthly consumption of electricity by the household over the previous four months may not exceed 250kWh; and**
- (d) The average monthly consumption of water by the household over the previous four months, excluding water leakages, may not exceed 15kl.**
- (e) If an Indigent Valuation Household gets disqualified because of consumption limits in (c) and (d) above, subsidies will be cancelled after 14 days of notification. These household may apply for criteria 10.3.1 or 10.3.3 depending on their gross monthly income. If this application is not done within 14 days of notification the subsidy cannot be granted retrospectively.**

10.3.32 Indigent Level 2 Households

10.3.34 Households housing a person with a disability

10.3.4 Rural water indigents

To qualify as a rural water indigent, an applicant must comply with the following criteria:

- a) The applicant may not have access to running municipal water; and**
- (b) The verified gross monthly income of all occupants of the dwelling over 18 years of age may not exceed the sum of two times the amount of state funded social pension; and**
- (c) The applicant must be the full-time occupant of the property concerned.**

10.5.1 Application for Indigent Households

In the case of an untraceable owner / account holder, a new tenant account can be opened by the occupant by means of a sworn affidavit to apply for this benefit.

(d) Sworn affidavit of unemployment if applicable; and

(e) Completed Consent to the South African Revenue Service (SARS) In terms of Section 69(6) (b) of the tax administration act no 28 of 2011 (TAA); and

(c)(f) Complete register of all occupants of the dwelling.

10.5.2 Application for Households housing a person with a disability

(e) (d) Proof of registration of the as a person with a disability; and

(f) (e) A medical certificate to confirm the client's health condition must be obtained at regular intervals to qualify for this support; and

(f) Sworn affidavit that the person with a disability is a permanent resident of the property; and.

(g) Completed Consent to the South African Revenue Service (SARS) In terms of Section 69(6) (b) of the tax administration act no 28 of 2011 (TAA); and

(g)(h) Complete register of all occupants of the dwelling.

10.6 If a sworn affidavit is false, the following will happen;

(b) All previous discounts for the current financial year will be reversed; and

10.8 Subsidy

(e) When a household qualifies for a subsidy for the first time, the arrear account will be taken to Council to consider writing off the debt;

(f)(e) Where a qualifying consumer's account is paid in full at the date of application, or regularly maintains a paid-up account after receiving the subsidy, the restriction on service levels will be waived. If the account is cleared due to the arrear debts being written off, the restriction on service levels can only be waived after usages normalised and during which the account was paid in full every month;

(g)(f) Where the household qualifies for the subsidy but is not the owner or account holder of the property and the owner cannot be traced, a tenant account can be opened for the occupier. A deposit must be paid as stipulated in the tariff policy.

(h)(g) A subsidised consumer must immediately request deregistration by the Municipality or its authorized agent if his/her circumstances have changed to the extent that he/she no longer meet the criteria;

(i)(h) A subsidised consumer may at any time request deregistration;

(j)(i) A list of subsidised consumers will be maintained and audited on a regular basis and the info may be supplied to the general public.

10.9.4 Rural water indigents

(a) Once a month free delivery of 6kl free water per month upon application.

(d) Burial Fees

(i) a reduced burial fee, as determined by Council's tariff list is charged for an indigent grave.

15. COMMENCEMENT

Section "10.3.2 Indigent Level 1 Households based on valuation" of this policy will discontinue as from 1 November 2019

13) TARIFF POLICY

2. DEFINITIONS

“Back yard dwellers” a standalone building structure smaller than 30m² on an existing property where the main building / house is less than 60m², where the occupant is a permanent resident the portion of a building site behind a house, structure, where somebody lives or stay as a permanent resident;

“Dwelling” a separate structure on a property, where a household lives as a permanent resident, with an authorized separate municipal service connection for water and / or electricity the portion of a building or structure on a property, where a household lives as a permanent resident, with authorized separate municipal services connections;

3. GENERAL PRINCIPLES

(j) Subsidised Old Age Homes and the Haven will receive a discount on their Services account of 30%. This discount replaces discounts previously granted (FC8-03/2015).

7. METERING

- (a) The Municipality will, endeavour, within practical and financial limits, to provide meters to every paying consumer for all services;
- (b) Where the consumption of services has to be measured, take reasonable steps to ensure that the consumption by individual users of services is measured through accurate and verifiable metering systems;
- (c) All meters will be read monthly, if at all possible. If the meter is not read monthly the Council will estimate the consumption in terms of Council’s operational procedures;
- (d) Consumers are entitled to request verification of meter readings and accuracy within reason, but may be held liable for the cost thereof;
- (e) Consumers will be informed of meter replacement;
- (f) If a service is metered but it cannot be read due to financial and human resource constraints or circumstances out of the control of the Municipality or its authorised agent, and the consumer is charged for an estimated consumption, the account following the reading of the metered consumption must articulate the difference between the actual consumption and the average consumption, and the resulting credit or debit adjustments;
- (g) If an electricity meter cannot be read due to “no access” for six consecutive months, the meter may be replaced with a pre-paid meter at the cost of the owner;
- (h) The occupier can give the readings through telephonically but at least every six months a true reading must be obtained by the meter reader;
- (i) In the case of holiday houses, a true reading must be obtained by the meter reader at least once a year if possible;
- (j) If no reading on a water meter can be obtained for more than six consecutive months, the meter may be moved at the cost of the owner/tenant.

87. CATEGORIES OF TARIFF CHARGES

87.1 Service Charges

87.2 Collection of Levies

98. LEGISLATION

98.1 Water & Sanitation

98.2 Electricity

98.3 Other Services

109. CLASSIFICATION OF SERVICES

109.1 Trading Services

910.2 Economical Services

910.3 Subsidised Services

910.4 Community Services

910.5 Support Services

110. POLICY PROPOSAL

101.1 Minimum Amount of Basic Services Subsidised

101.2 Keeping Tariffs Affordable

101.3 Fully Exploiting Sources of Revenue

101.4 Introducing the “Consumer Must Pay Principle”

101.5 Redistribution / Cross-Subsidisation

101.6 Promoting Local Economic Competitiveness and Development

110.7 Ensuring Financial Sustainability of Service Delivery

110.8 Tariff Determination Process

110.9 Limiting of the Financial Risk of Service Delivery

110.10 Limiting of Financial Risk Pertaining to New Tariff Options

101.11 Discontinuation of Services and the Final Account

121. PROPERTY RATES

132. TARIFFS FOR TRADING ECONOMICAL AND OTHER SERVICES

(b) Sewerage and refuse removal are treated as economical services. Tariffs structures are only influenced by local conditions, but the cost of these services **isare** influenced by regional and national regulations as well as minimum standards that must be conformed to.

143. DEPOSITS

143.1 Electricity Deposits

143.2 Water and Other Service Deposits

143.3 Builders Deposits

143.4 Refundable Deposit for Use at Harry Giddy Park

143.5 Posters / Placards (Maximum 100)

143.6 Breakage Deposits – Sport facilities, Halls and Club Houses

134.7 Unclaimed Deposits

134.8 General

154. ELECTRICITY TARIFFS

145.1 General

145.2 Domestic Supply

145.3 Commercial Supply

145.4 Light Industrial / Bulk Supply

145.5 Other Supply

145.6 Miscellaneous

(c) For each additional residential unit on a single residential property (excluding residential properties with a total value of less than, an amount determined by council, for indigent households), (whether or not a second electricity meter is installed and even if there is only one water meter), a basic fee for water, the applicable sewerage as well as refuse removal fee, will be payable for each additional unit;

(d) For each additional Electricity meter installed or unit approved on the building plan on a business property, a basic fee for water and the relevant sewerage and refuse removal tariff will be levied on the account;

(g)(c) The developer or registered owner is at all times responsible for payment of services on a property;

(h)(d) At NO stage may an electricity meter be moved from one premises to another by anyone;

(i)(e) The owner/occupier is at all times responsible for the maintenance and safekeeping of the meter;

(j)(f) If a meter cannot be read by the meter reader due to no access or other obstructions, the Municipality has the right to install a pre-paid meter at the expense of the owner;

(k)(g) Installation of a pre-paid meter is free of charge for indigent and subsidised households.

(l)(h) Cancellation of prepaid electricity tokens with a value of R500 or more, must first be inspected before cancellation of the token.

165. WATER TARIFFS

156.1 General

Water is bought at a one-part tariff expressed in Rand per kilolitre. For this reason, it is found that water tariff structures for end-users follow the same trend. In order to cut consumption, an inclining block rate tariff structure with a basic fee is applied in Mossel Bay.

To minimize the effect of inconsistent reading periods from month to month, day-to-day billing is used for metered consumption.

156.2 Categories of Consumers and Charges

(a) Consumers with connections up to 25mm

- (i) **Single residential, Flats, Other Residential, Complexes with businesses and residential combined. (up to four consumers with one joint meter), Consumers with connections up to 25mm,** as well as Indigent consumers will pay:

- The basic fee per **consumer meter** according to domestic tariff;

- (ii) **Business complexes with more than 4 business consumers and with one joint meter.**

- **The basic fee per consumer;**
 - **Metered consumption according to the consumer's tariff, linked with the size of the connection and/or consumption;**
- (iii) **Flats and residential consumers with more than four consumers with one joint meter or agricultural users which contributes to food security.**
- **The basic fee per consumer;**
 - **Free kl as determined by council;**
 - **Metered consumption according to the consumer's tariff, linked with the size of the connection and/or consumption.**

(b) Consumers with connections bigger than 25mm

- (i) **Consumers with connections bigger than 25mm up to 50mm will pay:Medium connections with up to nine consumers and with one joint meter**

- A fixed basic fee **per meter;**

- (ii) **Consumers with connections bigger than 50mm up to 75mm will pay:Medium connections with more than nine consumers and with one joint meter using less than 1000kl per month**

- A **fixed** basic fee per **customer meter;**

- (iii) **Consumers with connections bigger than 75mm up to 100mm will pay:**

- **A fixed basic fee per meter;**
- **Metered consumption according to the consumer's tariff, linked with the size of the connection and/or consumption.**

- (iv) **Consumers with connections bigger than 100mm will pay:**

- **A fixed basic fee per meter;**
- **Metered consumption according to the consumer's tariff, linked with the size of the connection and/or consumption.**

(iii)(v) Alternative option for connections bigger than 25 mm that are used by more than 1 consumer will pay: **Bulk consumers and bigger than 80mm connections (consuming more than 1000kl per month, for four months over a period of twelve months)**

- A fixed basic fee **per consumer;**
- Metered consumption according to the consumer's tariff, linked with the size of the connection and/or consumption **(if more than 1000 kl consumed for a 4-month period over year as well as old age homes and retirement villages regardless of the consumptions.**

(iv) Old Age Homes and Retirement Villages may, once annually, before the start of a new financial year, with a written request choose whether to be levied on (ii) or (iii) above, if it would be to their advantage.

b) Special Water Tariffs

- (i) Raw water** **Agricultural use (Raw and potable);**
- (ii) Buffalo Farming;**
- (iii)(ii) Sporting Bodies;**
- (iv)(iii) Government schools, government hospitals, creches, clinics, old age homes, churches and public benefit** **Supply of water from Reverse Osmoses Plant;**
- (v) Old age homes and retirement villages** **Departmental Use;**
- (vi)(iv) Subsidised Crèches.**

156.3 Miscellaneous

156.4 Sundry Tariffs

- (i) replacement of bulk water meter inserts;

156.5 Water Tariff During a Drought

156.6.1 Leakages – Normal consumers

156.6.2 Leakages – Indigent households or households housing a person with a disability

156.7 Water Restrictions in The Case of a Drought

176. REFUSE REMOVAL TARIFF STRUCTURES

167.1 General

167.2 Categories of Consumers

Provisions is made for the following categories of consumers:

- (a) Domestic Household consumers;**
- (b) Additional household units;**
- (c) Municipality;**
- (c) Bulk/Commercial Industrial;**
- (d) Old age homes and retirement villages**
- e) Crèches, Old Age Homes and Public Benefit Organisations; Churches;**
- (f) All Bulk/businesses removal (Including Hospitals, Clinics, Schools, Old Age Homes, Frail care, Shops/Malls/Offices, Taverns, Accommodation establishments (5 or more rental units and gated/security complexes;**
- (e)(a) Additional household units;**
- (f) Special Agreements refuse removal arrangements – Accommodation Units;**
- (g) Caravan Parks and chalets;**

- (h) Removal on Request of perishable foods on request;
- (i) Sale of refuse containers;
- (j) Disposal Fee at the waste disposal facilities for waste transports for gain Businesses on Residential Properties;
- (k) Provision of Bulk containers for special events Additional Removals.
- (l)(k) Taverns

187. SEWERAGE TARIFF

178.1 General

178.2 Services Rendered

178.3 Fixed Rate Structure

178.4 Discount to Pensioners

(a) Requirements

(v) Not receive any other rebates like phasing out rebates on Vlees Bay.

(vi)(v) The applicant must be the registered owner of the property; and

178.5 Discounts to Schools

178.6 Miscellaneous

178.7 Accommodation Establishments

178.8 Emptying of Septic/Conservancy Tanks

198. SUNDRY SERVICE TARIFF STRUCTURES

2019. CONCLUSION

210. ADJUSTMENTS OF SERVICES

221. CONFLICT

232. COMMENCEMENT

This policy will come into effect on 1 July 202019.

Section 8 - Overview of Budget Assumptions

Certain broad assumptions had been made on which the budget is based for the MTREF. These assumptions are based on external factors but also internal trends and factors. These assumptions provide a framework for setting priorities, determining service levels and allocating limited

financial resources. This section provides a summary of the assumptions used in preparing the budget for the 2020/21 MTREF period.

EXTERNAL FACTORS

Local government has a vital role to play in turning around the economy. In many areas of the country, municipal finances are under pressure. This is the result of the rising cost of delivering basic services and weak financial planning and controls, with poor management decisions leading to underinvestment in and insufficient maintenance of infrastructure.

In the local space, fiscal prudence cannot be over emphasised, renewed attitude towards revenue management, improvement of governance and financial management to support service delivery including the adoption of funded budgets and implementation of the municipal standard chart of accounts and the long-awaited plan to infuse consequence management for mal administration must be the primary way to respond to a stimulus package plan by the President.

South Africa's inflation targeting regime, flexible exchange rate and prudent debt management strategy have protected the economy from some of the global fallout. However, these events have led to a sharp depreciation of the Rand and large increases in government bond yields. It is important to note that the 2018 projected GDP growth forecast has been revised down from 1.5 per cent to 0.7 per cent. Growth is expected to recover gradually to over 2 per cent in 2021 as confidence returns and investment gathers pace.

To promote a return to faster growth and job creation, the President announced an economic stimulus and recovery plan in September 2018. The initiative focuses on five interventions:

- Implementing growth-enhancing economic reforms;
- Reprioritising public spending to support economic growth and job creation;
- Establishing an infrastructure fund;
- Addressing urgent matters in education and health; and
- Investing in municipal social infrastructure improvement.

The declining economic growth which might be impacted on further by the Corona virus pandemic and international companies closing down as a result, the deteriorating state of the finances for state-owned entities, continued high unemployment and water and electricity shortages will put pressure on the ability of municipalities to raise revenue.

These economic challenges will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach was taken for revenue projections. Municipalities affected by the drought should also consider its impact on revenue generation.

To address this, National Treasury guides municipalities to improve their efforts to limit non-priority spending and to implement stringent cost-containment measures.

When compiling the budget, this also had a direct impact on the budget as the consumption trends and income growth statistics are still very low. Municipal revenue and cash flows are more than ever expected to remain under pressure in the 2020/21 financial year.

CREDIT RATING OUTLOOK

Ratings Africa was appointed by the Provincial Government of Western Cape to perform a credit rating for 2019. For the past three years the Mossel Bay performed excellent with a jointly 1st in 2017, jointly 2nd in 2018 in the Country. The outcome in the country for 2019 is not yet available but Mossel Bay Municipality is rated 1st in the Western Cape, with a sustainability score of 76 out of 100.

INTEREST RATES FOR BORROWING AND INVESTMENTS

With the approval of the long-term financial plan, Council has resolved to take up external loans for funding of capital projects which will generate a positive cash flow over the life cycle of the asset. Interest rates for borrowing is budgeted as follows:

	2019/20	2020/21	2021/22	2022/23
Borrowing interest rate	9.35%	9.2%	9.2%	9.2%

Investments made with various financial institutions are strictly in compliance with the Municipal Finance Management Act and the Municipality's Cash Management and Investment Policy. The average rate of return on investments for the 2019/20 year to date is 8.36 % and is estimated to be 8 % for the 2020/21 financial year.

RATES, TARIFFS, CHARGES AND TIMING OF COLLECTION

The following table shows the average increases in rates and tariff charges over the 2020/21 MTREF period:

	2019/20	2020/21	2021/22
Property Rates	15%	15%	15%
Electricity	6.9 %	6.9%	6.9%
Water	5.8%	6%	6%
Sewerage	5%	6%	6%
Refuse	7%	6%	6%

COLLECTION RATES FOR EACH REVENUE SOURCE AND CUSTOMER TYPE

The average collection rate in the cash collected from consumers expressed as a percentage of the amount billed and is currently (as on December 2019) 98.67% on a 12-month rolling period.

The average monthly collection rate for 2019/20 (12-month rolling period as at December 2019) and the projections for the 2020/21 year are as follows:

	2018/19	2019/20
Property Rates	98 %	98 %
Electricity	99 %	97 %
Water	102 %	97 %
Sewerage	95 %	95 %
Refuse	95 %	95 %

The projections changed because of the changes made to the definition criteria of indigent households. The slower growth has been considered and a conservative approach for the cash budget has been taken. The debt collection policy of the Municipality is strictly implemented. Based on previous year trends an amount of R14.1 million was included in the budget for the write-off of bad debt. This amount includes write-offs of traffic fines to the amount of R10.8 million.

PRICE MOVEMENTS ON SPECIFICS

Purchase of bulk electricity from Eskom is budgeted at R 354 820 033 in the 2020/21 financial year, which is an increase of 8.1 per cent from the projected expenditure for the 2019/20 year. This expenditure will increase by 1 per cent and 8 per cent respectively for the outer budget years.

AVERAGE SALARY INCREASES

The personnel budget is calculated by reviewing the individual posts that are currently filled on the municipal organogram, as well as previous years' expenditure on the salary budget. Provision is also made for the filling of vacant and new posts during the 2020/21 financial year.

The following table indicates the percentage by which allowance has been made for the increase in Councillor and employee remuneration for the 2020/21 MTREF:

	2020/21	2021/22	2022/23
Councillor allowances	6.5%	7%	7%
Senior managers	6.5%	7%	7%
Other personnel	6.5%	7%	7%

INDUSTRIAL RELATIONS CLIMATE AND CAPACITY BUILDING

The rendering of cost-effective and sustainable services to the entire community with diligence and empathy, is one of the Municipality's mission statements. To render this effective and efficient service the Municipality is committed to invest in the staff of the Municipality.

The Municipality also participates in the Municipal Finance Management Internship Programme and has employed five interns undergoing training in various sections of the Finance Directorate. The Municipality has several training initiatives available to its employees and has a skills programme in place.

Capacity building, training and development	2020/21
ABET and Life Long Learning Programme	313 115
Capacity Building Councillors	65 582
Capacity Building Local Municipalities (District Boundaries)	535 000
Development of Fire-fighters	282 151
Induction Programmes New Staff	54 571
Leadership Development	1 273 737
Municipal Minimum Competency Level	232 305
Workshops, Seminars and Subject Matter Training	876 472

CHANGING DEMAND CHARACTERISTICS (DEMAND FOR SERVICES AND FREE OR SUBSIDISED BASIC SERVICES)

South Africa's inflation targeting regime, flexible exchange rate and prudent debt management strategy have protected the economy from some of the global fallout. However, these events have led to a sharp depreciation of the Rand and large increases in government bond yields. It is important to note that the 2018 projected GDP growth forecast has been revised down from 1.5 per cent to 0.7 per cent. Growth is expected to recover gradually to over 2 per cent in 2021 as confidence returns and investment gathers pace.

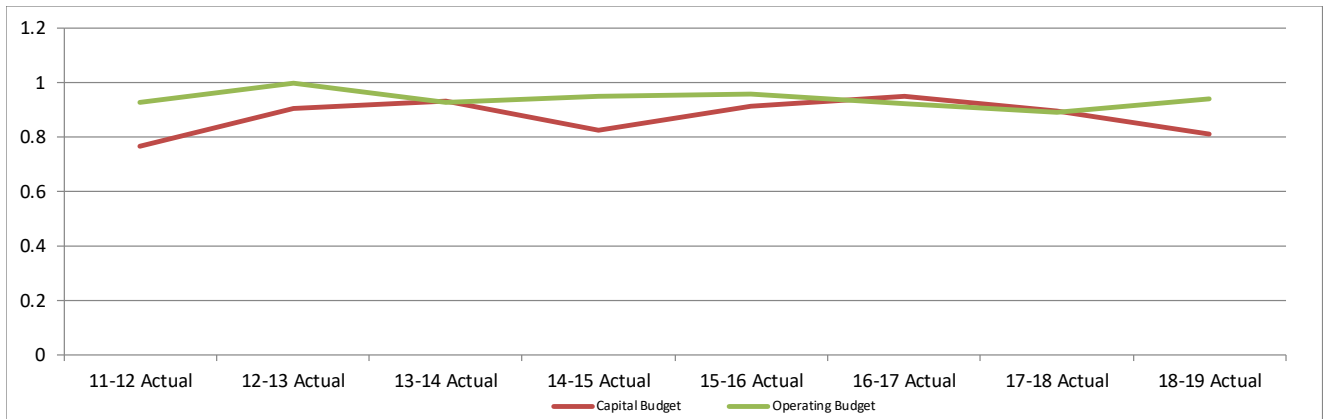
The improvement in the income from building plan fees is evidence that the market for building of new houses and developments is slowly recovering from the economic climate. The labour market remains sluggish. The unemployment rate currently sits at 29 per cent. Mossel Bay is home to several poor households which causes unending housing and socio-economic backlogs. This is caused by the general influx of people from neighbouring towns, provinces and farms to seek employment and change their livelihood.

2020/21 ABILITY OF MUNICIPALITY TO SPEND AND DELIVER ON PROGRAMS

Capital project expenditure for the 2018/19 financial year was 81.2% of the total capital budget. The capital spending is closely monitored by ways of monthly cash flows and monthly reporting to Council on capital expenditure. The projected capital and operating spending for the 2019/20

financial year, for cash flow purposes is estimated at 95%, although it might be unrealistic taken the history as baseline.

The following graph shows the spending pattern on the capital and operating budget for the Mossel Bay Municipality since the 2011/12 financial year:



SECTION 9 - Overview of Budget Funding

Section 18(1) of the MFMA states that an Annual Budget may only be funded from:

- * Realistically anticipated revenue to be collected,
- * Cash-backed accumulated funds from previous years' surpluses not committed for other purposes, and
- * Borrowed funds, but only for the capital budget referred to in section 17(2).

Achievement of this requirement effectively means that Council must approve a balanced, credible and sustainable budget.

A credible budget is a budget that:

- * Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the Municipality,
- * Is achievable in terms of agreed service delivery and performance targets,
- * Contains revenue and expenditure projections that are consistent with current and past performance,
- * Does not jeopardise the financial viability of the Municipality, and
- * Provides managers with appropriate levels of delegation enough to meet their financial management responsibilities.

A sustainable budget is a budget which reflects enough revenue and adequate corporate stability to fund and deliver on service delivery and performance targets.

FISCAL OVERVIEW

The Mossel Bay Municipality reviews its financial sustainability, current financial positions and Medium-Term Revenue and Expenditure Framework (MTREF) on an annual basis to enable the Municipality to deliver acceptable levels of services at affordable tariffs.

As at 30 June 2019 the Municipality's financial position was sound with total cash and investments to the value of R 464 087 094. These funds are committed to various obligations which includes the cash funding of the Capital Replacement Reserve to the value of R 145 942 083.

The following table shows the Municipality's performance for the 2017/18 and the 2018/19 budgets:

BUDGET	2017/18			2018/19		
	Budget R'000	Actual R'000	% perform	Budget R'000	Actual R'000	% perform
Operating Revenue	980 582 133	981 773 684	100.1%	1 062 948 361	1 052 491 918	99.0%
Operating Expenditure	986 250 985	877 168 748	88.9%	1 035 773 659	971 190 319	93.8%
Capital Expenditure	152 994 533	136 825 434	89.4%	205 748 046	167 113 360	81.2%

The above table shows that the Municipality realised 100.1% of its budgeted revenue in the 2017/18 financial year and 99.0% during the 2018/19 financial year.

The above table shows that the operating expenditure budget for the 2018/19 financial year has been underspent by 6.2%.

The capital expenditure budget is mainly funded by own internal funds and grants and subsidies from national and provincial government. The 2017/18 year shows capital expenditure of 89.4% and for the 2018/19 year a spending percentage of 81.2%.

The Municipality prepared its 2018/19 Annual Financial Statements in accordance with the applicable GRAP standards and received an unqualified audit opinion from the Auditor-General.

Financial sustainability refers to financial accounts which reflect enough revenue and adequate corporate stability to fund and deliver on service delivery and performance targets. The municipality will be attracting commercial loans to speed up the implementation of infrastructure projects. These loans have the effect of increasing the expenditure of the municipality of which the increase in expenditure will not immediately be offset by new revenue streams. The municipality will therefore have to exercise increased fiscal vigilance.

FUNDING OF OPERATING AND CAPITAL EXPENDITURE

Operating Budget:

The table below identifies the sources of funding for the 2020/21 operating budget:

<i>Source of Revenue</i>	<i>Budget Amount (2020/21)</i>	<i>% of Total Exp Budget (2020/21)</i>
Property rates	R 167 687 454	14.4%
Service charges - electricity revenue	R 498 014 035	42.7%
Service charges - water revenue	R 130 017 142	11.1%
Service charges - sanitation revenue	R 83 518 838	7.2%
Service charges - refuse revenue	R 74 749 359	6.4%
Service charges - other	R 0	0.0%
Rental of facilities and equipment	R 6 846 858	0.6%
Interest earned - external investments	R 43 045 035	3.7%
Interest earned - outstanding debtors	R 3 098 090	0.3%
Dividends received	R 0	0.0%
Fines, penalties and forfeits	R 8 159 614	0.7%
Licences and permits	R 1 290 399	0.1%
Agency services	R 6 810 450	0.6%
Transfers recognised - Operational	R 116 165 692	10.0%
Other revenue	R 27 711 421	2.4%
Gains on disposal of PPE	R 0	0.0%
TOTAL	R 1 167 114 387	100.0%

Capital Budget:

The table below identifies the sources of funding for the 2020/21 capital budget:

Funding Source	2020/2021	% of Total Budget
Capital Replacement Reserve (Internal)	R 98 356 221	40.3%
Municipal Infrastructure Grant	R 28 666 957	11.8%
Recoverable Developer	R 2 850 000	1.2%
Integrated National Electrification Programme	R 10 434 783	4.3%
Department of Human Settlement	R 52 133 043	21.4%
LOAN	R 34 300 000	14.1%
Donated Asset	R 500 000	0.2%
MTICG grant	R 13 913 043	5.7%
Fire Service Capacity Building Grant	R 0	0.0%
Insurance Reserve	R 2 190 000	0.9%
V.P.U.U/RSEP	R 434 783	0.2%
Thusong Centre Grant	R 0	0.0%
TOTAL	R 243 778 830	100.0%

CAPITAL REPLACEMENT RESERVE

The 2020/21 capital budget is mainly funded from internal funds. The following table analyses the projected transactions of the C.R.R. from 01 July 2019 to 30 June 2023, based on the proposed capital and operational budgets.

Budget Year	2019/2020	2020/2021	2021/2022	2022/2023
	Current year	Budget year	Budget year +1	Budget year +2
	R	R	R	R
Opening balance at the start of Year	145 942 083	133 078 966	162 140 483	194 603 533
Less: Capital budget commitments	-121 810 812	-98 356 221	-111 759 327	-109 167 246
Plus: Contributions to CRR	107 926 632	126 335 412	143 061 581	152 084 853
- Depreciation	95 832 883	113 026 728	131 047 879	140 569 894
- Proceeds on disposal of capital assets	907 612	921 227	976 500	1 035 090
- VAT on Housing Grants re-contributed	6 686 137	7 819 957	6 195 652	5 347 826
- Bulk service contributions	4 500 000	4 567 500	4 841 550	5 132 043
Plus: Additional cash contribution (CFO decision once AFS results is known)	1 021 063	1 082 327	1 160 796	1 244 952
Closing balance of CRR	133 078 966	162 140 483	194 603 533	238 766 092

It is clear from the above that the present levels of financing of capital budgets from the C.R.R. are sustainable over the medium term, but the prioritisation of capital programs will require a special effort.

CASH BACKED RESERVES / ACCUMULATED SURPLUS RECONCILIATION

Table A8 below provides a breakdown of the Cash and investments available and the application of these funds

WC043 Mossel Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available									
Cash/cash equivalents at the year end	1	14 350	6 121	406 358	482 565	482 565	532 786	530 425	553 619
Other current investments > 90 days		411 899	457 966	–	–	–	–	–	–
Non current assets - Investments	1	36 000	48 000	60 000	60 000	60 000	12 000	24 000	36 000
Cash and investments available:		462 249	512 087	466 358	542 565	542 565	544 786	554 425	589 619
Application of cash and investments									
Unspent conditional transfers		36 773	23 134	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–
Statutory requirements	2								
Other working capital requirements	3	12 646	39 025	32 919	37 416	37 416	12 285	(8 642)	(17 329)
Other provisions		76 089	84 850	47 356	85 700	85 700	79 355	77 935	75 864
Long term investments committed	4	36 000	48 000	60 000	60 000	60 000	12 000	24 000	36 000
Reserves to be backed by cash/investments	5	138 849	210 228	133 574	191 524	191 524	215 476	242 654	281 345
Total Application of cash and investments:		300 358	405 237	273 849	374 640	374 640	319 115	335 947	375 881
Surplus(shortfall)		161 891	106 850	192 509	167 925	167 925	225 671	218 478	213 738

The above table indicates clearly that the reserves and various other obligations of the municipality is fully cash backed.

The mentioned obligations include:

- Unspent conditional grants
- Current portion of Provisions
- Statutory requirements (E.g. Consumer deposits)
- Other working capital requirements (E.g. Creditors, debtors)

FUNDING MEASUREMENT

Table SA10 show the various funding measures and whether the budgets are fully funded or not.

Description	MFMA section	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	1	14 350	6 121	406 358	482 565	482 565	532 786	530 425	553 619
Cash + investments at the yr end less applications - R'000	18(1)b	2	161 891	106 850	192 509	167 925	167 925	225 671	218 478	213 738
Cash year end/monthly employee/supplier payments	18(1)b	3	0.2	0.1	5.1	5.9	5.9	6.6	6.2	6.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	196 517	83 314	28 800	65 557	65 557	80 462	78 256	82 422
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	(4.1%)	0.8%	7.8%	(6.2%)	(6.0%)	4.2%	2.2%	2.3%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	99.6%	97.6%	99.7%	99.7%	99.7%	96.7%	96.8%	96.7%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	2.4%	1.9%	3.6%	2.8%	2.8%	1.6%	1.6%	1.6%
Capital payments % of capital expenditure	18(1)c;19	8	99.0%	88.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	5.5%	0.0%	55.1%	36.8%	36.8%	25.4%	29.2%	13.2%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10						100.2%	100.1%	100.4%
Current consumer debtors % change - incr(decr)	18(1)a	11	19.8%	14.8%	(29.7%)	40.8%	0.0%	26.6%	6.9%	6.6%
Long term receivables % change - incr(decr)	18(1)a	12	(56.4%)	37.0%	(55.8%)	93.8%	0.0%	(16.8%)	(26.0%)	(39.0%)
R&M % of Property Plant & Equipment	20(1)(vi)	13	4.4%	4.6%	4.7%	6.0%	6.0%	6.1%	6.3%	6.6%
Asset renewal % of capital budget	20(1)(vi)	14	25.2%	23.7%	35.9%	40.0%	40.0%	34.1%	34.8%	40.5%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators

% inc total service charges (incl prop rates)	18(1)a	1.9%	6.8%	13.8%	(0.2%)	0.0%	10.2%	8.2%	8.3%
% inc Property Tax	18(1)a	7.1%	10.4%	12.8%	4.5%	0.0%	15.6%	14.9%	15.0%
% inc Service charges - electricity revenue	18(1)a	(2.9%)	7.5%	13.0%	(1.4%)	0.0%	7.7%	6.9%	7.0%
% inc Service charges - water revenue	18(1)a	6.4%	(4.5%)	10.0%	(2.9%)	0.0%	11.4%	6.0%	6.0%
% inc Service charges - sanitation revenue	18(1)a	6.9%	7.8%	16.4%	(1.0%)	0.0%	17.4%	8.3%	7.2%
% inc Service charges - refuse revenue	18(1)a	17.7%	20.5%	26.7%	3.5%	0.0%	6.9%	5.8%	6.0%
% inc in	18(1)a	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	713 518	762 275	867 326	865 319	865 319	953 987	1 032 353	1 117 826
Service charges		713 518	762 275	867 326	865 319	865 319	953 987	1 032 353	1 117 826
Property rates		111 524	123 141	138 874	145 070	145 070	167 687	192 752	221 619
Service charges - electricity revenue		386 042	414 809	468 831	462 460	462 460	498 014	532 293	569 417
Service charges - water revenue		114 419	109 237	120 189	116 713	116 713	130 017	137 765	146 015
Service charges - sanitation revenue		57 241	61 730	71 853	71 163	71 163	83 519	90 444	96 927
Service charges - refuse removal		44 291	53 358	67 580	69 913	69 913	74 749	79 099	83 848
Service charges - other		-	-	-	-	-	-	-	-
Rental of facilities and equipment		5 306	5 816	6 345	6 559	6 559	6 847	7 191	7 550
Capital expenditure excluding capital grant funding		101 086	106 949	242 521	205 195	205 195	134 846	160 949	128 357
Cash receipts from ratepayers	18(1)a	775 125	807 618	925 354	921 055	921 055	974 697	1 063 729	1 139 110
Ratepayer & Other revenue	18(1)a	777 962	827 833	927 437	924 002	924 002	1 007 904	1 089 075	1 177 471
Change in consumer debtors (current and non-current)		16 634	15 445	(35 545)	(1 272)	(1 272)	65 450	10 258	10 472
Operating and Capital Grant Revenue	18(1)a	164 802	162 512	233 352	288 727	288 727	237 586	282 672	252 414
Capital expenditure - total	20(1)(vi)	137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Capital expenditure - renewal	20(1)(vi)	34 676	39 688	110 932	117 297	117 297	83 032	83 505	79 965

Supporting benchmarks

Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY							105 581	112 190	120 573
DoRA capital grants total MFY							44 967	35 745	37 046
Provincial operating grants							10 070	82 945	52 882
Provincial capital grants							76 453	51 435	41 015
District Municipality grants									
Total gazetted/advised national, provincial and district grants							237 071	282 315	251 516
Average annual collection rate (arrears inclusive)									

DoRA operating

Local Government Equitable Share							101 192	110 140	119 023
Finance Management							1 550	1 550	1 550
Municipal Systems Improvement							300	500	-
EPWP Incentive							2 539	-	-
							105 581	112 190	120 573

DoRA capital

Municipal Infrastructure Grant (MIG)							32 967	25 745	27 046
National Electrification Programme							12 000	10 000	10 000
							44 967	35 745	37 046

Description	MFMA section	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Trend										
Change in consumer debtors (current and non-current)			16 634	15 445	(119 336)	65 450	10 258	-	-	-
Total Operating Revenue			945 130	989 493	1 126 219	1 158 819	1 158 819	1 167 114	1 330 195	1 400 190
Total Operating Expenditure			889 812	972 367	1 172 939	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829
Operating Performance Surplus/(Deficit)			55 318	17 127	(46 721)	(31 606)	(31 606)	(40 958)	(8 924)	4 361
Cash and Cash Equivalents (30 June 2021)								532 786		
Revenue										
% Increase in Total Operating Revenue			3.2%	4.7%	13.8%	2.9%	0.0%	0.7%	14.0%	5.3%
% Increase in Property Rates Revenue			7.1%	10.4%	12.8%	4.5%	0.0%	15.6%	14.9%	15.0%
% Increase in Electricity Revenue			(2.9%)	7.5%	13.0%	(1.4%)	0.0%	7.7%	6.9%	7.0%
% Increase in Property Rates & Services Charges			1.9%	6.8%	13.8%	(0.2%)	0.0%	10.2%	8.2%	8.3%
Expenditure										
% Increase in Total Operating Expenditure			11.1%	9.3%	20.6%	1.5%	0.0%	1.5%	10.8%	4.2%
% Increase in Employee Costs			29.0%	8.9%	12.5%	(1.0%)	0.0%	10.3%	7.0%	7.2%
% Increase in Electricity Bulk Purchases			0.9%	9.2%	13.0%	(0.6%)	0.0%	8.1%	1.2%	8.4%
Average Cost Per Budgeted Employee Position (Remuneration)				300517.0322	271594.9467			280600.2147		
Average Cost Per Councillor (Remuneration)				425308.9259	452103.2222			484546.5185		
R&M % of PPE			4.4%	4.6%	4.7%	6.0%	6.0%	6.1%	6.3%	6.6%
Asset Renewal and R&M as a % of PPE			7.0%	8.0%	10.0%	11.0%	11.0%	9.0%	9.0%	9.0%
Debt Impairment % of Total Billable Revenue			2.4%	1.9%	3.6%	2.8%	2.8%	1.6%	1.6%	1.6%
Capital Revenue										
Internally Funded & Other (R'000)			95 489	87 977	108 821	129 750	129 750	100 546	113 949	111 357
Borrowing (R'000)			5 597	18 972	133 700	75 445	75 445	34 300	47 000	17 000
Grant Funding and Other (R'000)			36 750	60 164	66 870	87 744	87 744	108 933	78 831	69 329
Internally Generated funds % of Non Grant Funding			94.5%	82.3%	44.9%	63.2%	63.2%	74.6%	70.8%	86.8%
Borrowing % of Non Grant Funding			5.5%	17.7%	55.1%	36.8%	36.8%	25.4%	29.2%	13.2%
Grant Funding % of Total Funding			26.7%	36.0%	21.6%	30.0%	30.0%	44.7%	32.9%	35.1%
Capital Expenditure										
Total Capital Programme (R'000)			137 836	167 113	309 392	292 938	292 938	243 779	239 780	197 686
Asset Renewal			85 298	110 756	172 378	185 477	185 477	133 109	131 789	123 297
Asset Renewal % of Total Capital Expenditure			61.9%	66.3%	55.7%	63.3%	63.3%	54.6%	55.0%	62.4%
Cash										
Cash Receipts % of Rate Payer & Other			99.6%	97.6%	99.8%	99.7%	99.7%	96.7%	96.8%	96.7%
Cash Coverage Ratio			0	0	0	0	0	0	0	0
Borrowing										
Credit Rating (2009/10)								0		
Capital Charges to Operating			1.6%	1.0%	2.9%	1.1%	1.1%	2.3%	2.8%	3.1%
Borrowing Receipts % of Capital Expenditure			5.5%	0.0%	55.1%	36.8%	36.8%	25.4%	29.2%	13.2%
Reserves										
Surplus/(Deficit)			161 891	106 850	192 509	167 925	167 925	225 671	218 478	213 738
Free Services										
Free Basic Services as a % of Equitable Share			85.9%	99.4%	72.5%	73.7%	73.7%	69.1%	65.2%	62.3%
Free Services as a % of Operating Revenue (excl operational transfers)			240.0%	228.3%	208.4%	213.1%	213.1%	195.8%	181.5%	168.1%
High Level Outcome of Funding Compliance										
Total Operating Revenue			945 130	989 493	1 126 219	1 158 819	1 158 819	1 167 114	1 330 195	1 400 190
Total Operating Expenditure			889 812	972 367	1 172 939	1 190 426	1 190 426	1 208 072	1 339 119	1 395 829
Surplus/(Deficit) Budgeted Operating Statement			55 318	17 127	(46 721)	(31 606)	(31 606)	(40 958)	(8 924)	4 361
Surplus/(Deficit) Considering Reserves and Cash Backing			161 891	106 850	192 509	167 925	167 925	225 671	218 478	213 738
MTREF Funded (1) / Unfunded (0)	15		1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15		✓	✓	✓	✓	✓	✓	✓	✓

The above table indicates that the 2020/21 MTREF budget is funded as per Section 18 of the Municipal Finance Management Act.

SOURCES OF FUNDING

Rates, tariffs and other charges

Please refer to Annexure A with the total Rates, Tariffs and other sundry charges for the 2020/21 financial year.

New and Unspent Borrowing

Table SA 17 provides an indication, based on the new borrowings included in the budget for the MTREF period, of the overall non-current and current situation regarding loans. The Municipality no longer finance computer hardware via finance leases.

Borrowing - Categorised by type	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Parent municipality									
Annuity and Bullet Loans		30 938	27 343	190 006	103 111	103 111	138 015	167 181	158 481
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases		6							
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	1	30 944	27 343	190 006	103 111	103 111	138 015	167 181	158 481
Total Borrowing	1	30 944	27 343	190 006	103 111	103 111	138 015	167 181	158 481

Investments

Table SA 15 provides the investment particulars by type, whilst Table SA 16 provides the investments by maturity. It is clear from this that all investments are short –term and refers to cash and cash equivalents.

WC043 Mossel Bay - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Parent municipality									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank		411 899	457 966	400 000	480 000	480 000	530 000	525 000	550 000
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks		36 000	48 000	60 000	60 000	60 000	12 000	24 000	36 000
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	1	447 899	505 966	460 000	540 000	540 000	542 000	549 000	586 000
Consolidated total:		447 899	505 966	460 000	540 000	540 000	542 000	549 000	586 000

WC043 Mossel Bay - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
ABSA - 4076628783		5 Years	Promissory Note	Y	Fixed	10.650%	0	None	14/07/2020	75 990	245	(76 235)		-
ABSA - New Projected 01		5 Years	Promissory Note	Y	Fixed	7.929%	0	None	14/07/2025	-	477		12 000	12 477
Standard Bank - 088728862-083		7 Months	Fixed Deposit	Y	Fixed	7.675%	0	None	15/07/2020	41 876	126	(42 002)		-
NEDBANK - 03/7881005807/000197		5 Months	Fixed Deposit	Y	Fixed	7.664%	0	None	23/07/2020	10 321	48	(10 369)		-
ABSA - 20-7887-6304		8 Months	Fixed Deposit	Y	Fixed	7.710%	0	None	14/08/2020	41 884	380	(42 264)		-
NEDBANK - 03/7881005807/000195		8 Months	Fixed Deposit	Y	Fixed	7.785%	0	None	23/09/2020	25 853	453	(26 306)		-
NEDBANK - 03/7881005807/000196		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	21/10/2020	25 869	614	(26 483)		-
Standard Bank - New Projected 02		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	18/11/2020	25 706	766	(26 472)		-
NEDBANK - New Projected 03		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	25/11/2020	30 815	965	(31 779)		-
NEDBANK - New Projected 04		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	09/12/2020	40 852	1 408	(42 259)		-
Investec - New Projected 05		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	16/12/2020	15 310	551	(15 860)		-
NEDBANK - New Projected 06		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	20/01/2021	35 525	1 551	(37 076)		-
NEDBANK - New Projected 07		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	27/01/2021	20 269	917	(21 186)		-
NEDBANK - New Projected 08		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	17/02/2021	40 356	2 016	(42 372)		-
NEDBANK - New Projected 09		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	24/02/2021	20 139	1 038	(21 177)		-
Standard Bank - New Projected 60		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	24/03/2021	10 011	580	(10 591)		-
ABSA - New Projected 61		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	17/03/2021	45 108	2 542	(47 649)		-
NEDBANK - New Projected 10		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	14/04/2021		2 372		40 000	42 372
NEDBANK - New Projected 11		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	21/04/2021		591		10 000	10 591
ABSA - New Projected 12		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	12/05/2021		2 355		40 000	42 355
NEDBANK - New Projected 13		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	23/06/2021		1 483		25 000	26 483
NEDBANK - New Projected 14		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	21/07/2021		1 369		25 000	26 369
Standard Bank - New Projected 62		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	18/08/2021		1 217		25 000	26 217
NEDBANK - New Projected 63		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	25/08/2021		1 414		30 000	31 414
NEDBANK - New Projected 64		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	08/09/2021		1 764		40 000	41 764
Investec - New Projected 65		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	15/09/2021		639		15 000	15 639
NEDBANK - New Projected 66		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	20/10/2021		1 224		35 000	36 224
NEDBANK - New Projected 67		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	27/10/2021		669		20 000	20 669
NEDBANK - New Projected 68		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	17/11/2021		1 156		40 000	41 156
NEDBANK - New Projected 69		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	24/11/2021		547		20 000	20 547
Standard Bank - New Projected 70		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	08/12/2021		213		10 000	10 213
ABSA - New Projected 71		8 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	15/12/2021		1 026		45 000	46 026
NEDBANK - New Projected 15		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	19/01/2022		669		40 000	40 669
NEDBANK - New Projected 16		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	26/01/2022		152		10 000	10 152
ABSA - New Projected 17		9 Months	Fixed Deposit	Y	Fixed	7.929%	0	None	16/02/2022		426		40 000	40 426
NEDBANK - New Projected 18		9 Months	Fixed Deposit	Y	Fixed	7.93%	0	None	23/03/2022		38		25 000	25 038
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									505 882		(520 081)	547 000	566 800

Grant Allocations

The first portion of table SA 18 provides particulars of all operating grants that the Municipality will receive, whilst the second portion provides the capital grants. Table SA 18 reconciles to the relevant gazette.

Operating Grant Revenue**WC043 Mossel Bay - Supporting Table SA18 Transfers and grant receipts**

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
RECEIPTS:	1, 2								
Operating Transfers and Grants									
National Government:		82 313	88 712	97 700	97 700	97 700	105 581	112 190	120 573
Local Government Equitable Share		78 472	85 858	93 352	93 352	93 352	101 192	110 140	119 023
Finance Management		1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Systems Improvement		–	–	–	–	–	300	500	–
Electricity Demand Side Management		–	–	–	–	–	–	–	–
EPWP Incentive		2 291	1 304	2 798	2 798	2 798	2 539	–	–
Other transfers/grants [insert description]		–	–	–	–	–	–	–	–
Provincial Government:		49 001	24 764	59 561	82 203	82 203	10 070	82 945	52 882
Integrated housing		39 741	12 931	48 547	71 047	71 047	–	72 750	42 000
Community Development Workers		56	–	–	112	112	56	56	56
Library services		7 813	8 363	8 862	8 862	8 862	9 305	9 817	10 357
Housing emergency Kits		–	197	–	–	–	–	–	–
Subsidy - Newsletters		5	37	27	27	27	–	–	–
Housing Trust Fund		–	–	–	–	–	–	–	–
Thusong Service Centre Grant		–	–	106	106	106	–	–	135
Kannaland Secondment subsidy		–	540	1 080	1 080	1 080	–	–	–
RSEP / VPUU		–	–	–	–	–	–	–	–
Maintenance & Construction of Transport Infrastructure		800	783	55	55	55	70	70	70
Financial Management Support Grant		280	1 280	280	280	280	–	–	–
Financial Management Capacity Building Grant		240	360	380	380	380	401	–	–
Local Government Graduate Internship Grant		66	72	–	–	–	–	–	–
Greenest Municipality Competition		–	–	–	30	30	–	–	–
Municipal Service delivery and Capacity building grant		–	200	–	–	–	–	–	–
Municipal Accreditation and Capacity Building Grant		–	–	224	224	224	238	252	264
Other transfers/grants [insert description]		–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–
[insert description]		–	–	–	–	–	–	–	–
Other grant providers:		722	644	569	569	569	–	–	–
Public Contributions		722	644	569	569	569	–	–	–
Total Operating Transfers and Grants	5	132 036	114 120	157 831	180 473	180 473	115 651	195 135	173 455

Capital Grant Revenue

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Transfers and Grants									
National Government:		32 464	34 509	31 105	31 105	31 105	44 967	35 745	37 046
Municipal Infrastructure Grant (MIG)		24 464	23 688	24 105	24 105	24 105	32 967	25 745	27 046
EPWP Incentive		–	821	–	–	–	–	–	–
Energy Efficiency & Demand Side Management		–	–	–	–	–	–	–	–
National Electrification Programme		8 000	6 000	7 000	7 000	7 000	12 000	10 000	10 000
Department of Mineral & Energy		–	–	–	–	–	–	–	–
Municipal System Improvement Grant		–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant		–	–	–	–	–	–	–	–
Water Services infrastructure Grant		–	4 000	–	–	–	–	–	–
Other capital transfers/grants [insert desc]									
Provincial Government:		6 584	4 605	44 416	50 386	50 386	76 453	51 435	41 015
Integrated housing		3 245		34 611	37 111	37 111	59 953	47 500	41 000
Community Development Workers		–	–	–	–	–	–	–	–
Library services		–	–	650	650	650	–	–	–
Thusong Service Centre Grant		–	–	–	–	–	–	–	15
Maintenance & Construction of Transport Infrastructure		–		5 000	5 000	5 000	16 000	3 000	–
Greenest Municipality Competition		–	–	–	70	70	–	–	–
RSEP / VPUU		1 500	3 000	2 755	2 755	2 755	500	–	–
Shared Economic Infrastructure Facility Grant		839	1 610	–	–	–	–	–	–
Development of Sport and Recreation facilities		200	(5)	400	400	400	–	–	–
Drought Relief grant				–	3 400	3 400	–	–	–
Fire service capacity building grant		800	(0)	1 000	1 000	1 000	–	935	–
District Municipality:		–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant									
Other grant providers:		4 013	30 547	2 933	2 933	2 933	–	–	–
External Service contributions		4 013	30 547	2 933	2 933	2 933			
						–			
Total Capital Transfers and Grants	5	43 061	69 662	78 454	84 424	84 424	121 420	87 180	78 061
TOTAL RECEIPTS OF TRANSFERS & GRANTS		175 097	183 782	236 284	264 896	264 896	237 071	282 315	251 516

Section 10 - Expenditure on allocations and grant programmes

Table SA 19 provide the expenditure for both capital and operational linked to the program. These amounts include the VAT portion that is claimed and recognised as own revenue, where applicable.

Operating Grant Expenditure

WC043 Mossel Bay - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
EXPENDITURE:	1								
Operating expenditure of Transfers and Grants									
National Government:		82 101	88 754	97 700	97 700	97 700	105 581	112 190	120 573
Local Government Equitable Share		78 472	85 858	93 352	93 352	93 352	101 192	110 140	119 023
Finance Management		1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Systems Improvement				–	–	–	300	500	–
Electricity Demand Side Management				–	–	–	–	–	–
EPWP Incentive		2 079	1 346	2 798	2 798	2 798	2 539	–	–
Integrated National Electrification Programme				–	–	–	–	–	–
Provincial Government:		51 646	36 808	59 561	93 198	93 198	10 070	82 945	52 882
Integrated housing		42 364	25 790	48 547	81 024	81 024	–	72 750	42 000
Community Development Workers		56	–	–	112	112	56	56	56
Library services		7 823	8 363	8 862	8 862	8 862	9 305	9 817	10 357
Housing emergency Kits			484	–	202	202	–	–	–
Subsidy - Newsletters		25	37	27	27	27	–	–	–
Housing Trust Fund			–	–	–	–	–	–	–
Thusong Service Centre Grant			–	106	106	106	–	–	135
Kannaland Secondment subsidy			540	1 080	1 080	1 080	–	–	–
RSEP / VPUU			–	–	–	–	–	–	–
Maintenance & Construction of Transport Infrastructure		800	629	55	55	55	70	70	70
Financial Management Support Grant		280	673	280	887	887	–	–	–
Financial Management Capacity Building Grant		240	228	380	513	513	401	–	–
Local Government Graduate Internship Grant		59	63	–	56	56	–	–	–
Greenest Municipality Competition			–	–	30	30	–	–	–
Municipal Service delivery and Capacity building grant			–	–	20	20	–	–	–
Municipal Accreditation and Capacity Building Grant			–	224	224	224	238	252	264
Other transfers/grants [insert description]						–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–
[insert description]									
Other grant providers:		646	604	569	666	666	–	–	–
Public Contributions		646	604	569	666	666	–	–	–
Total operating expenditure of Transfers and Grants:		134 394	126 166	157 831	191 564	191 564	115 651	195 135	173 455

Capital Grant expenditure

Capital expenditure of Transfers and Grants								
National Government:	32 464	34 432	31 105	31 105	31 105	44 967	35 745	37 046
Municipal Infrastructure Grant (MIG)	24 464	23 688	24 105	24 105	24 105	32 967	25 745	27 046
EPWP Incentive	–	991	–	–	–	–	–	–
Energy Efficiency & Demand Side Management	–	–	–	–	–	–	–	–
National Electrification Programme	8 000	6 000	7 000	7 000	7 000	12 000	10 000	10 000
Department of Mineral & Energy	–	–	–	–	–	–	–	–
Municipal System Improvement Grant	–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant	–	–	–	–	–	–	–	–
Water Services infrastructure Grant	–	3 754	–	–	–	–	–	–
Other capital transfers/grants [insert desc]	–	–	–	–	–	–	–	–
Provincial Government:	5 446	6 274	44 416	67 369	67 369	76 453	51 435	41 015
Integrated housing	3 767	–	34 611	53 760	53 760	59 953	47 500	41 000
Community Development Workers	–	–	–	–	–	–	–	–
Library services	10	–	650	650	650	–	–	–
Thusong Service Centre Grant	–	–	–	–	–	–	–	15
Maintenance & Construction of Transport Infrastructure	–	–	5 000	5 153	5 153	16 000	3 000	–
Greenest Municipality Competition	–	–	–	70	70	–	–	–
RSEP / VPUU	675	3 825	2 755	2 755	2 755	500	–	–
Shared Economic Infrastructure Facility Grant	–	2 449	–	–	–	–	–	–
Development of Sport and Recreation facilities	195	–	400	400	400	–	–	–
Drought Relief grant	–	–	–	3 400	3 400	–	–	–
Fire service capacity building grant	800	–	1 000	1 000	1 000	–	935	–
Municipal Service delivery and Capacity building grant	–	–	–	180	180	–	–	–
District Municipality:	–	–	–	–	–	–	–	–
<i>Municipal Disaster Recovery Grant</i>	–	–	–	–	–	–	–	–
Other grant providers:	4 013	30 547	2 933	2 933	2 933	–	–	–
<i>External Service contributions</i>	4 013	30 547	2 933	2 933	2 933	–	–	–
Total capital expenditure of Transfers and Grants	41 923	71 254	78 454	101 406	101 406	121 420	87 180	78 061
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	176 317	197 420	236 284	292 970	292 970	237 071	282 315	251 516

Section 11 - Transfers and grants made by the municipality

Table SA 21 provides detail information on all transfers and grants made by the Municipality.

WC043 Mossel Bay - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Cash Transfers to other municipalities									
<i>Insert description</i>	1								
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms									
<i>Insert description</i>	2								
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State									
<i>Insert description</i>	3								
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-
Cash Transfers to Organisations									
<i>Higher educational institutions, Private Enterprises and Non-profit institutions</i>		3 358	5 281	5 361	5 601	5 601	5 817	5 540	5 895
Total Cash Transfers To Organisations		3 358	5 281	5 361	5 601	5 601	5 817	5 540	5 895
Cash Transfers to Groups of Individuals									
<i>Cash Transfers to Households</i>		857	804	745	771	771	659	658	657
Total Cash Transfers To Groups Of Individuals:		857	804	745	771	771	659	658	657
TOTAL CASH TRANSFERS AND GRANTS	6	4 215	6 085	6 106	6 372	6 372	6 476	6 197	6 552
TOTAL TRANSFERS AND GRANTS	6	4 282	6 085	6 106	6 372	6 372	6 476	6 197	6 552

Section 12 - Councillor Allowances and employee benefits

DISCLOSURE OF SALARIES, ALLOWANCES AND BENEFITS

Table SA 23 provides the detail information on the salaries, allowances & benefits of all political office bearers, councillors and senior managers of the Municipality.

WC043 Mossel Bay - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	559 063	19 008	228 766			806 837
Chief Whip			–	–	–			–
Executive Mayor		1	630 816	84 485	275 120			990 421
Deputy Executive Mayor		1	580 352	–	228 766			809 118
Executive Committee		5	2 435 334	254 525	1 085 888			3 775 747
Total for all other councillors		19	4 023 678	418 154	2 258 801			6 700 633
Total Councillors	8	27	8 229 243	776 172	4 077 341			13 082 756
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 238 076	224 758	158 100	133 962		1 754 896
Chief Finance Officer		1	880 440	1 904	132 600	74 363		1 089 307
Director: Corporate Services		1	1 290 156	228 036	150 600	26 662		1 695 454
Director: Community Services		1	1 110 732	238 261	150 600	38 325		1 537 918
Director: Technical / Infrastructure Services		1	1 554 528	322 656	132 600	33 083		2 042 867
Director: Planning and Economic Development		1	1 196 148	274 693	138 600	32 709		1 642 150
List of each official with packages >= senior manager								
Executive Official: Governance Services			746 136	170 397	132 600	110 426		1 159 559
Total Senior Managers of the Municipality	8,10	6	8 016 216	1 460 705	995 700	449 530		10 922 151
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	33	16 245 459	2 236 877	5 073 041	449 530		24 004 907

SUMMARY OF COUNCILLOR AND STAFF BENEFITS

Table SA 22 provides a summary of all the benefits to councillors and staff.

WC043 Mossel Bay - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand		B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1								
Basic Salaries and Wages		6 748	7 066	7 491	7 282	7 282	8 229	8 826	9 466
Pension and UIF Contributions		502	570	617	617	617	605	649	696
Medical Aid Contributions		130	151	169	169	169	171	183	197
Motor Vehicle Allowance		—	—	—	—	—	—	—	—
Cellphone Allowance		1 102	1 102	1 171	1 128	1 128	1 170	1 255	1 346
Housing Allowances		—	—	—	—	—	—	—	—
Other benefits and allowances		2 460	2 595	2 759	2 689	2 689	2 907	3 118	3 344
Sub Total - Councillors		10 941	11 483	12 207	11 885	11 885	13 083	14 031	15 049
% increase	4	11.8%	5.0%	6.3%	(2.6%)	—	10.1%	7.2%	7.3%
Senior Managers of the Municipality	2								
Basic Salaries and Wages		6 555	7 080	7 558	7 558	7 558	8 016	8 597	9 221
Pension and UIF Contributions		975	1 023	961	961	961	1 233	1 322	1 418
Medical Aid Contributions		165	176	200	200	200	228	245	262
Overtime		—	—	—	—	—	—	—	—
Performance Bonus		773	912	985	985	985	450	482	517
Motor Vehicle Allowance		753	774	792	792	792	782	838	899
Cellphone Allowance	3	45	36	36	36	36	214	230	246
Housing Allowances	3	—	—	—	—	—	—	—	—
Other benefits and allowances	3	—	—	—	—	—	—	—	—
Payments in lieu of leave		797	706	1 500	500	500	1 000	1 060	1 124
Long service awards		—	—	1 405	1 416	1 416	1 523	1 614	1 711
Post-retirement benefit obligations	6	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		10 064	10 708	13 437	12 448	12 448	13 445	14 388	15 398
% increase	4	16.0%	6.4%	25.5%	(7.4%)	—	8.0%	7.0%	7.0%
Other Municipal Staff									
Basic Salaries and Wages		151 320	162 995	203 037	194 506	194 506	220 941	236 565	253 674
Pension and UIF Contributions		31 903	34 110	41 501	39 580	39 580	45 190	48 391	51 897
Medical Aid Contributions		12 738	13 747	16 707	15 723	15 723	18 328	19 591	21 011
Overtime		10 148	12 048	9 003	17 865	17 865	12 405	13 303	14 268
Performance Bonus		13 062	15 580	17 276	15 682	15 682	18 555	19 863	21 294
Motor Vehicle Allowance	3	5 097	5 399	5 735	6 066	6 066	6 575	7 051	7 563
Cellphone Allowance	3	550	599	609	986	986	914	976	1 047
Housing Allowances	3	1 701	1 612	2 174	1 721	1 721	2 331	2 500	2 682
Other benefits and allowances	3	7 050	8 144	8 902	12 173	12 173	10 533	11 183	11 986
Payments in lieu of leave		1 261	—	1 500	500	500	1 000	1 060	1 124
Long service awards		3 725	2 659	1 405	1 416	1 416	1 523	1 614	1 711
Post-retirement benefit obligations	6	25 865	31 414	15 219	14 412	14 412	15 568	16 472	17 430
Sub Total - Other Municipal Staff		264 419	288 306	323 069	320 629	320 629	353 861	378 570	405 685
% increase	4	29.5%	9.0%	12.1%	(0.8%)	—	10.4%	7.0%	7.2%
Total Parent Municipality		285 424	310 498	348 713	344 962	344 962	380 388	406 989	436 131
		28.2%	8.8%	12.3%	(1.1%)	—	10.3%	7.0%	7.2%
Total Municipal Entities		—	—	—	—	—	—	—	—
TOTAL SALARY, ALLOWANCES & BENEFITS		285 424	310 498	348 713	344 962	344 962	380 388	406 989	436 131
% increase	4	28.2%	8.8%	12.3%	(1.1%)	—	10.3%	7.0%	7.2%
TOTAL MANAGERS AND STAFF	5,7	274 483	299 014	336 506	333 077	333 077	367 306	392 958	421 083

It is clear from above that the salary bill of the Municipality have increased from the adjustment budget to the 2020/21 budget by 5.9% per cent. This is more than inflation due to notch increases, new positions and the fact that the medical aid contributions are not limited to normal salaries increases. A salary increase of 6.5 per cent has been provided for as from the 1 July 2020.

SUMMARY OF PERSONNEL NUMBERS

Table SA 24 provides a summary of the personnel numbers.

WC043 Mossel Bay - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2018/19			Current Year 2019/20			Budget Year 2020/21		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		27	27		27		27	27		27
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	7		7	7		7	7		7
Other Managers	7	23	22		26	24		24	24	
Professionals		41	38	–	28	23	–	43	36	5
Finance		18	15		15	10		23	20	5
Spatial/town planning		6	6		4	4		7	3	
Information Technology									–	
Roads									–	
Electricity		1	1		1	1		1	1	
Water		1	1		1	1		2	2	
Sanitation		1	1		1	1		1	1	
Refuse					1	1		1	1	
Other		14	14		5	5		8	8	
Technicians		298	282	–	457	297	34	495	268	51
Finance		15	8		30	20		15	7	
Spatial/town planning		13	13		2	2		29	25	
Information Technology		4	4		6	4		5	5	
Roads		6	6		19	15		24	14	
Electricity		30	30		25	21		56	26	
Water		32	25		42	34	2	45	36	
Sanitation		30	28		24	11	2	14	14	
Refuse		16	16		8	5		6	6	
Other		152	152		301	185	30	301	135	51
Clerks (Clerical and administrative)		254	121	62	142	95	36	155	137	15
Service and sales workers		41	33							
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		185	46		90	50		90	50	
Elementary Occupations		536	380	4	489	460		495	460	10
TOTAL PERSONNEL NUMBERS	9	1 412	949	73	1 266	949	104	1 336	975	115
% increase					(10.3%)	–	42.5%	5.5%	2.7%	10.6%
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10	110	73	12	86	75	9	115	95	4
Human Resources personnel headcount	8, 10	31	16	3	19	15	4	41	18	5

VACANT POSITIONS TO BE FILLED

The following positions are currently vacant, budget provision has been made due to the fact that the positions are essential for service delivery and it was already provided for in the 2019/20 budget.

VACANT POSTS 2020/2021 - M1			
TASK GRADE	NUMBER	OCCUPATION	DESCRIPTION
5	205053	Accesss Controller (security)	Corporate
11	3435955	HR Officer	Recruitment, Selection
Sec. 57	800040	Director Financial Services	Finance
13	3435698	Senior Accountant-Billing	Revenue
11	3435699	Assistant Accountant	Sundry
7	800041	Snr Clerk (Refunds Journal)	Revenue
11	3435705	Project Administrator	Assets
13	3435655	Technician	Elect - Admin
11	3435947	Technician	Technical Services (PMU)
7	701031	Special Workman	Electric
10	701012	Artisan Electrician (Inspector)	Electrical
6	404007	Water Truck Driver	Streets
12	404001	Superintendent	Streets
10	2525002	Artisan Bricklayer/Supervisor	Streets
7	403008	Driver	Streets
10	405013	Artisan Plumber	Water
12	406015	Superintendent	Water
10	405023	Artisan (Fitter)	Desalination Plant
10	3435867	Senior Foreman	Refuse
7	3435819	Supervisor	Parks
7	3435209	Principle Clerk - Logistics	Traffic
9	3435894	Traffic Officer	Traffic
6	203011	Snr Clerk	Traffic
8	203029	Principle Clerk (Drivers' License)	Traffic
7	409016	Process Controller	Water Works
7	407008	Supervisor	Sportground
6	204016	Library Assistant	Mossel Bay Library
6	800060	Senior Clerk - Correspondence	Revenue
10	401013	Building Inspector	Town Planning
10	401004	Building Inspector	Town Planning
9	3434920	Assistant Building Inspector	Town Planning
14	401016	Town Planner (Land Use)	Town Planning
7	401012	Principle Clerk (Buildings)	Town Planning
6	200004	Snr Clerk (Housing)	Town Planning
10	401001	Building Plan Examiner	Town Planning

VACANT POSTS 2020/2021 - M2			
TASK GRADE	GRADE NUMBER	OCCUPATION	DESCRIPTION
3	200119	General Assistant (Gardening)	Corporate
4	701116	Electrical Attendant	Electrical
4	3435664	Electrical Attendant	Electrical
4	3435230	Small Plan Operator	Streets
3	3435232	General Assistant (South)	Streets
5	409101	Artisan Assistant (Plumber)	Sewerage
5	404140	Artisan Assistant (Plumber)	Sewerage
5	3435751	Artisan Assistant	Sewerage
5	3435752	Artisan Assistant	Sewerage
5	3435753	Artisan Assistant	Sewerage
5	404114	Artisan Assistant (Plumber)	Water Works
5	3435948	Artisan Assistant (Plumber)	Water
5	405137	Artisan Assistant (Plumber)	Water Works
3	3434822	General Worker (Transfer Station)	Waste Collections
4	204105	General Assistant	Library Green Haven

Section 13 - Monthly targets for revenue, expenditure and cash flow

BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Table SA 26 provides the monthly budgeted revenue and expenditure for the operational budget per Municipal Votes.

WC043 Mossel Bay - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote																
Vote 1 - MUNICIPAL MANAGER		1 521	1 771	2 598	5 114	1 539	5 221	1 731	1 702	1 804	2 054	2 325	10 684	38 061	45 477	52 394
Vote 2 - CORPORATE SERVICES		6	17	14	9	1	3	75	12	2	3	8	403	553	161	171
Vote 3 - FINANCIAL SERVICES		17 866	18 596	17 357	19 732	17 944	14 666	18 445	17 500	20 792	17 888	19 443	18 788	219 018	247 235	279 241
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		82 534	63 364	62 283	69 106	66 127	72 004	64 054	62 492	65 697	63 458	63 720	77 112	811 950	853 930	905 368
Vote 5 - COMMUNITY SERVICES		8 625	8 931	10 323	12 813	11 864	10 942	9 237	11 285	12 642	9 415	10 907	19 007	135 990	129 796	136 257
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		7 162	7 069	6 594	6 633	6 765	6 440	6 059	6 343	6 107	6 248	6 490	6 883	78 793	139 587	103 407
Vote 7 - GOVERNANCE SERVICES		100	168	256	412	694	291	239	205	538	358	401	505	4 169	1 189	1 413
Total Revenue by Vote		117 812	99 916	99 425	113 819	104 934	109 568	99 841	99 539	107 582	99 424	103 293	133 381	1 288 534	1 417 375	1 478 251
Expenditure by Vote to be appropriated																
Vote 1 - MUNICIPAL MANAGER		4 026	2 100	2 801	3 852	4 826	3 591	2 342	2 227	2 407	2 353	2 539	3 144	36 208	38 300	40 593
Vote 2 - CORPORATE SERVICES		4 737	4 198	4 832	4 273	4 677	5 646	4 415	4 292	4 181	4 325	6 193	26 227	77 998	81 515	86 818
Vote 3 - FINANCIAL SERVICES		5 815	4 720	7 697	4 605	5 159	5 435	4 489	4 477	4 649	4 958	5 837	7 424	65 265	68 882	71 068
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		21 693	71 000	71 631	54 259	57 602	61 978	56 561	53 739	51 889	49 914	51 920	106 509	708 696	740 029	796 201
Vote 5 - COMMUNITY SERVICES		14 552	19 285	19 548	19 392	20 704	24 861	20 298	22 654	18 213	19 200	22 378	30 594	251 680	264 048	280 095
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		4 163	4 209	4 058	4 307	4 491	5 316	4 881	3 879	4 038	5 031	5 123	6 486	55 982	132 838	107 662
Vote 7 - GOVERNANCE SERVICES		733	958	1 089	918	953	1 016	814	912	889	1 855	1 062	1 045	12 244	13 506	13 392
Total Expenditure by Vote		55 717	106 470	111 657	91 608	98 412	107 843	93 800	92 180	86 266	87 637	95 052	181 430	1 208 072	1 339 119	1 395 829
Surplus/(Deficit) before assoc.		62 095	(6 554)	(12 233)	22 211	6 522	1 725	6 041	7 359	21 316	11 788	8 242	(48 049)	80 462	78 256	82 422
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	62 095	(6 554)	(12 233)	22 211	6 522	1 725	6 041	7 359	21 316	11 788	8 242	(48 049)	80 462	78 256	82 422

BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION)

Table SA 27 provides the monthly budgeted revenue and expenditure for the operational budget per standard classification.

WC043 Mossel Bay - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Revenue - Functional																
Governance and administration		19 975	20 823	20 467	25 582	20 798	20 259	20 749	19 718	23 414	20 525	22 389	31 656	266 356	298 923	338 340
Executive and council		1 521	1 771	2 598	5 114	1 539	5 221	1 731	1 702	1 804	2 054	2 325	10 684	38 062	45 478	52 395
Finance and administration		18 454	19 052	17 869	20 468	19 259	15 038	19 018	18 015	21 610	18 472	20 065	20 972	228 294	253 444	285 944
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		6 051	5 803	6 981	7 754	8 937	5 874	6 601	8 791	9 975	6 907	8 210	11 588	93 472	141 531	104 192
Community and social services		665	858	902	1 064	1 129	309	636	393	2 825	316	257	1 337	10 690	10 755	11 354
Sport and recreation		72	382	868	1 425	2 579	515	670	547	1 862	1 276	1 366	2 844	14 406	1 089	1 145
Public safety		309	(447)	172	219	190	16	227	2 776	239	244	1 548	2 140	7 634	8 617	7 846
Housing		5 005	5 011	5 038	5 046	5 038	5 035	5 069	5 074	5 049	5 071	5 039	5 268	60 742	121 070	83 847
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		3 817	3 995	3 760	4 142	4 587	3 407	3 210	3 235	3 836	3 593	4 021	3 343	44 944	31 318	29 915
Planning and development		1 674	1 788	1 314	1 272	1 107	1 294	732	970	779	955	1 239	339	13 462	13 617	14 394
Road transport		2 143	2 208	2 439	2 869	3 480	2 112	2 477	2 265	3 056	2 637	2 782	3 004	31 473	17 691	15 510
Environmental protection		0	0	7	0	0	0	1	0	0	0	0	0	10	10	11
Trading services		87 969	69 295	68 217	76 341	70 613	80 028	69 281	67 795	70 357	68 400	68 674	86 794	883 763	945 603	1 005 805
Energy sources		54 306	42 975	41 188	42 993	42 306	45 795	40 926	39 410	41 645	41 152	41 690	43 062	517 449	548 623	584 971
Water management		19 181	10 391	10 867	13 390	12 900	13 710	12 988	13 182	13 236	11 835	11 439	17 383	160 502	169 522	179 854
Waste water management		7 658	8 453	8 474	10 615	8 134	10 932	8 414	8 263	8 414	8 443	8 499	14 342	110 642	126 700	134 156
Waste management		6 824	7 475	7 688	9 343	7 273	9 591	6 953	6 941	7 061	6 969	7 045	12 007	95 170	100 759	106 823
Other		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue - Functional		117 812	99 916	99 425	113 819	104 934	109 568	99 841	99 539	107 582	99 424	103 293	133 381	1 288 534	1 417 375	1 478 251
Expenditure - Functional																
Governance and administration		16 197	12 865	17 203	14 547	16 685	16 684	12 882	12 773	13 041	14 361	16 685	39 987	203 911	215 409	226 084
Executive and council		5 988	3 693	3 936	4 143	5 103	4 176	3 664	3 748	3 799	4 825	4 302	4 809	52 187	55 675	57 969
Finance and administration		10 207	8 894	12 546	8 932	10 048	11 001	8 896	8 798	8 941	9 370	11 906	34 845	144 384	151 955	159 777
Internal audit		2	278	721	1 473	1 534	1 507	322	227	301	166	476	333	7 340	7 779	8 338
Community and public safety		10 383	11 697	12 560	12 718	13 063	16 941	14 326	15 096	12 632	12 413	13 867	18 019	163 714	245 079	226 207
Community and social services		2 241	2 440	2 629	2 487	2 604	2 834	2 349	2 330	2 444	2 406	2 857	2 530	30 152	31 766	33 415
Sport and recreation		3 309	3 679	3 978	4 197	4 458	5 918	5 445	5 270	4 485	4 347	3 946	4 582	53 613	54 846	57 931
Public safety		4 018	4 703	5 029	5 140	5 050	7 174	5 686	6 474	4 809	4 795	5 968	9 168	68 015	71 373	75 991
Housing		814	875	924	894	951	1 015	846	1 022	894	865	1 096	1 738	11 935	87 093	58 870
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		7 707	9 425	10 026	9 978	13 220	12 848	10 218	10 421	11 912	9 663	10 940	10 089	126 445	133 879	140 968
Planning and development		2 340	2 790	2 771	2 597	2 788	2 925	2 588	2 498	2 582	3 005	3 055	2 642	32 581	34 008	36 169
Road transport		4 960	6 080	6 571	6 797	9 801	9 188	6 897	7 290	8 550	6 006	7 094	6 289	85 522	91 651	96 056
Environmental protection		407	555	684	584	631	735	732	634	779	652	792	1 158	8 342	8 220	8 742
Trading services		20 570	71 946	71 657	53 838	55 242	60 457	55 177	53 691	48 483	50 345	53 006	113 097	707 507	738 235	795 625
Energy sources		4 714	51 397	47 876	32 030	32 230	32 735	31 503	31 050	27 047	29 576	29 535	71 196	420 888	429 618	464 593
Water management		5 648	6 441	9 452	7 794	7 523	10 798	10 302	7 525	8 930	6 882	7 298	18 078	106 672	115 280	123 504
Waste water management		6 486	7 266	7 937	7 805	8 268	9 517	7 989	8 019	7 556	7 631	8 313	11 102	97 888	106 172	114 866
Waste management		3 722	6 842	6 391	6 208	7 221	7 408	5 383	7 096	4 950	6 257	7 859	12 721	82 059	87 165	92 662
Other		861	538	211	526	203	913	1 197	199	199	855	554	239	6 495	6 518	6 945
Total Expenditure - Functional		55 717	106 470	111 657	91 608	98 412	107 843	93 800	92 180	86 266	87 637	95 052	181 430	1 208 072	1 339 119	1 395 829
Surplus/(Deficit) before assoc.		62 095	(6 554)	(12 233)	22 211	6 522	1 725	6 041	7 359	21 316	11 788	8 242	(48 049)	80 462	78 256	82 422
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	62 095	(6 554)	(12 233)	22 211	6 522	1 725	6 041	7 359	21 316	11 788	8 242	(48 049)	80 462	78 256	82 422

BUDGETED MONTHLY REVENUE AND EXPENDITURE (PER SOURCE / PER TYPE)

Table SA 25 provides the monthly budgeted revenue per source and expenditure per type for the operational budget.

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source																
Property rates		13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	14 036	167 687	192 752	221 619
Service charges - electricity revenue		54 137	42 275	40 131	40 642	39 575	44 244	39 938	38 659	39 536	39 663	40 035	39 179	498 014	532 293	569 417
Service charges - water revenue		18 684	8 981	9 240	9 307	10 578	9 869	11 439	11 980	11 059	9 964	9 405	9 512	130 017	137 765	146 015
Service charges - sanitation revenue		6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 990	83 519	90 444	96 927
Service charges - refuse revenue		6 432	6 414	6 599	6 479	6 469	6 480	5 922	5 991	6 026	5 927	5 960	6 051	74 749	79 099	83 848
Rental of facilities and equipment		722	536	451	593	869	657	474	507	567	521	414	534	6 847	7 191	7 550
Interest earned - external investments		3 246	4 319	2 691	5 015	3 403	404	4 124	2 764	6 266	3 229	4 953	2 630	43 045	45 628	48 365
Interest earned - outstanding debtors		221	239	169	501	181	370	196	(477)	140	404	467	687	3 098	3 258	3 427
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		943	(467)	162	186	163	(14)	213	2 833	211	253	1 530	2 146	8 160	8 322	8 486
Licences and permits		116	103	111	113	109	78	119	113	115	105	109	100	1 290	1 368	1 450
Agency services		637	562	579	649	593	437	632	516	540	505	581	579	6 810	7 219	7 652
Transfers and subsidies		2 083	5 896	6 490	15 771	4 862	16 307	5 616	5 400	7 834	5 497	5 426	34 984	116 166	195 492	174 353
Other revenue		2 860	2 421	2 922	2 595	2 145	1 772	1 455	2 065	1 735	2 070	2 539	3 133	27 711	29 364	31 079
Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		111 009	92 203	90 471	102 776	89 873	101 530	91 053	91 275	94 955	89 064	92 345	120 561	1 167 114	1 330 195	1 400 190
Expenditure By Type																
Employee related costs		25 912	28 471	30 035	28 973	29 536	33 526	27 957	27 669	27 394	27 426	32 724	47 684	367 306	392 958	421 083
Remuneration of councillors		1 059	1 058	1 064	1 068	1 068	1 068	1 019	1 019	1 315	1 186	1 059	1 100	13 083	14 031	15 049
Debt impairment		–	–	–	–	–	–	–	3 264	–	–	1 062	10 979	15 304	16 310	17 977
Depreciation & asset impairment		10 022	10 022	10 022	10 022	10 022	10 022	10 022	10 022	10 022	10 022	10 022	10 787	121 027	131 048	140 570
Finance charges		(23)	–	73	70	43	5 189	–	–	–	59	–	8 143	13 553	14 366	15 228
Bulk purchases		497	46 765	42 366	25 831	26 612	26 221	26 895	25 370	22 496	24 483	24 021	63 264	354 820	359 184	389 284
Other materials		3 781	5 349	8 039	6 076	7 411	6 068	8 170	5 970	7 147	4 897	6 133	11 576	80 618	158 232	131 871
Contracted services		4 746	9 019	11 102	11 300	14 914	17 006	12 820	11 878	12 964	12 800	12 191	17 530	148 270	155 514	161 420
Transfers and subsidies		1 022	399	135	772	86	944	1 331	104	76	874	573	160	6 476	6 197	6 552
Other expenditure		8 353	5 036	8 473	7 147	8 372	7 450	5 236	6 535	4 502	5 540	6 916	9 808	83 368	86 776	92 024
Losses		350	350	350	350	350	350	350	350	350	350	350	398	4 247	4 501	4 772
Total Expenditure		55 717	106 470	111 657	91 608	98 412	107 843	93 800	92 180	86 266	87 637	95 052	181 430	1 208 072	1 339 119	1 395 829
Surplus/(Deficit)		55 291	(14 267)	(21 186)	11 168	(8 539)	(6 314)	(2 747)	(905)	8 689	1 427	(2 706)	(60 869)	(40 958)	(8 924)	4 361
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		6 803	7 713	8 953	11 043	15 061	8 038	8 788	8 264	12 627	10 361	10 948	12 820	121 420	87 180	78 061
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		62 095	(6 554)	(12 233)	22 211	6 522	1 725	6 041	7 359	21 316	11 788	8 242	(48 049)	80 462	78 256	82 422
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	62 095	(6 554)	(12 233)	22 211	6 522	1 725	6 041	7 359	21 316	11 788	8 242	(48 049)	80 462	78 256	82 422

BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

Table SA 28 provides the monthly budgeted capital budget per municipal votes. It also provides the split between multi and single year expenditure.

WC043 Mossel Bay - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		1 732	2 682	2 802	5 212	3 482	3 632	4 732	2 512	3 372	4 657	2 802	1 632	39 250	42 098	38 355
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	870	1 304	1 304	1 304	1 304	1 739	7 826	1 096	2 536
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		4 055	4 055	4 105	4 555	4 055	4 505	4 555	4 055	4 105	4 455	4 105	3 938	50 543	49 245	42 050
Vote 7 - GOVERNANCE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	5 787	6 737	6 907	9 767	7 537	8 137	10 157	7 871	8 781	10 416	8 211	7 309	97 618	92 438	82 940
Single-year expenditure to be appropriated																
Vote 1 - MUNICIPAL MANAGER		-	4	8	-	-	10	-	-	14	-	-	130	165	-	350
Vote 2 - CORPORATE SERVICES		10	20	93	118	900	-	350	145	-	39	807	18	2 500	2 796	141
Vote 3 - FINANCIAL SERVICES		-	4	-	193	4	-	107	99	130	5	-	1 950	2 490	2 683	2 223
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		3 705	4 770	5 895	8 533	6 645	9 795	8 640	11 352	12 275	8 455	10 702	5 338	96 107	104 671	97 071
Vote 5 - COMMUNITY SERVICES		423	667	792	1 302	1 584	1 844	3 211	2 902	1 009	755	1 841	1 944	18 273	15 602	13 649
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		1 156	1 406	1 496	1 771	1 403	2 261	1 266	1 817	1 486	2 077	1 139	1 886	19 164	21 590	1 300
Vote 7 - GOVERNANCE SERVICES		608	608	618	617	618	692	608	608	608	608	608	660	7 461	-	13
Capital single-year expenditure sub-total	2	5 902	7 478	8 902	12 534	11 154	14 602	14 181	16 923	15 522	11 940	15 096	11 927	146 160	147 342	114 746
Total Capital Expenditure	2	11 689	14 215	15 809	22 301	18 691	22 739	24 338	24 794	24 303	22 356	23 307	19 235	243 779	239 780	197 686

BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

Table SA 29 provides the monthly budgeted capital budget per municipal votes. It also provides the split between multi and single year expenditure.

WC043 Mossel Bay - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		718	910	875	2 056	1 652	1 620	1 605	1 623	842	1 673	1 530	3 758	18 861	26 470	4 094
Executive and council		10	14	12	–	–	22	–	–	14	–	20	130	221	20	350
Finance and administration		708	897	863	2 056	1 652	1 598	1 605	1 623	828	1 673	1 510	3 628	18 640	26 450	3 744
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		5 445	5 589	5 768	6 174	6 356	7 256	8 002	7 329	7 335	7 381	8 145	8 316	83 096	62 098	56 085
Community and social services		18	262	46	38	156	8	103	16	24	–	16	537	1 223	460	420
Sport and recreation		405	305	700	945	610	760	2 445	2 039	2 089	1 709	2 229	3 046	17 283	9 598	7 190
Public safety		–	–	–	169	568	1 066	433	251	200	250	900	–	3 837	3 940	7 475
Housing		5 022	5 022	5 022	5 022	5 022	5 422	5 022	5 022	5 022	5 422	5 000	4 733	60 753	48 100	41 000
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		2 671	2 586	3 431	2 811	2 828	3 408	2 771	2 871	3 481	2 551	2 651	3 100	35 162	24 414	24 807
Planning and development		89	89	399	179	291	426	199	289	389	89	89	91	2 619	2 000	1 700
Road transport		2 582	2 422	3 012	2 572	2 522	2 922	2 512	2 582	3 002	2 462	2 502	3 009	32 104	22 314	23 007
Environmental protection		–	75	20	60	15	60	60	–	90	–	60	–	440	100	100
<i>Trading services</i>		2 855	5 130	5 735	11 259	7 855	10 455	11 960	12 972	12 645	10 750	10 982	4 061	106 660	126 798	112 700
Energy sources		1 332	2 282	1 592	2 657	3 072	4 122	4 232	1 422	3 552	3 037	2 742	1 492	31 535	31 048	31 104
Water management		570	970	1 150	6 172	2 000	1 750	4 080	2 307	2 980	4 870	2 976	802	30 627	32 001	28 021
Waste water management		953	1 778	2 943	2 330	2 533	4 583	2 548	7 343	6 113	2 743	5 263	1 667	40 797	61 050	52 475
Waste management		–	100	50	100	250	–	1 100	1 900	–	100	–	100	3 700	2 700	1 100
<i>Other</i>		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	11 689	14 215	15 809	22 301	18 691	22 739	24 338	24 794	24 303	22 356	23 307	19 235	243 779	239 780	197 686
Funded by:																
National Government		2 165	2 165	2 165	3 185	2 465	2 165	4 084	3 719	3 499	4 469	5 007	4 015	39 102	31 083	32 214
Provincial Government		5 551	5 551	5 551	5 551	5 551	5 551	5 551	5 551	5 551	5 551	5 551	5 415	66 481	44 848	35 665
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants		100	–	–	600	500	–	550	–	600	500	–	500	3 350	2 900	1 450
Transfers recognised - capital		7 816	7 716	7 716	9 336	8 516	7 716	10 186	9 271	9 651	10 521	10 558	9 930	108 933	78 831	69 329
Borrowing		20	1 400	1 670	4 900	1 850	1 370	3 600	5 250	4 220	4 300	4 120	1 600	34 300	47 000	17 000
Internally generated funds		3 853	5 099	6 423	8 065	8 325	13 653	10 552	10 274	10 433	7 536	8 629	7 705	100 546	113 949	111 357
Total Capital Funding		11 689	14 215	15 809	22 301	18 691	22 739	24 338	24 794	24 303	22 356	23 307	19 235	243 779	239 780	197 686

BUDGETED MONTHLY CASH FLOWS

Table SA 30 provides the monthly budgeted cash flow of revenue per source and expenditure per type.

WC043 Mossel Bay - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Cash Receipts By Source													1		
Property rates	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	13 968	10 682	164 334	188 897	217 186
Service charges - electricity revenue	54 137	42 275	40 131	40 642	39 575	44 244	39 938	38 659	39 536	39 663	40 035	24 238	483 074	516 324	552 335
Service charges - water revenue	18 684	8 981	9 240	9 307	10 578	9 869	11 439	11 980	11 059	9 964	9 405	5 612	126 117	133 632	141 635
Service charges - sanitation revenue	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	6 957	2 814	79 343	86 268	92 080
Service charges - refuse revenue	6 432	6 414	6 599	6 479	6 469	6 480	5 922	5 991	6 026	5 927	5 960	2 313	71 012	75 144	79 656
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	722	536	451	593	869	657	474	507	567	521	414	534	6 847	7 191	7 550
Interest earned - external investments	3 246	4 319	2 691	5 015	3 403	404	4 124	2 764	6 266	3 229	4 953	2 630	43 045	45 628	48 365
Interest earned - outstanding debtors	221	239	169	501	181	370	196	(477)	140	404	467	687	3 098	3 258	3 427
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	943	(467)	162	186	163	(14)	213	2 833	211	253	1 530	2 146	8 160	8 322	8 486
Licences and permits	116	103	111	113	109	78	119	113	115	105	109	100	1 290	1 368	1 450
Agency services	637	562	579	649	593	437	632	516	540	505	581	579	6 810	7 219	7 652
Transfers and subsidies	2 083	5 896	6 490	15 771	4 862	16 307	5 616	5 400	7 834	5 497	5 426	34 984	116 166	186 003	168 875
Other revenue	2 860	2 421	2 922	2 595	2 145	1 772	1 455	2 065	1 735	2 070	2 539	3 133	27 711	29 364	31 079
Cash Receipts by Source	111 009	92 203	90 471	102 776	89 873	101 530	91 053	91 275	94 955	89 064	92 345	90 453	1 137 006	1 288 618	1 359 778
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	6 803	7 713	8 953	11 043	15 061	8 038	8 788	8 264	12 627	10 361	10 948	12 820	121 420	87 180	78 061
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	10 000	-	-	-	-	-	-	10 000	10 000	10 000
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	34 300	34 300	47 000	17 000
Increase (decrease) in consumer deposits	119	119	119	119	119	119	119	119	119	119	119	119	1 433	1 504	1 579
Decrease (Increase) in non-current debtors	8	8	8	8	8	8	8	8	8	8	8	8	100	120	130
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	48 000	48 000	(12 000)	(12 000)
Total Cash Receipts by Source	117 940	100 044	99 552	113 947	105 062	119 696	99 969	99 667	107 710	99 552	103 421	185 700	1 352 259	1 422 422	1 454 548

BUDGETED MONTHLY CASH FLOWS (Continued)

WC043 Mossel Bay - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Payments by Type															
Employee related costs	25 912	28 471	30 035	28 973	29 536	33 526	27 957	27 669	27 394	27 426	32 724	27 071	346 693	371 138	397 984
Remuneration of councillors	1 059	1 058	1 064	1 068	1 068	1 068	1 019	1 019	1 315	1 186	1 059	1 100	13 083	14 031	15 049
Finance charges	(23)	–	73	70	43	5 189	–	–	–	59	–	6 143	11 553	12 246	12 981
Bulk purchases - Electricity	497	46 765	42 366	25 831	26 612	26 221	26 895	25 370	22 496	24 483	24 021	63 264	354 820	359 184	389 284
Bulk purchases - Water & Sewer												–			
Other materials	3 781	5 349	8 039	6 076	7 411	6 068	8 170	5 970	7 147	4 897	6 133	10 576	79 618	157 172	130 747
Contracted services	4 746	9 019	11 102	11 300	14 914	17 006	12 820	11 878	12 964	12 800	12 191	17 530	148 270	155 514	161 420
Transfers and grants - other municipalities												–			
Transfers and grants - other	1 022	399	135	772	86	944	1 331	104	76	874	573	160	6 476	6 197	6 552
Other expenditure	8 353	5 036	8 473	7 147	8 372	7 450	5 236	6 535	4 502	5 540	6 916	9 808	83 368	86 776	92 024
Cash Payments by Type	45 346	96 098	101 285	81 236	88 041	97 472	83 428	78 545	75 894	77 265	83 618	135 654	1 043 882	1 162 260	1 206 041
Other Cash Flows/Payments by Type															
Capital assets	11 689	14 215	15 809	22 301	18 691	22 739	24 338	24 794	24 303	22 356	23 307	19 235	243 779	239 780	197 686
Repayment of borrowing						7 189						7 189	14 377	22 744	27 626
Other Cash Flows/Payments												–			
Total Cash Payments by Type	57 035	110 313	117 095	103 537	106 732	127 399	107 766	103 339	100 197	99 621	106 926	162 077	1 302 038	1 424 784	1 431 353
NET INCREASE/(DECREASE) IN CASH HELD	60 905	(10 270)	(17 542)	10 410	(1 670)	(7 703)	(7 797)	(3 672)	7 513	(69)	(3 505)	23 623	50 221	(2 361)	23 195
Cash/cash equivalents at the month/year begin:	482 565	543 470	533 200	515 658	526 068	524 398	516 694	508 897	505 224	512 737	512 668	509 163	482 565	532 786	530 425
Cash/cash equivalents at the month/year end:	543 470	533 200	515 658	526 068	524 398	516 694	508 897	505 224	512 737	512 668	509 163	532 786	532 786	530 425	553 619

Section 14 - Contracts having future budgetary implications

Table SA 33 provides a summary of contracts that will pose budgetary implications beyond the MTREF period.

WC043 Mossel Bay - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Long-term Investment - ABSA Bank		10 239	5 993	60 000	–	–	–	–	–	–	–	–	–	76 231
														–
														–
														–
														–
														–
														–
														–
Total Operating Revenue Implication		10 239	5 993	60 000	–	–	–	–	–	–	–	–	–	76 231
Expenditure Obligation By Contract	2													
Utilities World			6 310	6 666	7 044	7 444	8 318							35 783
Debt manager		20 859	5 600	5 902	6 221	6 557								45 140
														–
														–
														–
														–
														–
														–
														–
Total Operating Expenditure Implication		20 859	11 910	12 569	13 265	14 001	8 318	–	–	–	–	–	–	80 923
Capital Expenditure Obligation By Contract	2													
														–
														–
														–
														–
														–
														–
														–
														–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Parent Expenditure Implication		20 859	11 910	12 569	13 265	14 001	8 318	–	–	–	–	–	–	80 923

Section 15 - Annual Budgets and service delivery agreements – other external mechanisms

Table SA 32 indicates that the Municipality do not have any external mechanisms performing service delivery on behalf of the Municipality.

WC043 Mossel Bay - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
None					

Section 16 - Annual Budgets and service delivery and budget implementation plans - Directorates

In terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), the Executive Mayor must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan (SDBIP) is approved by the Mayor within 28 days after the approval of the budget.

The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no later than 14 days after the approval of the SDBIP. Mossel Bay Municipality's SDBIP for the 2020/21 financial year will therefore be approved by the Mayor 28 days after the approval of the 2020/21 Annual Budget.

A brief executive summary of each department is given below:

Municipal Manager:

Description of services provided:

The Municipal Manager is responsible for promoting good governance; ensuring effective and efficient basic service delivery; ensuring effective and efficient institutional development and transformation; ensuring effective and efficient financial viability and management; promoting participative management; strategic planning; promoting Council's objectives by ensuring tasks are implemented. Legal Services also resorts under the office of the Municipal Manager

The staff compliment of the Directorate is as follows:

- 1 Personal assistant to Municipal Manager
- 1 Personal assistant to Executive Mayor
- 1 Executive Official: Strategic Services
- 1 Official: Full time Councillor support

Alignment of performance objectives to IDP:

100 % alignment with the SDBIP.

Changes to service levels and standards:

No significant changes to report.

Corporate Services:

Description of services provided:

The Directorate is responsible for:

SUPPORT SERVICES which include: The Secretariat- Administration & Council Support, Telephone Services, Typing Services, Archives, Switchboard, Cleaning and Security Services

HUMAN RESOURCES MANAGEMENT: is a support service and is responsible for the administration of all matters relating to the Municipality's workforce (of +/- 950 employees). This sub-directorate assists the Municipality in maintaining smooth human resources processes and procedures in compliance with the relevant legislations and is responsible for the following functions: Labour Relations; Time and Attendance Management; Recruitment and Selection; Skills Development and Training; Occupational Health and Safety; Leave and Benefit Administration; Employee Assistance, Employment Equity and Performance Management.

INFORMATION TECHNOLOGY providing a corporate service to all 400 computer networked users utilising all municipal systems and networking infrastructure to approximately 80 satellite offices as well as doing hardware and software desktop support ensuring an effective and productive working environment.

LEGAL SERVICES

Legal Administration, Contract Management and Municipal Court

Description of Senior management capability and structure:

E W Jantjies —Post Graduate Diploma in Public Management, B. Econ (HDE), Local Government Management 111(Cum Laude)
25 Years municipal experience, 13 years as Senior Manager

Alignment of performance objectives to IDP:

100 % align with the SDBIP.

Changes to service levels and standards:

No significant changes to report.

Past year's performance:

Please refer to the SDBIP and Annual Report.

Departmental Capital programme:

Corporate services only 1 % of total Capital budget.

Financial Services:

Description of services provided:

Effective financial management by the directorate and advisory services to all other directorates in this regard. Reduce risk, ensure efficient and effective use of financial resources therefore ensuring sustainability within the financial environment of the Municipality. Ensure clean audit reports.

The staff compliment of the Directorate is as follows:

- Chief Financial Officer
- 1 x Secretary
- 1 x Deputy Town Treasurer (Financial Administration)
- 4 x Section Heads
- 3 x Senior Accountants
- 8 x Accountants
- 1 x Assistant Accountant
- 3 x Administrative Officers
- 2 x Data Operators
- 50 x Clerks

Alignment of performance objectives to IDP:

100 % align with the SDBIP.

Changes to service levels and standards:

No changes were encountered to service levels and standards over the period covered in the MTREF. The Municipality has however adopted a long-term financial plan that guide funding requirements by means of the Borrowing, Funding and Reserves policy as well as the Liquidity policy.

Past year's performance:

Please refer to the SDBIP and Annual Report.

Risks to achieving revenue projections:

No major risks expected, apart from consumption trends and the effect of the cost of supply study and the possible changes to the Tariff structure.

Future Risks

The implementation of new GRAP standards and more specific the implementation of a Standard Chart of Accounts as prescribed by National Treasury.

Infrastructure Services:

Description of services provided:

The Infrastructure Services Directorate is responsible for the following key functions:

Electricity and Street Lighting:

Electricity is distributed to approximately 36840 industrial, commercial and domestic customers at voltages ranging between 230V and 66000V. Approximately 12591 streetlights and floodlights are maintained by the department. Electricity is supplied in accordance with NRS 047 and 048 Standards and the Electricity Regulation Act.

Water and Sanitation:

Water is distributed to approximately 36087 customers and sanitation service is provided to 35884 customers in accordance with the minimum service levels stipulated by DWA.

Mechanical Services:

This department provides managerial and maintenance support for the municipal vehicle fleet and mechanical infrastructure at water and sewer plants/pump stations.

Streets and Stormwater:

This department is responsible for the management and maintenance of all roads and stormwater drainage systems within the municipal area

Description of Senior management capability and structure:

Mr S Naidoo – Pr. Cert. Eng.

35 years municipal experience, 17 years as Senior Manager

The staff compliment of the Infrastructure Services directorate is as follows:

- 1 x Director
- 1 x Secretary
- 4 x Section Heads
- 5 x Admin posts
- 1 x Sub-Directorate Water & Sanitation-147 posts
- 1 X Sub-Directorate Electrical Services -68 posts
- 1 x Sub-Directorate Mechanical posts -22 posts
- 1 x Sub-Directorate Streets and Stormwater – 101 posts

Changes to service levels and standards:

Services have been maintained at acceptable levels in accordance with the various legislative requirements.

Past year's performance:

Please refer to the SDBIP and Annual Report.

Alignment with the IDP

All performance objectives are linked to the IDP

A summary of revenue by source and operating and capital expenditure

Refer to the budget.

Risks to achieving revenue projections

The high cost of electricity and energy conservation measures could result in lower consumption and income from sales. The municipality is experiencing an increase in copper theft, illegal connections and vandalism of electrical equipment which has a significant impact on the operating budget.

Description of major features of expenditure

Provision has been made on the operating budget for the operation and maintenance of the desalination a reclamation plant and a sludge dewatering plant.

The departmental capital programme

The directorate is responsible for approximately 56.86% of the overall capital budget.

Community Services:

Description of Senior management capability and structure:

Ms E Nel - BA Law and Political Science, BA Hons Political Science (Cum Laude), BA Hons Sociology (Cum Laude)

14½ Years municipal experience, 11 years as Senior Manager

The staff compliment of the directorate is as follows: -

1 x Director

1 x Executive Support

1 x Administrative Support

6 x Sub-Directorate Managers

Sub-Directorate Community Safety (95 permanent posts)

Sub-Directorate Fire, Rescue and Disaster Management Services (112 permanent posts)

Sub-Directorate Horticulture and Recreation (156 permanent posts)

Sub-Directorate Libraries (51 permanent posts)

Sub-Directorate Waste Management and Pollution Control (121 permanent posts)

Sub-Directorate Community Development (16 permanent posts)

There are 552 permanent posts in Community Services of which 422 are budgeted.

Description of services provided:

The Community Services Directorate is responsible for events management as well as the following services:

Community Safety:

They are responsible for Law Enforcement (traffic and municipal by-laws), Driver and Learner's Licenses, Motor Vehicle Licensing, Traffic Control, Road Safety Awareness and Education, Accident Investigations, Security Services and Community Safety.

Fire, Rescue and Disaster Management Services:

This department's responsibility is amongst others Firefighting and Fire Prevention, Rescue Services, Fire Safety Awareness and Education, Safety Plans, Inspections, Permits, Hazmat Incidents, Disaster Management and other emergency services.

Horticulture and Recreation:

The responsibility of 11 Sports Facilities, 10 Cemeteries, approximately 30 Parks, 17 Community Halls, Alien Vegetation Clearing and the municipal cleaning project in the residential and CBD areas as well as cleaning of the beaches is vested in this department.

Libraries and Facilities:

This department is responsible for 14 Libraries situated throughout the municipal area including the rural areas.

Waste Management and Pollution Control:

This department looks after Waste Removal, Waste Disposal, Management of Waste Sites, Waste Minimisation, Recycling, Clean-up Campaigns, Awareness and Education, Environmental Protection and Pollution Control, including Noise and Air Quality.

Community Development:

This department consists of Youth, Sport and Recreation Development, HIV/Aids, Gender, Disabilities and Elderly related programmes and development, Early Childhood Development and Projects and Rural Development.

Alignment of performance objectives to IDP:

The Directorate's performance objectives are derived from the IDP and filters down to the SDBIP. The National Key Performance Areas are included in the IDP.

Changes to service levels and standards:

Services have been maintained at levels in accordance with or exceeding the various legislative requirements.

Past year's performance:

Please refer to the SDBIP and Annual Report.

A summary of revenue by source and operating and capital expenditure:

Refer to the budget.

Departmental Capital programme:

The Directorate is responsible for 8% of the municipality's capital programme.

Planning and Economic Development:

Description of services provided:

The Directorate is responsible for Planning (spatial planning and development control), Economic Development (Local Economic Development, Investment promotion and Tourism), Building Control (building plan examining, building inspectorate, maintenance of municipal buildings and outdoor advertising), Human Settlements (housing) and Environmental Management.

Description of Senior management capability and structure:

Mr C Venter – B degree Town and Regional Planning, M degree Environmental Management
19 years municipal experience, 18 years as Senior Manager

The staff complement of the Directorate is as follows:

- 1 x Director
- 1 x Secretary
- 1 x Senior Admin Officer
- 1 x Typist
- 1 x Sub-Directorate Town and Regional Planning with Planning – 14 posts
- 1 x Sub-Directorate Environmental Management – 4 posts
- 1 x Sub-Directorate Building Development - 32 Posts
- 1 x Sub-Directorate Human Settlements – 15 Posts
- 1 x Sub-Directorate Economic Development and Tourism - 17 Posts

Alignment of performance objectives in the IDP:

Directorate's functions are aligned to the 4 Municipal KPA's as stipulated in the IDP, Chapter 6.

Changes to service levels and standards:

No changes were encountered to service levels and standards over the MTREF period.

Past year's performance:

Please refer to the SDBIP and Annual Report.

Risks to achieving revenue projections:

No major risks or shifts in revenue patterns are expected. The national economic down turn could affect the construction industry, impacting on the number of building plans submitted. However, this effect is countered by more families migrating from other parts of the Country to Mossel Bay.

Major features of expenditure & Departmental Capital programme:

Major features of expenditure (non-discretionary) are grant allocations for Human Settlement which is R 91,000,000 for the 2021 financial year.

Section 17 - Measurable performance objectives and indicators

FINANCIAL INDICATORS

Table SA 8 provides a summary of performance indicators and benchmarks.

WC043 Mossel Bay - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>									
Credit Rating									
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.6%	1.0%	2.9%	1.1%	1.1%	2.3%	2.8%	3.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.7%	1.1%	3.5%	1.3%	1.3%	2.7%	3.3%	3.5%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	5.5%	0.0%	55.1%	36.8%	36.8%	25.4%	29.2%	13.2%
<u>Safety of Capital</u>									
Gearing	Long Term Borrowing/ Funds & Reserves	22.3%	13.0%	142.2%	53.8%	53.8%	64.1%	68.9%	56.3%
<u>Liquidity</u>									
Current Ratio	Current assets/current liabilities	2.7	2.6	2.4	2.8	2.8	2.9	3.0	3.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.7	2.6	2.4	2.8	2.8	2.9	3.0	3.0
Liquidity Ratio	Monetary Assets/Current Liabilities	2.0	1.9	1.8	2.1	2.1	2.1	2.2	2.2
<u>Revenue Management</u>									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	100.0%	100.2%	98.7%	100.0%	100.0%	100.0%	96.9%	96.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100.2%	98.7%	100.0%	100.0%	100.0%	96.8%	96.9%	96.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11.0%	12.1%	7.4%	10.2%	10.2%	12.8%	12.0%	12.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>									
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		793.3%	2502.0%	28.6%	32.1%	32.1%	29.3%	27.4%	26.5%
<u>Other Indicators</u>									
Electricity Distribution Losses (2)	Total Volume Losses (kW)								
		30790344	33 869 378	37 256 316	37256315.8	37256315.8	40 981 947	45 080 142	49 588 157
	Total Cost of Losses (Rand '000)	27 049	31 498 521	34 648 373	34 648 373	34 648 373	38 113 210	41 924 531	46 116 984
	% Volume (units purchased and generated less units sold)/units purchased and generated								
		10.0%	10%	10%	10.0%	10.0%	10%	10%	10%
Water Distribution Losses (2)	Total Volume Losses (kℓ)								
		1 385	1 346 107	747 837	747 837	747 837	965 897	942 678	918 545
	Total Cost of Losses (Rand '000)						4 829 485	4 713 390	4 592 728
	% Volume (units purchased and generated less units sold)/units purchased and generated								
		18.0%	18%	10%	10.0%	10.0%	13.0%	12.5%	12.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	29.0%	30.2%	29.9%	28.7%	28.7%	31.5%	29.5%	30.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.2%	31.4%	31.0%	29.8%	29.8%	32.6%	30.6%	31.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	9.5%	9.9%	9.9%	11.6%	11.6%	12.1%	11.4%	11.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.3%	8.4%	10.4%	9.0%	9.0%	11.5%	10.9%	11.1%
<u>IDP regulation financial viability indicators</u>									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	19.1	17.4	19.3	19.3	19.3	14.7	14.3	15.4
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	14.4%	15.5%	9.6%	13.5%	13.5%	15.5%	15.3%	15.1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.2	0.1	5.1	5.9	5.9	6.6	6.2	6.1

PROVIDING CLEAN WATER AND MANAGING WASTE WATER

Mossel Bay Municipality is the Water Service Authority as well as the Water Service Provider.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the Water Purification and Waste Water Treatment plants:



- Although process controllers have been trained and have received the necessary classification certification, this is a continuous challenge.
- The license applications and registrations for Mossel Bay WWTW and the General Authorisation for the other six waste water treatment works are in the process of being finalised. Feedback from DWS is still required.
- The in-house laboratory service staff has been expanded to be in accordance with the recognised proficiency testing schemes required for the IRIS evaluations.

The Water Safety Plan has been revised. There are no major outstanding issues that need to be addressed.

A brief outline of challenges/problems that the municipality is experiencing with regards to the management of drinking water and sewerage.

The municipality is still awaiting certain General Authorisation effluent water permits application reports from consultant for six WWTW and the finalising of the License application from DWS for Mossel Bay WWTW.

We strive to improve our water management for both water and waste water but still needs to strengthen our resources to achieve this.

Water losses for a 12-month period from July 2018 to June 2019 are 13.9%. Possible reasons for the water losses are billing inaccuracies, metering inaccuracies and leakages on the water distribution networks.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the water distribution networks:

During the 2018/2019 financial year we incorporated various actions that contributed towards the reduction of real losses in the Mossel Bay water network.

Mossel Bay Municipality continued with the installation of a smart water metering solution focused on the replacement of consumer meters with state of the art smart water meters specifically in Dana Bay. This is a continuation of the project which started during the 2017/2018 financial year.

The following key objectives were targeted with this project:

- Improvement of non-revenue water
- Replacement of a selection of aged consumer water meters
- Provision of accurate and reliable meter data via Automated Meter Reading (AMR) for management and billing concerns in line with municipal legislation resulting in reliable streamlined and automated billing runs providing revenue protection as well as enhancement
- Better identification and subsequent management of losses
- 421 existing mechanical type water meters were replaced with smart water meters

Mossel Bay Municipality constructed 3 x water meter chambers in Diaz Beach and installed flow and pressure logging equipment in these chambers. The data collected from the logging equipment made it possible to monitor the water use trends in Diaz Beach during the December 2018 holiday period.

Mossel Bay Municipality completed 4 x Pressure Reducing Valve installations in Extension 26, Extension 13, Asla and Kwanonqaba and installed a new Pressure Reducing Valve controller at the existing Luthuli Park Pressure Reducing Valve installation.

The water and sewer systems in the Municipal area are managed by a sophisticated Adroit SCADA Telemetry system. The main function of the system is to control and monitor the levels in reservoirs and sewer sumps and to run Waste Water Treatment Works and Purification Plants automatically. Pumps and equipment are automatically switched on and off as the demand requires. Alarms such as high or low alarms are automatically activated and diverted to personnel in the different sections.

The following provides details of activities with regard to the water networks:

- New water connections = 514
- Burst water pipelines repaired = 431
- Water meter related repair work = 999
- Water meters older than 10 years are replaced throughout the municipal area, on a continuous basis, as part of the water meter replacement program. The total number of water meters replaced during the 2018/2019 financial year were 281 as part of the operational budget.
- Old fibre cement water pipes are replaced with PVC pipes. Upgrade of Kwanonqaba Water Reticulation (Phase 1) – This project involves the systematic upgrading of the existing water reticulation network in Kwanonqaba. Phase 1 of this project is a multi-year project spread over the 2018/2019 and 2019/2020 financial years. The following was completed during the 2018/2019 financial year:
 - 2880 m of 110 mm diameter PVC pipe
 - 690 m of 75 mm diameter PVC pipe
 - Various valves and fire hydrants
 - A connection between Gentswana Street and Boland Park which included the installation of the pressure reduction valve at Boland Park.

The aim of these efforts is to reduce these costly losses below the 10% generally accepted for municipalities.

The new sea water desalination plant built with the financial assistance of PetroSA was completed ensuring the availability of 10 Mega litre of drinking water, reducing our risk dependency on dam water.

Should the need arise, the PetroSA component of 5 Mega litre per day could also be directed into the municipal supply system. This plant will be placed in Zero mode, allowing a new quota border, permitting town growth.

Outflow from the Hartenbos sewerage can be put through the reclamation plant built to extend the Mossel Bay water availability. The limited outflow could not always comply with the especially high normal standards for the Hartenbos River. Since the reclamation plant has been placed into zero production mode, the Mossel Bay WWTW effluent quality has improved due to more stringent limits, the cleaning of one bio-reactor and maturation dams.

Groundwater monitoring has been installed to all effluent treatment works to measure any possible pollution of ground water.

The following provides details of activities with regard to the sewer network during the 2018/2019 financial year:

- New sewer connections = 334
- Blockages opened = 4666

A high level of blockages occurred in especially the Asla Park and Kwanonqaba area because of items such as disposable nappies finding their way into the system. Vandalism in the form of rocks, stones and other foreign material thrown into manholes also cause problems periodically. The illegal discharge of foreign objects/material into the municipal sewer networks causes unnecessary blockages and adversely impacts on the operation of the Waste Water Treatment Works.

The sewer reticulation networks in certain areas of Mossel Bay are very old and needs to be replaced.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the sewer reticulation networks:

- In D'Almeida inaccessible sewer pipelines are systematically being relocated and undersized sewer pipe diameters are simultaneously increased.
- Tarka is one of the oldest residential areas in Mossel Bay and therefore the existing sewer infrastructure has reached the end of its useful life. The purpose of this project is to replace the existing sewer pipelines with new pipes and simultaneously increase undersized sewer pipe diameters. This project was a multi-year project that commenced in the 2017/2018 financial year and continued in the 2018/2019 financial year. This project consisted of the following:

- 730 m of 160 mm diameter PVC pipes laid via traditional trench method
- 90 m of 200 mm diameter PVC pipes laid via traditional trench method
- 73 m of 160 mm diameter HDPE pipes replaced using pipe cracking method
- 80 m of 250 mm diameter HDPE pipes replaced using pipe cracking method

- 40 x sewer manholes constructed

The inlet works has never been upgraded since the treatment works was constructed in 1984. The Regional WWTW currently receives an average of 8.2 Mℓ/d in the off-peak season and 12.2 Mℓ/d in holiday peak season. The flow is treated by two activated sludge plants which have sufficient biological capacity to treat the holiday flows. However, the capacity of the current inlet works is insufficient to treat the off-peak season flows, and regular flooding and overflows occur. The inlet works is failing at only 50% of the design rated capacity of the RWWTW and therefore an urgent inlet works upgrade is required to bring the Regional WWTW capacity back to 17.30 Mℓ/d.

The water and sewer masterplans for Mossel Bay municipality were updated in 2017.

An outline of the steps the municipality needs to take to address the challenges noted.

The municipality must keep pressure on DWA to finalise effluent water permits.

The municipality must continue with:

- the meter replacement program;
- the installation of automatic meter reading devices
- the installation of water management devices
- expand continuous bulk water distribution metering
- the replacement of old fibre cement water pipes with PVC pipes; and
- improvement of water quality to reduce wasteful rinsing of pipe networks.

Cleaning of the Mossel Bay new bio-reactor and the vlei needs to be cleaned in future. The wall of the maturation pond also needs to be sealed.

The main Friemersheim sewerage treatment plant must be enlarged with 150kl/day capacity very soon to accommodate inflow from the new housing projects.

Upgrading of the Mossel Bay WWTW inlet work and dewatering facilities needs urgent upgrading.

New fencing at Brandwacht WWTW has to be erected in future.

The legal processes towards the abandoning of the raw water supply system via Amy Searle furrow must be finalised.

The expansion of sewer systems to provide residents towards Great Brak must be kept in mind. The sewer reticulation networks in certain areas of Mossel Bay are very old and needs to be replaced.

The water and sewer masterplans for Mossel Bay municipality is outdated and needs to be revised.

The largest outstanding projects are:

- The installation of an 800mm diameter pipeline between Little Brak Water Treatment Works and Langeberg reservoir. Upgrade of Water Supply Pipeline from Little Brak Water

Treatment Plant to Langeberg Reservoir (Phase 4) – This project involves the systematic replacement of the existing 400 mm pipeline between the Little Brak Water Purification Plant and the Langeberg reservoir which has been in service for over 30 years and is in a poor condition. Phase 4 of this 800 mm diameter Glass Fibre Reinforced Pipe (GRP) pipeline project is a multi-year project spread over the 2018/2019 and 2019/2020 financial years. In the 2018/2019 financial year only professional fees for the consulting engineers and site establishment costs for the contractor were paid. During the 2019/2020 financial year the pipeline will be completed and will consist of 4600 meter of 800 mm diameter pipeline with associated GRP bends, air and scour valves with valve chambers. The reason for this waterline to keep up with the growing demand for water by the Mossel Bay community as well as making it possible to do maintenance to the existing bulk water pipelines without interruptions in the water supply to Mossel Bay. The new pipeline will be able to deliver around 735 l/s to accommodate the additional demand in the Mossel Bay area.

The following sewer network related capital projects are proposed:

- Midbrak Main Sewer Network
- Replacement of old sewer pipelines
- Upgrade of Friemersheim Waste Water Treatment Works
- Refurbish Sewer Lines: D'Almeida
- Replace Sewer lines: Tarka
- Upgrading of Maturation pond at Regional Waste Water Treatment Works

The following water network related capital projects are proposed:

- Replace Water Network Lines - All Areas
- New reservoir close to Monte Christo to cater for water demand from new residential developments
- Upgrade of Kwanonqaba water reticulation
- Additional boreholes in Herbertsdale and Buysplaas
- New pipeline between Langeberg pump station and Bartelsfontein reservoir (Phase I)
- Upgrade of Water Supply Pipeline from Little Brak WTW to Langeberg Reservoirs



MEASURABLE PERFORMANCE OBJECTIVES

Mossel Bay Municipality uses the Scorecard Model of performance management, which is aimed to measure the performance of the municipality in accordance with the set objectives and key performance areas. The scorecard is reviewed on an annual basis and is populated on a high-level objective point of view. These high-level objectives are then cascaded into each department's individual Service Delivery and Budget Implementation Plan.

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
OFFICE OF MUNICIPAL MANAGER									
Effective functioning of council measured in terms of the number of ordinary council meetings per annum	Number of ordinary council meetings per annum	10	10	10	10	10	10	10	10
Effective functioning of the committee system measured by the number of committee meetings per committee per annum	Number of sec 80 committee meetings per committee per annum	8	10	10	10	10	10	10	10
The Top Layer SDBIP is approved by the Mayor within 28 days after the Main Budget has been approved	Top Layer SDBIP approved within 28 days after the Main Budget has been approved	1	1	1	1	1	1	1	1
Ensuring performance by the timeous development and signing of the Section 57 performance agreements in adherence to the Performance Framework	Number of signed performance agreements of Section 57 managers within 14 days of approval of the SDBIP	6	7	7	7	7	7	7	7
Evaluate the performance of Section 57 managers in terms of their signed agreements	Number of formal evaluations completed per Section 57 employee	2	2	2	2	2	2	2	2
Risk based audit plan approved by Audit Committee for 2020	Risk based audit plan approved by February 2020	1	1	1	1	1	1	1	1
Functional performance audit committee measured by means of meetings where committee dealt with performance reports	Number of meetings	2	2	2	2	2	2	2	2
The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Capital Budget x 100	The percentage (%) of a municipality's capital budget spent on capital projects identified in the IDP for the 2019/20 financial year	1	90%	90%	90%	90%	90%	90%	90%
Operational conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.to. budget allocations	95%	95%	95.0%	95.0%	95.0%	100.0%	95.0%	95.0%
Capital conditional grant spending measured by the percentage (%) spent	Percentage (%) of the grant spent i.to Budget allocations	95%	95%	95%	95%	95%	100%	95%	95%
Review and prioritisation of risk register	Reviewed and prioritised risk register by February	100%	1	1	1	1	1	1	1
Compliance with all the relevant legislation tested annually	Zero (0) findings in the Auditor General's report on non-compliance with laws and regulations	0	0	0	0	0	0	0	0
IDP reviewed and approved by Council before the end of June	IDP approved by the end of June annually	1	1	1	1	1	1	1	1
Submit final Annual Report and oversight report of council before legislative deadline	Final Annual Report and oversight report of council completed and submitted	1	1	1	1	1	1	1	1
No findings raised on audit of Predetermined Objectives	Zero (0) material findings in the Auditor General's audit report on Predetermined Objectives	0%	0%	0%	0%	0%	0%	0%	0%
Completion of the IDP/Budget process with the development and approval of the IDP/Budget process plan by end August annually	# IDP/Budget process plan submitted	100%	1	1	1	1	1	1	1
The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary employed in the EPWP programmes for the period.	Number of people temporary employed in the EPWP programs.	400	640	700	700	700	566	579	591

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CORPORATE SERVICES									
The percentage (%) of appointments made in the three highest levels of management which comply with the Employment Equity Plan, measured by Number of appointments in the three highest levels of management, which comply with the Employment Equity targets/ Total appointments made in three highest levels of management x 100.	The percentage (%) of appointments made in the three highest levels of management approved Employment Equity Plan	50%	50%	50%	50%	50%	50%	50%	50%
The percentage (%) of the municipality's training budget spent, measured as Total Actual Training Expenditure/Approved Training Budget x 100	Percentage (%) of budget spent on scheduled training within the financial year	90%	90%	90%	90%	90%	80%	80%	80%
FINANCIAL SERVICES									
Financial statements submitted by 31 August	Financial statements submitted to Auditor General	1	1	1	1	1	1	1	1
The main budget is approved by Council by the legislative deadline	Approval of Main Budget before the end of June	1	1	1	1	1	1	1	1
The Adjustments Budget is approved by Council by the legislative deadline	Approval of Adjustments Budget before the end of February annually	1	1	1	1	1	1	1	1
Maintain a Year to Date (YTD) debtors payment percentage of 96% (excluding traffic services)	Payment percentage (%) of debtors over 12 months rolling period	96%	95%	96.0%	96.0%	96%	96%	96%	96%
Financial Viability measured in terms of Cost Coverage Ratio	Cost Coverage Ratio calculated as follows: (Available cash at particular time + investments)/Monthly Fixed Operating Expenditure X 100	4.4	4.4	6	6	6	4.4	4.4	4.4
Financial Viability measured in terms of Debt Coverage Ratio	Debt Coverage Ratio calculated as follows:(Total Revenue Received-Total Grants)/Debt Service Payments due within the year X 100	117.7	117.6	76.8	76.8	76.8	117.7	117.7	117.7
Compliance with GRAP to ensure effective capital asset management (PPE,Intangible,Investment Property,Biological and Heritage Assets)	Zero (0) findings in the External Report on non-compliance with GRAP	0	0	0	0	0	0	0	0
Maintaining an acceptable Long Term Debt as a percentage of revenue as set out in the Long Term Financial Plan	Long Term Debt as percentage of revenue: Calculated as Long Term Liabilities/Revenue x 100	20%	20%	35%	35%	35%	20%	20%	20%
Sound financial management by maintaining an acceptable Acid Test Ratio	Acid Test Ratio: Calculated as Current Assets-Inventory/Current Liabilities	250%	2.5	1.5	1.5	1.5	2.5	2.5	2.5
Maintain a financially unqualified audit opinion	Financial statements considered free from material misstatements as per Auditor General Report	1	1	1	1	1	1	1	1

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
TECHNICAL SERVICES									
Electricity capital spending measured by the % of budget spent	Percentage (%) spent of approved electricity capital projects	90%	90%	90%	90%	90%	90%	90%	90%
Effective management of electricity provisioning systems evaluated i.to electricity losses	Percentag (%) of electricity losses calculated on a twelve month rolling period as kwh sold/kwh purchased.	10%	10%	10%	10%	10%	10%	10%	10%
Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	Percentage (%) calculated on a twelve month rolling period as KL billed / kl used	16%	16%	17%	17%	17%	15%	15%	15%
Excellent water quality measured by the quality of water as per SANS 241 criteria	Percentage (%) water quality level as per SANS 241 standards as measured annually	95%	95%	95%	95%	95%	95%	95%	95%
Water capital spending measured by the percentage of budget spent	Percentage (%) of spent approved water capital projects as per approved budget	90%	90%	90%	90%	90%	90%	90%	90%
Sewerage capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved budget of sewerage capital projects as per approved budget	90%	90%	90%	90%	90%	90%	90%	90%
Municipal Streets and stormwater capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved Streets and Stormwater capital projects as approved budget	90%	90%	90%	90%	90%	90%	90%	90%
Provision of free basic electricity to registered indigent account holders connected to the municipal electrical infrastructure network	No.of indigent account holders receiving free basic electricity which are connected to the municipal electrical infraestructure network	10 000	10 300	8 341	8 341	8 341	8 341	8 341	8 341
Provision of electricity to formal residential properties connected to the municipal electrical infrastructure network for both credit and prepaid electrical metering	No. of formal residentia properties connected to the municipal electrical infrastructure network	31 000	31 000	32 476	32 476	32 476	32 476	32 476	32 476
Provision of electricity to informal residential properties in the designated informal areas which are connected to the municipal electrical infrastrure network for predaid electrical metering	Number of residential pre-paid meters registered on the Promun Financial system in the designated informal areas	550	1 500	2 300	2 300	2 300	2 300	2 300	2 300
Provision of free basic sanitation services to indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	10 000	10 000	7 648	7 648	7 648	7 648	7 648	7 648
Provision of sanitation services to residential properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of residential properties which are billed for sewerage in accordance to the Promun financial system	27 000	27 000	28 904	28 904	28 904	28 904	28 904	28 904
Provision of clean piped water to indigent account holders which are connected to the municipal water infrastructure network	Number of indigent account holders receiving free basic water	11 000	10 300	8 213	8 213	8 213	8 213	8 213	8 213
Provision of clean piped water to registered indigent account holders which are connected to the municipal water infrastructure network	Number of formal residential properties billed for clean piped water in accordance with the Promun financial system	33 000	33 000	35 101	35 101	35 101	35 101	35 101	35 101
Provision of clean piped water to all informal areas by means of water stand pipes in informal areas which have a water meter attached , and are registered on the Promun financial system	Number of water meters , measuring water to informal areas including stand pipes	74	70	75	75	75	75	75	75

WC043 Mossel Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
COMMUNITY SERVICES									
Sports fields are maintained measured by the percentage (%) of the maintenance budget spent	Percentage (%) of Sport maintenance budget spent	90%	90%	90%	90%	90%	90%	90%	90%
Effective maintenance of refuse removal assets i.to approved budget	Percentage (%) of waste management maintenance budget spent	90%	90%	90%	90%	90%	90%	90%	90%
Monitor the implementation of programs and awareness initiatives held for vulnerable groups in terms of social welfare & poverty alleviation, youth development, Disability and Gender, HIV/ AIDS, the Elderly and Culture	Number of programs conducted for designated vulnerable groups	8000%	80	80	80	80	80	80	80
Annual Review of the Disaster Management Plan by end November	Plan completed and submitted to Council	1	1	1	1	1	1	1	1
Effective Management of Community Safety Department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Community Safety department	95%	95.00%	95%	95.00%	95.00%	95%	95%	95%
Effective Management of Fire, Rescue & Disaster Management Service measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Fire, Rescue & Disaster Management Service department	95%	95.00%	95%	95.00%	95.00%	95%	95%	95%
Effective Management of Waste Management and Pollution Control Services measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Waste Management department	-	-	95%	95.00%	95.00%	95%	95%	95%
Effective Management of Library Services measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Library department	-	-	95%	95.00%	95.00%	95%	95%	95%
Effective Management of Horticulture & Recreation department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Horticulture & Recreation department	-	-	95%	95.00%	95.00%	95%	95%	95%
Effective Management of Community Development department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Horticulture & Recreation department	-	-	95%	95.00%	95.00%	95%	95%	95%
Provision of free basic refuse removal and solid waste disposal to registered indigent account holders in the Mossel Bay area	Number of indigent account holders receiving free basic refuse removal monthly	11 000	10 300	8 472	8 472	8 472	8 472	8 472	8 472
Provision of refuse removal and solid waste disposal to all residential account holders in the Mossel Bay area	Number of formal residential properties for which refuse is removed at least once a week	32 000	33 000	34 272	34 272	34 272	34 272	34 272	34 272
PLANNING AND INTEGRATED SERVICES									
Adoption of Planning by-laws	Adopted Planning by-laws gazetted by March 2020	New	1	1	1	1			
Adoption of Outdoor Advertising by-law	Adopted Outdoor Advertising by-law gazetted by June 2020	New	New	1	1	1			
Informing community of Council's updated Human Settlement Pipeline	Number of Housing Imbizo's arranged to provide feedback on the updated Human Settlement Pipeline	New	New	4	4	4			4
Revision of the Municipal Spatial Development Framework	Reviewed SDF submitted to Council as part of the IDP review	New	New	1	1	1	1	1	1
Implementation of the Local Economic Development and Tourism Strategy	Number of LED interventions	12	16	16	16	16	16	16	16
The maintenance of the municipal Buildings measured by the percentage (%) of budget spent of the approved budget for Municipal Buildings and Land	Percentage (%) spent of maintenance budget as per approved budget as per approved budget for Municipal Buildings and Land	90%	90%	90%	90%	90%	90%	90%	90%

Section 18 - Legislative compliance status

Compliance with the MFMA requirements has been substantially adhered to through the following activities:

Budget and Treasury Office

This office has been established in accordance with the MFMA.

Budgeting

The Annual Budget is prepared in accordance with the MFMA and National Treasury regulations and requirements.

Financial reporting

100% compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial Government and National Treasury.

Annual Financial Statements

The financial statements are prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance. The 2017/18 Annual Financial Statements was submitted 2 weeks late to the Auditor-General for auditing purposes, due to mSCOA regulations implementation and capacity problems experienced.

Annual report

The annual report is prepared in accordance with the MFMA and National Treasury requirements.



Section 19 - Other supporting documentation

The tables listed below provide additional supporting information to the Annual Budget and is prescribed by the Municipal Budget and Reporting Regulations.

WC043 Mossel Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
REVENUE ITEMS:									
Property rates	6								
Total Property Rates		117 371	129 967	146 612	152 813	152 813	177 089	203 563	234 052
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		5 847	6 827	7 738	7 744	7 744	9 402	10 812	12 434
Net Property Rates		111 524	123 141	138 874	145 070	145 070	167 687	192 752	221 619
Service charges - electricity revenue	6								
Total Service charges - electricity revenue		386 387	422 048	475 538	470 104	470 104	505 016	538 165	574 488
less Revenue Foregone (in excess of 50 kwh per indigent household per month)									
less Cost of Free Basis Services (50 kwh per indigent household per month)		344	7 239	6 708	7 644	7 644	7 001	5 872	5 070
Net Service charges - electricity revenue		386 042	414 809	468 831	462 460	462 460	498 014	532 293	569 417
Service charges - water revenue	6								
Total Service charges - water revenue		137 031	146 975	149 983	150 220	150 220	158 853	168 308	178 266
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		807	9 156	8 794	10 646	10 646	7 264	7 301	7 363
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		21 805	28 581	20 999	22 861	22 861	21 571	23 242	24 888
Net Service charges - water revenue		114 419	109 237	120 189	116 713	116 713	130 017	137 765	146 015
Service charges - sanitation revenue									
Total Service charges - sanitation revenue		85 910	91 240	94 360	93 716	93 716	106 785	113 965	120 787
less Revenue Foregone (in excess of free sanitation service to indigent households)		1 840	1 805	1 829	2 403	2 403	799	847	898
less Cost of Free Basis Services (free sanitation service to indigent households)		26 828	27 705	20 678	20 151	20 151	22 467	22 673	22 963
Net Service charges - sanitation revenue		57 241	61 730	71 853	71 163	71 163	83 519	90 444	96 927
Service charges - refuse revenue	6								
Total refuse removal revenue		63 417	75 588	87 598	88 209	88 209	93 653	99 153	105 123
Total landfill revenue									
less Revenue Foregone (in excess of one removal a week to indigent households)		710	396	702	156	156	-	-	-
less Cost of Free Basis Services (removed once a week to indigent households)		18 415	21 835	19 316	18 139	18 139	18 904	20 054	21 275
Net Service charges - refuse revenue		44 291	53 358	67 580	69 913	69 913	74 749	79 099	83 848
Other Revenue by source									
Collection Charges		2 771	3 358	3 696	3 400	3 400	3 451	3 777	3 981
Building Plan Approval		7 674	8 196	8 775	9 521	9 521	9 663	10 243	10 858
Development Charges		6 793	7 004	4 500	4 500	4 500	4 568	4 842	5 132
Other Operational Revenue		10 539	6 067	8 473	5 779	5 779	5 730	6 004	6 362
Other Rendering of Services		8 626	9 303	3 375	4 280	4 280	4 299	4 498	4 746
Total 'Other' Revenue	1	36 403	33 929	28 820	27 479	27 479	27 711	29 364	31 079
EXPENDITURE ITEMS:									
Employee related costs	2								
Basic Salaries and Wages		157 875	170 075	210 595	202 064	202 064	228 957	245 163	262 895
Pension and UIF Contributions		32 878	35 133	42 462	40 541	40 541	46 423	49 713	53 315
Medical Aid Contributions		12 903	13 923	16 907	15 923	15 923	18 556	19 836	21 274
Overtime		10 148	12 048	9 003	17 865	17 865	12 405	13 303	14 268
Performance Bonus		13 835	16 492	18 261	16 667	16 667	19 004	20 345	21 811
Motor Vehicle Allowance		5 850	6 173	6 527	6 858	6 858	7 356	7 890	8 462
Cellphone Allowance		595	635	645	1 022	1 022	1 128	1 206	1 293
Housing Allowances		1 701	1 612	2 174	1 721	1 721	2 331	2 500	2 682
Other benefits and allowances		7 050	8 144	8 902	12 173	12 173	10 533	11 183	11 986
Payments in lieu of leave		2 059	706	3 000	1 000	1 000	2 000	2 120	2 247
Long service awards		3 725	2 659	2 810	2 831	2 831	3 045	3 228	3 422
Post-retirement benefit obligations		25 865	31 414	15 219	14 412	14 412	15 568	16 472	17 430
sub-total	4	274 483	299 014	336 506	333 077	333 077	367 306	392 958	421 083
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-
Total Employee related costs	1	274 483	299 014	336 506	333 077	333 077	367 306	392 958	421 083

WC043 Mossel Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment		67 366	76 290	96 612	95 833	95 833	121 027	131 048	140 570
Lease amortisation									
Capital asset impairment									
Total Depreciation & asset impairment	1	67 366	76 290	96 612	95 833	95 833	121 027	131 048	140 570
Bulk purchases									
Electricity Bulk Purchases		267 744	292 285	330 326	328 233	328 233	354 820	359 184	389 284
Water Bulk Purchases									
Total bulk purchases	1	267 744	292 285	330 326	328 233	328 233	354 820	359 184	389 284
Transfers and grants									
Cash transfers and grants		4 215	6 085	6 106	6 372	6 372	6 476	6 197	6 552
Non-cash transfers and grants		67	–	–	–	–	–	–	–
Total transfers and grants	1	4 282	6 085	6 106	6 372	6 372	6 476	6 197	6 552
Contracted services									
Outsourced Services		34 171	45 706	51 063	57 551	57 551	61 023	63 187	65 629
Consultants and Professional Services		9 013	10 312	14 546	14 272	14 272	14 711	16 773	15 935
Contractors		54 040	59 398	115 054	150 669	150 669	72 536	75 555	79 855
Total contracted services		97 223	115 415	180 663	222 491	222 491	148 270	155 514	161 420
Other Expenditure By Type									
Collection costs		–	–	–	–	–	–	–	–
Contributions to 'other' provisions		–	301	–	–	–	–	–	–
Consultant fees		–	–	–	–	–	–	–	–
Audit fees		4 247	4 818	5 000	4 900	4 900	5 165	5 423	5 802
List Other Expenditure by Type:									
Dumping Fees (District Council)		5 072	5 227	10 797	7 482	7 482	18 010	19 000	20 022
External Computer Service		8 285	7 369	9 943	10 759	10 759	11 562	12 186	12 858
Insurance Underwriting		5 882	4 488	7 304	5 952	5 952	5 200	5 512	5 843
Commission		6 308	6 895	7 181	6 400	6 400	6 777	7 176	7 598
Operating Leases		5 188	4 502	5 610	6 316	6 316	6 795	7 112	7 530
Travel and Subsistence		1 148	1 281	2 674	2 642	2 642	3 562	3 742	3 966
Other Operational Costs		18 166	18 693	22 183	23 707	23 707	26 298	26 626	28 405
Total 'Other' Expenditure	1	54 297	53 574	70 692	68 157	68 157	83 368	86 776	92 024
by Expenditure Item	8								
Employee related costs		39 994	42 513	50 140	67 356	67 356	71 957	77 172	82 767
Other materials		12 417	13 663	13 140	14 708	14 708	14 943	16 230	17 166
Contracted Services		36 130	40 869	47 271	51 155	51 155	53 322	56 632	59 822
Other Expenditure		795	761	1 015	1 097	1 097	1 265	1 343	1 446
Total Repairs and Maintenance Expenditure	9	89 336	97 807	111 565	134 316	134 316	141 486	151 377	161 200

WC043 Mossel Bay - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - MUNICIPAL MANAGER	Vote 2 - CORPORATE SERVICES	Vote 3 - FINANCIAL SERVICES	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Vote 5 - COMMUNITY SERVICES	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Vote 7 - GOVERNANCE SERVICES	Total
R thousand	1								
Revenue By Source									
Property rates		–	–	167 114	–	–	–	574	167 687
Service charges - electricity revenue		–	–	–	498 014	–	–	–	498 014
Service charges - water revenue		–	–	–	130 017	–	–	–	130 017
Service charges - sanitation revenue		–	–	–	83 519	–	–	–	83 519
Service charges - refuse revenue		–	–	–	–	74 749	–	–	74 749
Rental of facilities and equipment		–	–	–	479	692	5 145	530	6 847
Interest earned - external investments		–	–	43 045	–	–	–	–	43 045
Interest earned - outstanding debtors		420	–	455	1 853	301	68	–	3 098
Dividends received		–	–	–	–	–	–	–	–
Fines, penalties and forfeits		775	–	–	120	7 264	–	–	8 160
Licences and permits		–	–	–	–	1 288	2	–	1 290
Agency services		–	–	–	–	6 810	–	–	6 810
Other revenue		5 267	152	6 854	1 108	1 930	12 401	–	27 711
Transfers and subsidies		31 599	401	1 550	51 109	30 228	1 223	56	116 166
Gains		–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		38 061	553	219 018	766 219	123 263	18 840	1 160	1 167 114
Expenditure By Type									
Employee related costs		2 453	55 196	37 025	116 440	120 473	28 597	7 121	367 306
Remuneration of councillors		13 083	–	–	–	–	–	–	13 083
Debt impairment		600	–	710	5 920	7 064	1 010	–	15 304
Depreciation & asset impairment		1 128	2 630	769	94 874	15 439	5 647	539	121 027
Finance charges		0	–	11	10 831	2 711	–	–	13 553
Bulk purchases		–	–	–	354 820	–	–	–	354 820
Other materials		306	903	562	59 025	17 082	2 490	250	80 618
Contracted services		3 782	6 104	10 968	54 036	62 307	8 956	2 118	148 270
Transfers and subsidies		1 621	401	–	–	126	4 328	–	6 476
Other expenditure		12 007	12 120	15 107	11 284	26 163	4 569	2 118	83 368
Losses		1 228	644	112	1 466	314	385	98	4 247
Total Expenditure		36 208	77 998	65 265	708 696	251 680	55 982	12 244	1 208 072
Surplus/(Deficit)		1 853	(77 445)	153 753	57 523	(128 416)	(37 141)	(11 084)	(40 958)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	45 731	12 727	59 953	3 009	121 420
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		1 853	(77 445)	153 753	103 254	(115 689)	22 812	(8 075)	80 462

WC043 Mossel Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand										
ASSETS										
Call investment deposits										
Call deposits	2		–		–	–	–	–	–	
Other current investments		411 899	457 966	400 000	480 000	480 000	530 000	525 000	550 000	
Total Call investment deposits		411 899	457 966	400 000	480 000	480 000	530 000	525 000	550 000	
Consumer debtors										
Consumer debtors		84 905	96 181	107 951	103 690	103 690	131 148	144 737	159 688	
Less: Provision for debt impairment		(12 239)	(15 045)	(46 131)	(19 006)	(19 006)	(24 586)	(31 282)	(39 316)	
Total Consumer debtors		72 666	81 135	61 820	84 684	84 684	106 562	113 455	120 372	
Debt impairment provision										
Balance at the beginning of the year		10 784	12 239	28 656	14 356	14 356	19 006	24 586	31 282	
Contributions to the provision		1 455	2 807	17 476	4 650	4 650	5 580	6 696	8 034	
Bad debts written off	–	–	–	–	–	–	–	–		
Balance at end of year	12 239	15 045	46 131	19 006	19 006	24 586	31 282	39 316		
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	3	2 680 018	2 818 278	2 868 785	2 636 440	2 636 440	3 084 180	3 273 628	3 420 542	
Leases recognised as PPE		–	–	253 978	253 978	253 978	–	–	–	
Less: Accumulated depreciation		631 117	710 383	763 947	666 038	666 038	754 583	852 948	960 621	
Total Property, plant and equipment (PPE)	2	2 048 900	2 107 894	2 358 816	2 224 380	2 224 380	2 329 597	2 420 680	2 459 921	
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)	5	–	–	–	–	–	–	–	–	
Current portion of long-term liabilities		3 249	3 494	24 613	9 654	9 654	24 622	29 516	31 424	
Total Current liabilities - Borrowing		3 249	3 494	24 613	9 654	9 654	24 622	29 516	31 424	
Trade and other payables										
Trade Payables		113 837	153 138	116 125	154 669	154 669	156 216	145 316	146 769	
Other creditors		1 845	1 854	–	–	–	–	–	–	
Unspent conditional transfers		36 773	23 134	–	–	–	–	–	–	
VAT		–	–	2 851	4 649	4 649	804	2 004	2 681	
Total Trade and other payables		2	152 455	178 126	118 976	159 318	159 318	157 019	147 320	149 450
Non current liabilities - Borrowing										
Borrowing	4	30 938	27 343	190 006	103 111	103 111	138 015	167 181	158 481	
Finance leases (including PPP asset element)		6	–	–	–	–	–	–	–	
Total Non current liabilities - Borrowing		30 944	27 343	190 006	103 111	103 111	138 015	167 181	158 481	
Provisions - non-current										
Retirement benefits	1	102 716	128 596	119 198	138 223	138 223	148 761	159 902	171 682	
List other major items										
Refuse landfill site rehabilitation		76 089	84 551	44 505	81 051	81 051	78 551	75 931	73 184	
Other		–	299	–	–	–	–	–	–	
Total Provisions - non-current		178 805	213 446	163 703	219 274	219 274	227 312	235 833	244 865	
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	1	2 596 505	2 702 441	2 815 482	2 686 733	2 686 733	2 770 993	2 827 504	2 878 582	
GRAP adjustments										
Restated balance		2 596 505	2 702 441	2 815 482	2 686 733	2 686 733	2 770 993	2 827 504	2 878 582	
Surplus/(Deficit)		93 636	83 314	28 800	65 557	65 557	80 462	78 256	82 422	
Appropriations to Reserves			(88 587)	(113 369)	(111 248)	(111 248)	(129 698)	(146 639)	(155 892)	
Transfers to/from Reserves		(100 529)	93 657	113 575	129 952	129 952	105 746	119 461	117 200	
Depreciation offsets		102 882	–	–	–	–	–	–	–	
Other adjustments		9 948	(104 092)	11 107	–	–	–	–	–	
Accumulated Surplus/(Deficit)		2 702 441	2 686 733	2 855 595	2 770 993	2 770 993	2 827 504	2 878 582	2 922 313	
Reserves										
Housing Development Fund			–	–	–	–	–	–	–	
Capital replacement		138 849	145 942	119 403	133 079	133 079	162 140	194 604	238 766	
Self-insurance				64 286	14 171	58 445	53 335	48 050	42 579	
Other reserves					–	–	–	–	–	
Revaluation					–	–	–	–	–	
Total Reserves	2	138 849	210 228	133 574	191 524	191 524	215 476	242 654	281 345	
TOTAL COMMUNITY WEALTH/EQUITY	2	2 841 291	2 896 961	2 989 169	2 962 517	2 962 517	3 042 980	3 121 236	3 203 658	

WC043 Mossel Bay - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			71	118	89	95 222	99 319	100 312	101 315	102 328	103 351	104 384
Females aged 5 - 14			6	9	6	6 883	7 198	7 270	7 343	7 416	7 490	7 565
Males aged 5 - 14			6	9	7	7 027	7 349	7 422	7 496	7 571	7 646	7 722
Females aged 15 - 34			12	19	14	15 356	16 059	16 220	16 382	16 546	16 712	16 880
Males aged 15 - 34			12	25	14	15 200	15 896	16 055	16 216	16 378	16 542	16 707
Unemployment			7	12	8	8 482	8 871	8 959	9 049	9 138	9 229	9 321
Monthly household income (no. of households)	1, 12											
No income					4 870	5 169	5 406	5 460	5 460	5 514	5 569	5 625
R1 - R1 600					5 435	5 769	6 033	6 093	6 093	6 154	6 216	6 278
R1 601 - R3 200					4 483	4 758	4 976	5 026	5 026	5 076	5 127	5 178
R3 201 - R6 400					4 318	4 583	4 793	4 841	4 841	4 889	4 938	4 988
R6 401 - R12 800					3 704	3 931	4 111	4 153	4 153	4 194	4 236	4 278
R12 801 - R25 600					2 951	3 132	3 276	3 308	3 308	3 341	3 375	3 409
R25 601 - R51 200					1 547	1 642	1 717	1 734	1 734	1 752	1 769	1 787
R52 201 - R102 400					466	495	517	522	522	528	533	538
R102 401 - R204 800					152	161	169	170	170	172	174	176
R204 801 - R409 600					99	105	110	111	111	112	113	114
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household/demographics (000)												
Number of people in municipal area						122	123	130	132	139	146	154
Number of poor people in municipal area												
Number of households in municipal area						33	38	39	39	40	41	42
Number of poor households in municipal area						13	14	14	16	16	17	17
Definition of poor household (R per month)						6 000	6 000	6 000	6 000	6 000	6 000	6 000
Housing statistics	3											
Formal						24 932	31 935	32 382	32 706	34 800	35 800	36 150
Informal						4 297	1 288	1 301	4 850	48 100	48 200	48 300
Total number of households			-	-	-	29 229	33 223	33 683	37 556	82 900	84 000	84 450
Dwellings provided by municipality	4											
Dwellings provided by province/s						350	340	165	115	324	1 100	250
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	350	340	165	115	324	1 100	250
Economic	6											
Inflation/inflation outlook (CPI-X)						6.6%	6.1%	5.2%	5.6%	5.4%	5.4%	5.4%
Interest rate - borrowing						9.0%	9.0%	10.0%	10.0%	9.2%	9.2%	9.2%
Interest rate - investment						8.3%	8.6%	8.1%	8.0%	8.0%	8.0%	8.0%
Remuneration increases						7.0%	7.5%	7.6%	7.6%	6.5%	7.0%	7.0%
Consumption growth (electricity)						0.2%	0.5%	0.4%	0.8%	-0.5%	-0.5%	-0.5%
Consumption growth (water)						0.6%	0.5%	0.0%	-0.5%	-0.5%	-0.5%	-0.5%
Collection rates	7											
Property tax/service charges						98.0%	98.0%	99.2%	97.0%	97.0%	97.0%	97.0%
Rental of facilities & equipment						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - external investments						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors						N/A	N/A	N/A	N/A	N/A	N/A	N/A
Revenue from agency services						N/A	N/A	N/A	N/A	N/A	N/A	N/A

WC043 Mossel Bay - Supporting Table SA11 Property rates summary

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Valuation:	1									
Date of valuation:		01/07/2011	01/07/2016	01/07/2016	01/07/2016					
Financial year valuation used		Yes	Yes	Yes	Yes			Yes		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of data collectors (FTE)	3	7	7	7	7	7	7	7	7	7
No. of internal valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of external valuers (FTE)	3	2	2	2	2	2	2	2	2	2
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)										
No. of properties	5	44 141	44 278	44 358	44 438	44 862	44 862	44 862	44 862	44 862
No. of sectional title values	5	5 747	5 309	5 309	5 309	6 058	6 058	6 058	6 058	6 058
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		5	2	3	2	2	2	2	2	2
No. of valuation roll amendments		-	8 291	2 404	2 197	2 197	2 197	2 197	2 197	2 197
No. of objections by rate payers		-	903	51	47	47	47	47	47	47
No. of appeals by rate payers		-	11	5	5	5	5	5	5	5
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation		-	2 192 359 110	1 103 962 875	1 008 926 053	1 008 926 053	1 008 926 053	1 008 926 053	1 008 926 053	1 008 926 053
Public service infrastructure value (Rm)	5	25	46	47	47	52	52	52	52	52
Municipality owned property value (Rm)		695	723	778	837	756	756	756	756	756
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		5	12	12	12	16	16	16	16	16
Valuation reductions-nature reserves/park (Rm)		-	8	9	9	12	12	12	12	12
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		469	481	486	492	503	503	503	503	503
Valuation reductions-public worship (Rm)		252	285	288	291	287	287	287	287	287
Valuation reductions-other (Rm)		1 014	1 168	1 181	1 194	1 222	1 222	1 222	1 222	1 222
Total valuation reductions:		1 740	1 954	1 976	1 999	2 040	2 040	2 040	2 040	2 040
Total value used for rating (Rm)	5	34 429	42 340	43 090	43 859	44 547	44 547	44 547	44 547	44 547
Total land value (Rm)	5	13 876	16 110	16 154	16 199	16 200	16 200	16 200	16 200	16 200
Total value of improvements (Rm)	5	20 553	26 230	26 936	27 660	28 347	28 347	28 347	28 347	28 347
Total market value (Rm)	5	34 429	42 340	43 090	43 859	44 547	44 547	44 547	44 547	44 547
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	5	Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No	No	No	No	No	No
Special rating area used? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Phasing-in properties s21 (number)		527	531	531	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)		35	35	35	35			35		
Non-residential prescribed ratio s19? (%)		0.0%	0.0%	0.0%	0.0%			0.0%		
Rate revenue:										
Rate revenue budget (R'000)	6	104 138	110 974	120 760	138 874	145 315	145 315	167 112	192 179	221 006
Rate revenue expected to collect (R'000)	6	103 416	107 716	116 984	134 531	140 956	140 956	162 099	186 414	214 376
Expected cash collection rate (%)		99.3%	97.1%	96.9%	96.9%	97.0%	97.0%	97.0%	97.0%	97.0%
Special rating areas (R'000)	7	569	546	616	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		1 097	2 294	1 044	1 201	871	871	1 002	1 152	1 325
Rebates, exemptions - pensioners (R'000)		1 231	1 580	2 295	2 640	3 294	3 294	3 789	4 357	5 010
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	1	1	1	1	1
Rebates, exemptions - other (R'000)		3 934	4 902	2 929	3 869	4 009	4 009	4 611	5 302	6 098
Phase-in reductions/discounts (R'000)		-	-	461	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)		6 263	8 776	6 729	7 710	8 175	8 175	9 402	10 812	12 434

WC043 Mossel Bay - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2019/20																	
Valuation:																	
No. of properties		39 521	17	1 407	1 211	209	1 842	443			108	63		5	15	21	
No. of sectional title property values		5 660	–	385	–	–	11	2			–	–		–	–	–	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)		2	2	2	2	2	2	2			2	2		2	2	2	
Method of valuation used (select)		market value	market value	market value	market value	market value	market value	market value			market value	market value		market value	market value	market value	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No			No	No		No	No	No	
Fiat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes			Yes	Yes		Yes	Yes	Yes	
Is balance rated by uniform rate/variable rate?		No	No	No	No	No	No	No			No	No		No	No	No	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	16			–	–		–	–	–	
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–			–	–		12	–	–	
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–			–	–		–	–	–	
Valuation reductions-R15,000 threshold (Rm)		503	–	–	–	–	–	–			–	–		–	–	–	
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–			189	98		–	–	–	
Valuation reductions-other (Rm)	2	1 218	–	–	–	–	–	4			–	–		–	–	–	
Total valuation reductions:																	
Total value used for rating (Rm)	6	34 719	861	3 561	3 405	577	756	52			189	98		12	37	279	
Total land value (Rm)	6	11 187	42	1 246	2 784	199	561	38			42	21		12	16	53	
Total value of improvements (Rm)	6	23 533	819	2 315	621	378	195	14			147	77		0	21	226	
Total market value (Rm)	6	34 719	861	3 561	3 405	577	756	52			189	98		12	37	279	
Rating:																	
Average rate	3	0.003424	0.006848	0.006848	0.000856	0.000856	–	0.000856			–	–		–	–	0.000856	
Rate revenue budget (R '000)		112 024	5 897	23 743	2 914	494	–	4			–	–		–	–	239	
Rate revenue expected to collect (R'000)		108 664	5 720	23 030	2 827	479	–	4			–	–		–	–	232	
Expected cash collection rate (%)	4	97.0%	97.0%	97.0%	97.0%	97.0%	97.0%	97.0%			97.0%	97.0%		97.0%	97.0%	97.0%	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		871															
Rebates, exemptions - pensioners (R'000)		3 294															
Rebates, exemptions - bona fide farm. (R'000)					1												
Rebates, exemptions - other (R'000)		3 102	–	877	–	–	–	30			–	–		–	–	–	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

WC043 Mossel Bay - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2020/21																	
Valuation:																	
No. of properties		39 521	17	1 407	1 211	209	1 842	443			108	63		5	15	21	
No. of sectional title property values		5 660	–	385	–	–	11	2			–	–		–	–	–	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)		2	2	2	2	2	2	2			2	2		2	2	2	
Method of valuation used (select)		market value	market value	market value	market value	market value	market value	market value			market value	market value		market value	market value	market value	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No			No	No		No	No	No	
Flat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes			Yes	Yes		Yes	Yes	Yes	
Is balance rated by uniform rate/variable rate?		No	No	No	No	No	No	No			No	No		No	No	No	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	16			–	–		–	–	–	
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–			–	–		12	–	–	
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–			–	–		–	–	–	
Valuation reductions-R15,000 threshold (Rm)		503	–	–	–	–	–	–			–	–		–	–	–	
Valuation reductions-public worship (Rm)		–	–	–	–	–	–	–			189	98		–	–	–	
Valuation reductions-other (Rm)	2	1 218	–	–	–	–	–	4			–	–		–	–	–	
Total valuation reductions:																	
Total value used for rating (Rm)	6	34 719	861	3 561	3 405	577	756	52			189	98		12	37	279	
Total land value (Rm)	6	11 187	42	1 246	2 784	199	561	38			42	21		12	16	53	
Total value of improvements (Rm)	6	23 533	819	2 315	621	378	195	14			147	77		0	21	226	
Total market value (Rm)	6	34 719	861	3 561	3 405	577	756	52			189	98		12	37	279	
Rating:																	
Average rate	3	0.003938	0.007876	0.007876	0.000985	0.000985	–	0.000985			–	–		–	–	0.000985	
Rate revenue budget (R'000)		128 828	6 782	27 304	3 352	568	–	4			–	–		–	–	275	
Rate revenue expected to collect (R'000)		124 963	6 578	26 485	3 251	551	–	4			–	–		–	–	266	
Expected cash collection rate (%)	4	97.0%	97.0%	97.0%	97.0%	97.0%	97.0%	97.0%			97.0%	97.0%		97.0%	97.0%	97.0%	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		1 002															
Rebates, exemptions - pensioners (R'000)		3 789															
Rebates, exemptions - bona fide farm. (R'000)					1												
Rebates, exemptions - other (R'000)		3 568	–	1 008	–	–	–	35			–	–		–	–	–	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	

WC043 Mossel Bay - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates (rate in the Rand)	1								
Residential properties		Residential (RES)	0.003088	0.002760	0.002978	0.003424	0.003938	0.004529	0.005208
Residential properties - vacant land		Vacant Residential (RESV)	0.003088	0.002760	0.003574	0.004451	0.005119	0.005888	0.006770
Formal/informal settlements									
Small holdings									
Farm properties - used		Agricultural (AGRI)	0.000772	0.000690	0.000744	0.000856	0.000985	0.0011	0.0013
Farm properties - not used									
Industrial properties		Industrial (IND)	0.006178	0.005520	0.005956	0.006848	0.007876	0.0091	0.0104
Business and commercial properties		Commercial (BUS)	0.006178	0.005520	0.005956	0.006848	0.007876	0.0091	0.0104
Communal land - residential		Vacant Commercial (BUSV)	0.006178	0.005796	0.006551	0.008218	0.009451	0.0109	0.0125
State-owned properties		Public Service Properties (PSP)	0.000772	0.000690	0.000744	0.000856	0.0010	0.0011	0.0013
Municipal properties		Municipal Properties (MUN)	-	-	-	-	-	-	-
Public service infrastructure		Public service infrastructure	0.000772	0.000690	0.000744	0.000856	0.000985	0.001132	0.001302
Privately owned towns serviced by the owner		Public benefit organisations	0.000772	0.000690	0.000744	0.000856	0.000985	0.001132	0.001302
State trust land		Churches (POWC)	-	-	-	-	-	-	-
Restitution and redistribution properties		Personage (POWP)	-	-	-	-	-	-	-
Protected areas		Protected Areas (PROT)	-	-	-	-	-	-	-
National monuments properties		National Monuments (NMOM)	-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			35 000	35 000	35 000	35 000	35 000	35 000	35 000
Indigent rebate or exemption			50 000	66 000	66 000	66 000	66 000	66 000	66 000
Pensioners/social grants rebate or exemption			30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%	30% & 50%
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption						0	15%	15%	15%
Other rebates or exemptions	2	Vlees Bay Rates (phasing out)	70%	45%	25%	-	-	-	-
Water tariffs									
Domestic									
Basic charge/fix fee (Rands/month)		Basic Fee	146	155	165	167	206	219	232
Service point - vacant land (Rands/month)		Availability Fee	150	159	169	212	268	284	301
Water usage - Block 1 (c/k)		0 - 6 kl	-	-	-	-	-	-	-
Water usage - Block 2 (c/k)		7 - 20kl	642	693	734	789	713	756	801
Water usage - Block 3 (c/k)		21 - 30kl	899	970	1 028	1 095	927	983	1 042
Water usage - Block 4 (c/k)		31 - 40kl	1 157	1 249	1 323	1 410	1 205	1 277	1 354
Water usage - Block 5 (c/k)		41 - 50kl	1 543	1 666	1 766	1 880	1 807	1 915	2 030
Water usage - Block 6 (c/k)		51 - 60kl	1 929	2 083	2 208	2 351	2 711	2 874	3 046
Water usage - Block 7 (c/k)		61 - 80kl	2 316	2 501	2 651	2 823	4 066	4 310	4 569
Water usage - Block 8 (c/k)		> 80kl	3 087	3 333	3 532	3 762	6 099	6 465	6 853
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fix fee (Rands/month)		Basic Fee	199	210	223	225	237	251	266
Service point - vacant land (Rands/month)		Availability Fee	129	137	145	181	227	283	346
Electricity tariffs									
Domestic									
Basic charge/fix fee (Rands/month)		Two part Tariff - Basic Fee	248	253	270	305	326	349	373
Service point - vacant land (Rands/month)		Availability Fee	147	155	166	208	259	324	405
FBE		FBE Indigent Level 1 & Disability	50	50	50	50	50	50	50
FBE - OTHER		FBE Indigent Level 2	50	50	25	25	25	25	25
FBE - OTHER		FBE normal households	20	20	-	-	-	-	-
Life-line tariff - meter		Two part Tariff - Consumption:							
Life-line tariff - prepaid		0 - 20 kwh	-	-	125	142	152	162	173
Fiat rate tariff - meter (c/kwh)		> 20 kwh	118	120	125	142	152	162	173
Fiat rate tariff - prepaid (c/kwh)		One Part Tariff:							
Meter - IBT Block 1 (c/kwh)		0 - 20 kwh	-	-	157	177	190	203	217
Meter - IBT Block 2 (c/kwh)		> 20 kwh	148	150	157	177	190	203	217
Meter - IBT Block 3 (c/kwh)		Indigent Level 1 & Disability							
Meter - IBT Block 4 (c/kwh)		0 - 50 kwh	-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)		51 - 350kwh	107	109	116	131	140	150	160
Prepaid - IBT Block 1 (c/kwh)		351 - 600kwh	143	147	157	177	190	203	217
Prepaid - IBT Block 2 (c/kwh)		> 600kwh	169	176	188	213	228	244	261
Prepaid - IBT Block 3 (c/kwh)		Indigent Level 2 Tariff:							
Prepaid - IBT Block 4 (c/kwh)		0 - 25 kwh	-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)		26 - 350kwh	107	109	116	131	140	150	160
Prepaid - IBT Block 6 (c/kwh)		351 - 600kwh	143	147	157	177	190	203	217
Other	2	> 600kwh	169	176	188	213	228	244	261
Waste management tariffs									
Domestic									
Street cleaning charge									
Basic charge/fix fee		Basic Fee	119	136	165	190	200	212	224

WC043 Mossel Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Exemptions, reductions and rebates (Rands) <i>[Insert lines as applicable]</i>									
Water tariffs <i>[Insert blocks as applicable]</i>		Basic Fee	146	155	165	167	206	219	232
		0 - 6 kl	-	-	-	-	-	-	-
		7 - 20kl	642	693	734	789	713	756	801
		21 - 30kl	899	970	1 028	1 095	927	983	1 042
		31 - 40kl	1 157	1 249	1 323	1 410	1 205	1 277	1 354
		41 - 50kl	1 543	1 666	1 766	1 880	1 807	1 915	2 030
		51 - 60kl	1 929	2 083	2 208	2 351	2 711	2 874	3 046
		61 - 80kl	2 316	2 501	2 651	2 823	4 066	4 310	4 569
		> 80kl	3 087	3 333	3 532	3 762	6 099	6 465	6 853
Waste water tariffs <i>[Insert blocks as applicable]</i>		(fill in structure)							
		(fill in structure)							
Electricity tariffs <i>[Insert blocks as applicable]</i>		Two part Tariff - Basic Fee	248	253	270	305	326	349	373
		FBF Indigent Level 1 & Disability	50	50	50	50	50	50	50
		FBF Indigent Level 2	50	50	25	25	25	25	25
		FBF normal households	20	20	-	-	-	-	-
		Two part Tariff - Consumption:							
		0 - 20 kwh	-	-	125	142	152	162	173
		> 20 kwh	118	120	125	142	152	162	173
		One Part Tariff:							
		0 - 20 kwh	-	-	157	177	190	203	217
		> 20 kwh	148	150	157	177	190	203	217
		Indigent Level 1 & Disability							
		0 - 50 kwh	-	-	-	-	-	-	-
		51 - 350kwh	107	109	116	131	140	150	160
		351 - 600kwh	143	147	157	177	190	203	217
		> 600kwh	169	176	188	213	228	244	261
		Indigent Level 2 Tariff:							
		0 - 25 kwh	-	-	-	-	-	-	-
		26 - 350kwh	107	109	116	131	140	150	160
		351 - 600kwh	143	147	157	177	190	203	217
		> 600kwh	169	176	188	213	228	244	261

WC043 Mossel Bay - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year % incr.	Budget Year	Budget Year +1	Budget Year +2
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		167.27	149.50	161.31	185.47	185.47	185.47	15.0%	213.31	245.32	282.10
Electricity: Basic levy		248.14	252.60	269.88	305.14	305.14	305.14	6.9%	326.19	348.70	372.76
Electricity: Consumption		1 156.23	1 176.85	1 250.00	1 420.00	1 420.00	1 420.00	7.0%	1 520.00	1 620.00	1 730.00
Water: Basic levy		146.27	155.04	165.11	166.77	166.77	166.77	23.7%	206.26	218.64	231.76
Water: Consumption		194.02	205.56	218.98	220.96	220.96	220.96	(12.9%)	192.52	204.14	216.34
Sanitation		198.55	210.46	223.00	225.30	225.30	225.30	5.0%	236.57	250.76	265.81
Refuse removal		118.56	136.34	165.49	190.30	190.30	190.30	4.9%	199.60	211.58	224.27
Other											
sub-total		2 229.04	2 286.35	2 453.77	2 713.94	2 713.94	2 713.94	6.7%	2 894.45	3 099.14	3 323.04
VAT on Services		288.65	299.16	343.87	379.27	379.27	379.27	6.0%	402.17	428.07	456.14
Total large household bill:		2 517.68	2 585.51	2 797.64	3 093.21	3 093.21	3 093.21	6.6%	3 296.62	3 527.21	3 779.18
% increase/-decrease			2.7%	8.2%	10.6%	-	-		6.6%	7.0%	7.1%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		115.80	103.50	111.68	128.40	128.40	128.40	15.0%	147.68	169.84	195.30
Electricity: Basic levy		248.14	252.60	269.88	305.14	305.14	305.14	6.9%	326.19	348.70	372.76
Electricity: Consumption		566.32	576.42	625.00	710.00	710.00	710.00	7.0%	760.00	810.00	865.00
Water: Basic levy		146.27	155.04	165.11	166.77	166.77	166.77	23.7%	206.26	218.64	231.76
Water: Consumption		145.52	154.16	164.23	165.71	165.71	165.71	(11.8%)	146.17	154.99	164.24
Sanitation		198.55	210.46	223.00	225.30	225.30	225.30	5.0%	236.57	250.76	265.81
Refuse removal		118.56	136.34	165.49	190.30	190.30	190.30	4.9%	199.60	211.58	224.27
Other											
sub-total		1 539.16	1 588.52	1 724.39	1 891.62	1 891.62	1 891.62	6.9%	2 022.47	2 164.51	2 319.14
VAT on Services		199.27	207.90	241.91	264.48	264.48	264.48	6.3%	281.22	299.20	318.58
Total small household bill:		1 738.43	1 796.42	1 966.29	2 156.10	2 156.10	2 156.10	6.8%	2 303.68	2 463.71	2 637.72
% increase/-decrease			3.3%	9.5%	9.7%	-	-		6.8%	6.9%	7.1%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		60.47	50.37	54.35	62.49	62.49	62.49	15.0%	71.87	82.65	95.05
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		319.74	325.57	348.00	393.00	393.00	393.00	6.9%	420.00	450.00	480.00
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		97.02	102.76	109.48	110.46	110.46	110.46	(9.6%)	99.82	105.84	112.14
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other											
sub-total		477.23	478.70	511.83	565.95	565.95	565.95	4.5%	591.69	638.49	687.19
VAT on Services		58.35	59.97	68.62	75.52	75.52	75.52	-	77.97	83.38	88.82
Total small household bill:		535.58	538.66	580.45	641.47	641.47	641.47	4.4%	669.66	721.87	776.01
% increase/-decrease			0.6%	7.8%	10.5%	-	-		4.4%	7.8%	7.5%

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)
4. Note this is for a SINGLE household.

WC043 Mossel Bay - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Operating transfers and grants:	1,3								
National Government:									
Balance unspent at beginning of the year									
Current year receipts		82 101	88 754	97 700	97 700	97 700	105 581	112 190	120 573
Conditions met - transferred to revenue		82 101	88 754	97 700	97 700	97 700	105 581	112 190	120 573
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts		51 646	36 808	59 561	93 198	93 198	10 070	82 945	52 882
Conditions met - transferred to revenue		51 646	36 808	59 561	93 198	93 198	10 070	82 945	52 882
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year						-			
Current year receipts						-			
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts		646	604	569	666	666	-	-	-
Conditions met - transferred to revenue		646	604	569	666	666	-	-	-
Conditions still to be met - transferred to liabilities									
Total operating transfers and grants revenue		134 394	126 166	157 831	191 564	191 564	115 651	195 135	173 455
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3								
National Government:									
Balance unspent at beginning of the year									
Current year receipts		32 464	34 432	31 105	31 105	31 105	44 967	35 745	37 046
Conditions met - transferred to revenue		32 464	34 432	31 105	31 105	31 105	44 967	35 745	37 046
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts		5 446	6 274	44 416	67 369	67 369	76 453	51 435	41 015
Conditions met - transferred to revenue		5 446	6 274	44 416	67 369	67 369	76 453	51 435	41 015
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year						-			
Current year receipts						-			
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts		4 013	30 547	2 933	2 933	2 933	-	-	-
Conditions met - transferred to revenue		4 013	30 547	2 933	2 933	2 933	-	-	-
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue		41 923	71 254	78 454	101 406	101 406	121 420	87 180	78 061
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		176 317	197 420	236 284	292 970	292 970	237 071	282 315	251 516
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-

WC043 Mossel Bay - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure		34 142	34 604	56 369	60 995	60 995	78 236	77 453	55 885
Roads Infrastructure		12 804	9 205	11 873	19 602	19 602	14 267	7 291	11 050
Roads		320	609	200	225	225	–	100	–
Road Structures		2 945	4 764	5 828	5 952	5 952	8 557	1 300	1 000
Road Furniture		9 540	3 832	5 845	13 425	13 425	5 709	5 891	10 050
Storm water Infrastructure		878	1 018	2 725	2 753	2 753	–	1 600	1 900
Storm water Conveyance		878	1 018	2 725	2 753	2 753	–	1 600	1 900
Electrical Infrastructure		9 727	7 261	11 161	10 207	10 207	18 300	20 088	12 596
Power Plants		8 936	7 064	9 087	8 137	8 137	12 485	13 796	9 096
HV Substations		195		–	–	–	–	–	–
MV Networks			197	2 000	2 000	2 000	5 315	6 042	3 500
LV Networks		83		74	70	70	500	250	–
Capital Spares		512		–	–	–	–	–	–
Water Supply Infrastructure		3 562	5 066	7 100	8 067	8 067	15 860	16 600	7 000
Dams and Weirs				–	–	–	–	–	–
Boreholes				2 500	2 500	2 500	2 200	–	–
Reservoirs				1 000	1 457	1 457	7 750	13 200	5 000
Pump Stations				–	–	–	–	–	–
Water Treatment Works		1 039		–	–	–	–	–	–
Bulk Mains		2 428	3 862	2 700	2 700	2 700	4 160	–	500
Distribution		86	1 205	800	800	800	1 450	3 000	1 000
Distribution Points				–	510	510	–	–	–
PRV Stations				–	–	–	–	–	–
Capital Spares		9		100	100	100	300	400	500
Sanitation Infrastructure		7 172	12 050	21 870	17 988	17 988	28 360	30 774	23 339
Pump Station			94	1 600	1 600	1 600	1 800	–	300
Reticulation		5 651	10 794	18 200	14 338	14 338	21 160	12 200	13 800
Waste Water Treatment Works		1 520	401	770	750	750	3 750	17 474	7 839
Capital Spares			761	1 300	1 300	1 300	1 650	1 100	1 400
Solid Waste Infrastructure		–	3	1 240	1 979	1 979	650	500	–
Landfill Sites				–	–	–	–	–	–
Waste Transfer Stations			3	800	1 353	1 353	650	500	–
Waste Processing Facilities				–	–	–	–	–	–
Waste Drop-off Points				40	26	26	–	–	–
Waste Separation Facilities				400	600	600	–	–	–
Information and Communication Infrastructure		–	–	400	400	400	800	600	–
Data Centres				400	400	400	800	600	–

WC043 Mossel Bay - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Community Assets		4 976	5 879	5 015	8 429	8 429	17 179	–	1 320
Community Facilities		3 868	2 329	4 064	7 512	7 512	8 603	–	270
Halls		32	33	–	–	–	–	–	–
Centres		500	2 153	3 372	6 787	6 787	7 348	–	–
Testing Stations		–	–	127	127	127	–	–	–
Museums		–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	200
Libraries		–	26	565	565	565	–	–	–
Cemeteries/Crematoria		3 336	118	–	–	–	–	–	70
Police		–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	755	–	–
Public Open Space		–	–	–	33	33	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	500	–	–
Capital Spares		–	–	–	–	–	–	–	–
Sport and Recreation Facilities		1 108	3 549	951	917	917	8 576	–	1 050
Indoor Facilities		–	–	–	–	–	–	–	–
Outdoor Facilities		1 108	3 549	951	917	917	8 576	–	1 050
Capital Spares		–	–	–	–	–	–	–	–
Investment properties		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Revenue Generating		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Improved Property		587	6 857	4 355	4 355	4 355	1 070	1 000	1 000
Unimproved Property		–	–	–	–	–	–	–	–
Other assets		2 157	1 079	58 181	2 202	2 202	6 126	20 295	180
Operational Buildings		2 157	1 079	58 181	2 202	2 202	6 126	20 295	180
Municipal Offices		788	378	57 271	1 101	1 101	5 226	20 195	50
Pay/Enquiry Points		–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–
Workshops		1 270	46	710	870	870	40	–	–
Yards		98	127	200	200	200	100	100	100
Stores		–	528	–	31	31	760	–	–
Depots		–	–	–	–	–	–	–	30
Intangible Assets		–	–	–	–	–	31	–	–
Servitudes		–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	31	–	–
Computer Software and Applications		–	–	–	–	–	31	–	–
Computer Equipment		1 789	360	464	657	657	157	101	103
Computer Equipment		1 789	360	464	657	657	157	101	103
Furniture and Office Equipment		735	588	551	17 712	17 712	1 160	150	118
Furniture and Office Equipment		735	588	551	17 712	17 712	1 160	150	118
Machinery and Equipment		3 528	5 042	5 200	5 497	5 497	4 291	5 470	1 955
Machinery and Equipment		3 528	5 042	5 200	5 497	5 497	4 291	5 470	1 955
Transport Assets		4 625	1 948	5 679	6 414	6 414	2 420	3 522	13 829
Transport Assets		4 625	1 948	5 679	6 414	6 414	2 420	3 522	13 829
Land		–	–	1 200	1 200	1 200	–	–	–
Land		–	–	1 200	1 200	1 200	–	–	–
Total Capital Expenditure on new assets	1	52 538	56 357	137 014	107 462	107 462	110 670	107 991	74 390

WC043 Mossel Bay - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure		29 815	35 661	104 167	105 911	105 911	71 098	71 235	70 627
Roads Infrastructure		–	169	8 837	8 837	8 837	15 824	15 833	13 967
Roads				8 837	8 837	8 837	–	–	–
Road Structures					–	–	15 824	15 833	13 667
Road Furniture			169	–	–	–	–	–	300
Capital Spares				–	–	–	–	–	–
Electrical Infrastructure		8 422	11 038	9 950	8 846	8 846	4 650	6 000	5 700
Power Plants		1 482	1 466	800	747	747	500	2 000	1 000
HV Substations		–		–	–	–	–	–	–
HV Switching Station		199		–	–	–	–	–	–
HV Transmission Conductors				–	–	–	–	–	–
MV Substations		2 055	3 945	4 400	4 150	4 150	–	–	–
MV Switching Stations				–	–	–	–	–	–
MV Networks		2 367	1 849	1 500	1 200	1 200	1 650	1 000	2 000
LV Networks		1 019	1 588	2 250	1 949	1 949	1 500	1 500	1 200
Capital Spares		1 300	2 190	1 000	800	800	1 000	1 500	1 500
Water Supply Infrastructure		18 882	6 235	62 487	62 710	62 710	22 783	27 165	29 097
Reservoirs		14 967	5 315	49 700	49 623	49 623	1 500	2 600	4 491
Pump Stations		410	97	150	150	150	–	–	–
Water Treatment Works		211	1	1 300	1 300	800	–	–	400
Bulk Mains		1 089	–	8 837	8 837	9 337	16 824	16 833	13 667
Distribution		2 204	822	2 500	2 800	2 800	4 459	7 732	10 540
Sanitation Infrastructure		2 493	18 219	22 893	25 518	25 518	27 841	22 236	21 862
Pump Station		229	52	250	250	250	1 760	620	1 630
Reticulation		2 225	3 583	10 537	11 862	11 862	20 359	18 638	19 036
Waste Water Treatment Works		38	14 583	12 106	13 406	13 406	5 721	2 979	1 196
Solid Waste Infrastructure		19	–	–	–	–	–	–	–
Waste Transfer Stations		19		–	–	–	–	–	–
Community Assets		3 523	928	3 150	3 147	3 147	6 052	7 768	4 681
Community Facilities		–	133	–	–	–	–	–	–
Libraries			20	–	–	–	–	–	–
Public Open Space			113	–	–	–	–	–	–
Sport and Recreation Facilities		3 523	796	3 150	3 147	3 147	6 052	7 768	4 681
Indoor Facilities				3 150	3 150	3 150	–	–	–
Outdoor Facilities		3 523	796		(2)	(2)	6 052	7 768	4 681
Capital Spares				–	–	–	–	–	–
Other assets		113	551	1 300	2 950	2 950	2 300	2 300	1 950
Operational Buildings		113	551	1 300	2 950	2 950	2 300	2 300	1 950
Municipal Offices		35	55		1 650	1 650	1 950	1 950	1 950
Workshops			496	1 300	1 300	1 300	350	350	–
Yards				–	–	–	–	–	–
Stores		78		–	–	–	–	–	–
Computer Equipment		4	327	97	99	99	80	80	80
Computer Equipment		4	327	97	99	99	80	80	80
Furniture and Office Equipment		104	119	109	118	118	147	93	143
Furniture and Office Equipment		104	119	109	118	118	147	93	143
Machinery and Equipment		1 116	290	285	264	264	363	340	405
Machinery and Equipment		1 116	290	285	264	264	363	340	405
Transport Assets		–	1 812	1 825	4 807	4 807	2 993	1 690	2 080
Transport Assets			1 812	1 825	4 807	4 807	2 993	1 690	2 080
Total Capital Expenditure on renewal of existing assets	1	34 676	39 688	110 932	117 297	117 297	83 032	83 505	79 965
Renewal of Existing Assets as % of total capex		25.2%	23.7%	35.9%	40.0%	40.0%	34.1%	34.8%	40.5%
Renewal of Existing Assets as % of deprecn		51.5%	52.0%	114.8%	122.4%	122.4%	68.6%	63.7%	56.9%

WC043 Mossel Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure		75 198	80 997	92 114	113 122	113 122	118 783	127 309	135 676
Roads Infrastructure		30 502	33 090	36 130	41 268	41 268	42 878	46 336	49 103
Roads		28 476	29 998	31 746	36 321	36 321	37 791	40 791	43 216
Road Structures		310	1 013	2 071	111	111	140	150	160
Road Furniture		1 716	2 079	2 312	4 836	4 836	4 946	5 394	5 727
Capital Spares		–	–	–	–	–	–	–	–
Storm water Infrastructure		8 513	8 784	9 807	10 080	10 080	10 986	11 966	12 762
Drainage Collection		8 513	8 784	9 807	10 080	10 080	10 986	11 966	12 762
Electrical Infrastructure		17 982	18 410	21 623	23 460	23 460	25 050	26 783	28 639
HV Transmission Conductors		548	501	1 116	1 960	1 960	2 131	2 286	2 452
MV Substations		120	98	165	574	574	588	630	675
MV Switching Stations		1 180	1 183	1 554	1 009	1 009	1 066	1 143	1 226
MV Networks		9 229	9 732	11 117	5 247	5 247	5 285	5 630	5 999
LV Networks		6 905	6 896	7 670	14 671	14 671	15 980	17 094	18 287
Capital Spares		–	–	–	–	–	–	–	–
Water Supply Infrastructure		12 654	14 915	15 973	22 426	22 426	22 832	24 458	26 181
Dams and Weirs		161	1 065	508	1 084	1 084	1 118	1 192	1 272
Pump Stations		849	945	1 991	2 084	2 084	2 223	2 401	2 572
Water Treatment Works		61	78	560	505	505	569	609	652
Bulk Mains		2 864	3 039	3 258	2 471	2 471	2 353	2 512	2 682
Distribution		8 720	9 788	9 656	16 282	16 282	16 569	17 745	19 004
Sanitation Infrastructure		5 025	5 241	7 668	14 414	14 414	15 506	16 754	17 918
Pump Station		1 613	1 628	2 751	4 985	4 985	5 227	5 737	6 121
Reticulation		2 514	2 687	3 415	8 852	8 852	9 680	10 373	11 115
Waste Water Treatment Works		898	926	1 502	577	577	599	644	682
Solid Waste Infrastructure		153	112	264	212	212	224	236	250
Landfill Sites		59	79	68	49	49	51	54	57
Waste Transfer Stations		95	33	195	164	164	172	182	193
Coastal Infrastructure		370	445	649	1 262	1 262	1 308	776	823
Promenades		370	445	649	1 262	1 262	1 308	776	823
Community Assets		3 140	3 573	3 694	4 197	4 197	4 476	4 741	5 022
Community Facilities		1 239	1 825	1 983	2 584	2 584	2 695	2 852	3 021
Halls		769	950	892	703	703	892	945	1 002
Centres		33	61	57	93	93	100	106	112
Fire/Ambulance Stations		42	181	39	203	203	72	75	80
Libraries		18	10	122	129	129	137	143	148
Cemeteries/Crematoria		46	50	64	59	59	67	71	75
Police		–	–	–	–	–	–	–	–
Parks		180	195	332	378	378	369	392	415
Public Open Space		54	130	126	126	126	126	134	142
Nature Reserves		–	–	–	–	–	–	–	–
Public Ablution Facilities		98	248	351	894	894	931	986	1 046
Sport and Recreation Facilities		1 901	1 748	1 711	1 613	1 613	1 782	1 888	2 002
Indoor Facilities		–	3	–	–	–	–	–	–
Outdoor Facilities		1 901	1 745	1 711	1 613	1 613	1 782	1 888	2 002

WC043 Mossel Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
<u>Investment properties</u>		5	–	–	3	3	10	11	11
Revenue Generating		5	–	–	3	3	10	11	11
Improved Property		–	–	–	–	–	–	–	–
Unimproved Property		5	–	–	3	3	10	11	11
<u>Other assets</u>		3 182	3 292	4 109	4 080	4 080	4 145	4 377	4 639
Operational Buildings		3 182	3 292	4 109	4 080	4 080	4 145	4 377	4 639
Municipal Offices		3 006	3 158	3 372	3 496	3 496	3 539	3 736	3 960
Workshops		173	133	263	265	265	269	286	302
Yards		3	1	74	84	84	89	94	99
Manufacturing Plant		–	–	400	235	235	248	263	278
<u>Computer Equipment</u>		1 041	1 346	1 607	1 360	1 360	1 552	1 659	1 749
Computer Equipment		1 041	1 346	1 607	1 360	1 360	1 552	1 659	1 749
<u>Furniture and Office Equipment</u>		397	345	452	577	577	524	551	585
Furniture and Office Equipment		397	345	452	577	577	524	551	585
<u>Machinery and Equipment</u>		2 113	2 686	4 150	3 977	3 977	4 034	4 416	4 674
Machinery and Equipment		2 113	2 686	4 150	3 977	3 977	4 034	4 416	4 674
<u>Transport Assets</u>		4 260	5 567	5 440	7 000	7 000	7 962	8 315	8 844
Transport Assets		4 260	5 567	5 440	7 000	7 000	7 962	8 315	8 844
Total Repairs and Maintenance Expenditure	1	89 336	97 807	111 565	134 316	134 316	141 486	151 377	161 200
R&M as a % of PPE		4.4%	4.6%	4.7%	6.0%	6.0%	0.0%	6.5%	6.7%
R&M as % Operating Expenditure		10.0%	10.1%	9.5%	11.3%	11.3%	11.9%	12.5%	12.0%

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Depreciation by Asset Class/Sub-class									
Infrastructure		49 390	56 599	70 354	66 958	66 958	77 475	81 616	86 100
Roads Infrastructure		12 859	14 900	18 329	16 512	16 512	17 845	22 713	27 285
Roads		12 859	11 195	18 329	12 644	12 644	13 646	17 089	19 663
Road Structures		–	1 770	–	1 762	1 762	1 860	2 214	2 476
Road Furniture		–	1 933	–	2 105	2 105	2 339	3 411	5 147
Capital Spares		–	1	–	–	–	–	–	–
Storm water Infrastructure		4 573	5 626	7 789	9 904	9 904	13 191	13 190	13 169
Drainage Collection		4 573	5 626	7 789	6 581	6 581	6 563	6 562	6 541
Storm water Conveyance		–	–	–	3 323	3 323	6 628	6 628	6 628
Attenuation		–	–	–	–	–	–	–	–
Electrical Infrastructure		9 046	10 568	11 095	11 501	11 501	12 640	12 541	12 531
Power Plants		–	452	–	477	477	476	476	467
HV Substations		–	104	–	104	104	104	101	101
HV Switching Station		–	27	–	27	27	27	22	22
HV Transmission Conductors		–	226	–	227	227	226	226	226
MV Substations		–	1 084	30	1 087	1 087	1 084	1 076	1 076
MV Switching Stations		–	131	–	131	131	131	131	131
MV Networks		9 046	2 095	11 064	2 198	2 198	2 192	2 185	2 185
LV Networks		–	6 396	–	7 250	7 250	8 400	8 324	8 324
Capital Spares		–	54	–	–	–	–	–	–
Water Supply Infrastructure		12 304	13 987	16 222	16 171	16 171	20 653	20 316	20 255
Dams and Weirs		–	656	–	781	781	779	779	758
Boreholes		–	772	–	752	752	750	750	750
Reservoirs		–	899	–	901	901	899	886	874
Pump Stations		–	1 151	–	1 157	1 157	1 154	1 052	1 047
Water Treatment Works		12 212	6 613	15 992	6 643	6 643	6 624	6 623	6 599
Bulk Mains		–	110	–	110	110	110	110	110
Distribution		92	3 788	230	5 826	5 826	10 337	10 117	10 117
Sanitation Infrastructure		9 754	10 438	15 420	10 520	10 520	10 495	10 574	10 623
Pump Station		–	2 164	–	2 170	2 170	2 168	2 265	2 333
Reticulation		–	6 493	–	6 457	6 457	6 439	6 421	6 421
Waste Water Treatment Works		9 754	1 780	15 420	1 893	1 893	1 887	1 887	1 869
Solid Waste Infrastructure		147	268	209	1 372	1 372	1 445	1 445	1 429
Landfill Sites		–	221	–	1 310	1 310	1 369	1 369	1 369
Waste Transfer Stations		147	48	209	48	48	48	47	32
Capital Spares		–	–	–	14	14	28	28	28
Coastal Infrastructure		189	189	189	189	189	189	189	187
Sand Pumps		–	–	–	–	–	–	–	–
Piers		189	–	189	–	–	–	–	–
Revetments		–	186	–	187	187	186	186	184
Promenades		–	2	–	2	2	2	2	2
Capital Spares		–	–	–	–	–	–	–	–
Information and Communication Infrastructure		518	623	1 101	789	789	1 016	649	621
Data Centres		518	–	1 101	–	–	10	33	33
Core Layers		–	8	–	12	12	12	12	12
Distribution Layers		–	615	–	776	776	994	603	576
Capital Spares		–	–	–	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA34d Depreciation by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Community Assets		7 133	7 610	7 463	12 104	12 104	18 863	26 895	33 095
Community Facilities		3 702	2 958	3 743	4 094	4 094	7 506	15 506	22 349
Halls		2 354	382	2 415	383	383	382	382	349
Centres		0	154	7	154	154	154	154	154
Crèches		–	396	–	398	398	1 116	3 589	5 732
Clinics/Care Centres		–	8	–	8	8	8	8	8
Fire/Ambulance Stations		131	173	140	175	175	282	666	1 016
Testing Stations		–	–	–	–	–	–	–	–
Museums		–	2	–	2	2	82	388	672
Galleries		–	–	–	517	517	1 032	1 032	1 032
Theatres		–	–	–	–	–	–	–	–
Libraries		261	252	261	253	253	1 080	3 888	6 284
Cemeteries/Crematoria		807	124	771	126	126	125	125	65
Police		–	–	–	–	–	–	–	–
Parks		–	104	–	140	140	140	113	103
Public Open Space		–	86	–	87	87	86	86	86
Nature Reserves		–	–	–	–	–	–	–	–
Public Ablution Facilities		149	494	149	496	496	863	2 158	3 385
Markets		–	–	–	–	–	–	–	–
Stalls		–	63	–	634	634	1 201	1 200	1 197
Abattoirs		–	–	–	–	–	–	–	–
Airports		–	136	–	136	136	371	1 146	1 702
Taxi Ranks/Bus Terminals		–	583	–	584	584	583	571	564
Capital Spares		–	–	–	–	–	–	–	–
Sport and Recreation Facilities		3 431	4 652	3 721	8 010	8 010	11 358	11 388	10 746
Indoor Facilities		748	104	744	107	107	106	106	106
Outdoor Facilities		2 683	4 548	2 977	7 903	7 903	11 251	11 282	10 639
Capital Spares		–	–	–	–	–	–	–	–
Investment properties		926	912	921	909	909	907	907	838
Revenue Generating		926	912	921	909	909	907	907	838
Improved Property		926	912	921	909	909	907	907	838
Unimproved Property		–	–	–	–	–	–	–	–
Other assets		2 656	2 679	3 374	3 049	3 049	3 163	3 075	2 911
Operational Buildings		2 656	2 252	3 374	2 620	2 620	2 690	2 491	2 309
Municipal Offices		2 656	2 173	3 303	2 525	2 525	2 580	2 375	2 193
Workshops		–	57	–	61	61	60	60	60
Yards		–	12	71	12	12	12	12	12
Stores		–	10	–	10	10	10	10	10
Laboratories		–	–	–	–	–	3	9	9
Training Centres		–	–	–	13	13	25	25	25
Housing		–	428	–	429	429	473	584	601
Social Housing		–	428	–	429	429	473	584	601
Intangible Assets		131	127	90	127	127	128	63	63
Servitudes		–	–	–	–	–	–	–	–
Licences and Rights		131	127	90	127	127	128	63	63
Computer Software and Applications		131	127	90	127	127	128	63	63
Computer Equipment		1 816	2 114	2 211	2 329	2 329	2 219	1 039	744
Computer Equipment		1 816	2 114	2 211	2 329	2 329	2 219	1 039	744
Furniture and Office Equipment		1 313	1 425	1 644	1 567	1 567	1 647	1 294	1 038
Furniture and Office Equipment		1 313	1 425	1 644	1 567	1 567	1 647	1 294	1 038
Machinery and Equipment		1 311	1 616	4 948	4 681	4 681	11 454	11 498	11 505
Machinery and Equipment		1 311	1 616	4 948	4 681	4 681	11 454	11 498	11 505
Transport Assets		2 689	3 206	5 604	4 108	4 108	5 169	4 660	4 276
Transport Assets		2 689	3 206	5 604	4 108	4 108	5 169	4 660	4 276
Zoo's, Marine and Non-biological Animals		2	2	2	2	2	2	2	1
Zoo's, Marine and Non-biological Animals		2	2	2	2	2	2	2	1
Total Depreciation	1	67 366	76 290	96 612	95 833	95 833	121 027	131 048	140 570

WC043 Mossel Bay - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure		41 589	63 499	47 837	53 809	53 809	43 034	41 534	42 256
Roads Infrastructure		13 815	24 948	18 203	20 162	20 162	22 595	14 183	10 432
Roads		1 323	354	300	300	300	50	50	–
Road Structures		–	–	–	–	–	–	200	1 500
Road Furniture		12 492	24 594	17 903	19 862	19 862	22 545	13 933	8 932
Capital Spares		–	–	–	–	–	–	–	–
Storm water Infrastructure		12 098	10 318	8 300	8 336	8 336	4 000	13 565	10 655
Drainage Collection		–	–	8 300	–	–	–	–	–
Storm water Conveyance		12 098	10 318	–	8 336	8 336	4 000	13 565	10 655
Attenuation		–	–	–	–	–	–	–	–
Electrical Infrastructure		3 598	8 548	9 450	10 605	10 605	6 450	2 930	11 918
Power Plants		2 831	730	150	150	150	100	600	150
HV Substations		–	196	–	–	–	–	130	7 000
HV Switching Station		–	–	–	–	–	–	–	–
HV Transmission Conductors		–	387	–	–	–	–	–	–
MV Substations		–	6 901	9 000	10 200	10 200	6 150	1 000	–
MV Switching Stations		–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	1 000	4 768
LV Networks		767	334	300	255	255	200	200	–
Capital Spares		–	–	–	–	–	–	–	–
Water Supply Infrastructure		7 158	8 433	7 064	7 702	7 702	7 669	3 138	2 950
Dams and Weirs		–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–
Reservoirs		–	–	7 064	7 064	7 064	–	–	–
Pump Stations		–	–	–	–	–	–	–	–
Water Treatment Works		–	75	–	–	–	300	284	200
Bulk Mains		–	–	–	–	–	–	–	–
Distribution		7 158	8 358	–	638	638	7 369	2 854	2 750
Sanitation Infrastructure		3 909	5 334	4 820	5 855	5 855	2 321	7 718	6 300
Pump Station		987	–	–	2 500	2 500	350	4 700	2 300
Reticulation		–	–	900	600	600	–	700	3 000
Waste Water Treatment Works		2 922	5 334	3 820	2 655	2 655	1 971	2 318	1 000
Capital Spares		–	–	100	100	100	–	–	–
Solid Waste Infrastructure		1 011	5 918	–	1 149	1 149	–	–	–
Landfill Sites		1 011	5 567	–	–	–	–	–	–
Waste Transfer Stations		–	351	–	1 149	1 149	–	–	–

WC043 Mossel Bay - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1								
Community Assets		1 353	490	860	1 220	1 220	1 730	1 160	350
Community Facilities		747	367	200	366	366	1 130	–	350
Halls		195	87	–	–	–	–	–	350
Centres		–	15	200	366	366	900	–	–
Crèches		552	–	–	–	–	230	–	–
Public Open Space		–	111	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–
Public Ablution Facilities		–	154	–	–	–	–	–	–
Sport and Recreation Facilities		606	123	660	854	854	600	1 160	–
Indoor Facilities		361	123	200	330	330	500	500	–
Outdoor Facilities		245	–	360	424	524	100	660	–
Capital Spares		–	–	100	100	–	–	–	–
Other assets		595	334	3 300	4 800	4 800	1 000	200	250
Operational Buildings		595	334	3 300	4 800	4 800	1 000	200	250
Municipal Offices		–	–	200	200	200	300	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–
Workshops		114	111	3 100	4 600	4 600	150	200	250
Yards		–	223	–	–	–	–	–	–
Stores		–	–	–	–	–	300	–	–
Laboratories		–	–	–	–	–	250	–	–
Training Centres		481	–	–	–	–	–	–	–
Computer Equipment		1 935	1 407	1 803	1 825	1 825	1 618	2 635	38
Computer Equipment		1 935	1 407	1 803	1 825	1 825	1 618	2 635	38
Furniture and Office Equipment		460	472	475	418	418	345	195	238
Furniture and Office Equipment		460	472	475	418	418	345	195	238
Machinery and Equipment		1 004	354	3 650	3 502	3 502	600	400	200
Machinery and Equipment		1 004	354	3 650	3 502	3 502	600	400	200
Transport Assets		3 686	4 512	3 521	2 605	2 605	1 750	2 160	–
Transport Assets		3 686	4 512	3 521	2 605	2 605	1 750	2 160	–
Total Capital Expenditure on upgrading of existing assets	1	50 622	71 068	61 446	68 180	68 180	50 077	48 284	43 332
Upgrading of Existing Assets as % of total capex		36.7%	42.5%	19.9%	23.3%	23.3%	20.5%	20.1%	21.9%
Upgrading of Existing Assets as % of deprecn"		75.1%	93.2%	63.6%	71.1%	71.1%	41.4%	36.8%	30.8%

WC043 Mossel Bay - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
R thousand								
Capital expenditure	1							
Vote 1 - MUNICIPAL MANAGER		165	–	350	50	50	50	–
Vote 2 - CORPORATE SERVICES		2 500	2 796	141	2 600	2 600	2 700	340
Vote 3 - FINANCIAL SERVICES		2 490	2 683	2 223	2 500	2 500	2 500	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		135 357	146 768	135 425	150 000	162 000	170 000	487 746
Vote 5 - COMMUNITY SERVICES		26 099	16 698	16 185	18 000	20 000	22 000	15 232
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		69 707	70 835	43 350	80 000	85 000	90 000	132 875
Vote 7 - GOVERNANCE SERVICES		7 461	–	13				
Total Capital Expenditure		243 779	239 780	197 686	253 150	272 150	287 250	636 193
Future operational costs by vote	2							
Vote 1 - MUNICIPAL MANAGER		2	–	4	1	1	1	–
Vote 2 - CORPORATE SERVICES		25	28	1	26	26	27	7
Vote 3 - FINANCIAL SERVICES		25	27	22	25	25	25	–
Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES		9 475	10 274	12 188	9 000	12 960	15 300	32 513
Vote 5 - COMMUNITY SERVICES		1 566	1 169	647	1 080	1 600	1 320	1 486
Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT		3 485	4 958	1 734	5 600	4 250	4 500	6 577
Vote 7 - GOVERNANCE SERVICES								
Total future operational costs		14 578	16 456	14 597	15 732	18 862	21 173	40 583
Future revenue by source	3							
Property rates		245	260	275	295	312	334	261
Service charges - electricity revenue		780	827	876	938	994	1 064	3
Service charges - water revenue		4 800	5 088	5 393	5 771	6 117	6 545	18 087
Service charges - sanitation revenue		16 200	17 172	18 202	19 476	20 645	22 090	14 820
Service charges - refuse revenue		1 140	1 208	1 281	1 371	1 453	1 554	592
Rental of facilities and equipment		684	725	769	822	872	933	221
Total future revenue		23 849	25 280	26 797	28 673	30 393	32 520	33 984
Net Financial Implications		234 508	230 956	185 486	240 209	260 619	275 902	642 792

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 1 - MUNICIPAL MANAGER							
	Vote 1 - MUNICIPAL MANAGER	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 1 - MUNICIPAL MANAGER	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	2	2	2	2
	Vote 1 - MUNICIPAL MANAGER	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	10	10	10	11
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	7	–	–	–	–
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	24 768	27 968	29 460	31 389	33 177
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 1	303	322	345	370	396
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	–	–	–	–	–
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 12	303	322	343	368	395
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	303	322	341	365	392
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 2	303	322	343	368	395
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 3	303	322	343	367	394
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	303	322	346	371	398
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	–	–	–	–	–
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 6	303	–	346	371	398
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	377	401	426	457	490
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 9	303	322	341	365	392
	Vote 1 - MUNICIPAL MANAGER	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 409	2 757	2 508	2 593	2 550
	Vote 1 - MUNICIPAL MANAGER	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Councillors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	2	25	27	29	30
	Vote 1 - MUNICIPAL MANAGER	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	7	13	13	14
	Vote 1 - MUNICIPAL MANAGER	Operational:Typical Work Streams:Communication and Public Participation:Mayoral/Executive Mayor Campaigns	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	38	–	200	–	250
	Vote 1 - MUNICIPAL MANAGER	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	56	100	815	860	910
	Vote 1 - MUNICIPAL MANAGER	Operational:Typical Work Streams:Functions and Events:Special Events and Functions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	10	–	–	–	–
	Vote 1 - MUNICIPAL MANAGER	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	5	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 2 - CORPORATE SERVICES							
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	53	58	125	133	140
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	116	155	132	139	148
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	—	—	—	—
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	5	20	21	22	24
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4	13	13	14	15
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	18	40	41	43	46
	Vote 2 - CORPORATE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1	2	2	2	2
	Vote 2 - CORPORATE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	66 736	53 337	57 723	60 256	63 936
	Vote 2 - CORPORATE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	786	1 533	1 826	1 951	2 234
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:ABET and Life Long Learning Programme	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	867	286	313	334	356
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Local Municipalities (District Boundaries)	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	440	662	535	145	155
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Development of Fire-fighters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	160	249	262	278	295
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Induction Programmes New Staff	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	468	16	55	59	63
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Leadership Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	131	260	274	290	308
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Municipal Minimum Competency Level	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	171	190	201	213	225
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	303	449	474	502	532
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Budget Road Show Public Participation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	—	—	—	—
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	—	—	—	—	—
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1 589	668	719	772	828
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Employee Assistance Programme	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	514	399	430	465	495
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	4 938	12 228	13 606	14 565	15 592
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Human Resources:Staff Rehabilitation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	3	3	4	4
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Performance Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	540	772	828	888
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	—	—	—	—	—
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	373	468	472	501	532
	Vote 2 - CORPORATE SERVICES	Operational:Typical Work Streams:Ward Committees:Meetings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	—	—	—	—

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 3 - FINANCIAL SERVICES							
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	5	5	5	5
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	25	51	53	56	59
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	12	17	14	15	16
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	12	22	18	19	20
	Vote 3 - FINANCIAL SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	5	5	6	6
	Vote 3 - FINANCIAL SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	1	1	1	1
	Vote 3 - FINANCIAL SERVICES			47 245	55 096	60 019	63 115	67 008
	Vote 3 - FINANCIAL SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	212	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	188	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 576	1 857	3 381	3 806	1 995
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Councillors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	17	38	41	44
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	15	17	19	20	22
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Financial Management Grant:Financial Systems	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Financial Management Grant:Financial Systems	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	381	301	500	500	500
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Financial Management Grant:Supply Chain Management, Internal Audit and Audit	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Functions and Events:Special Events and Functions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	50	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	15	–	–	–	–
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	3	964	1 180	1 265	1 357
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	12	12	13	14
	Vote 3 - FINANCIAL SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	15	17	19	20	22

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES			–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Overhead Lines	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	501	1 960	2 131	2 286	2 452
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Electricity Meters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 095	1 238	1 302	1 382	1 466
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 639	6 988	8 058	8 635	9 253
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 161	6 444	6 619	7 078	7 568
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Conductors	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 183	1 817	1 788	1 895	2 008
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Network Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	6 548	3 430	3 497	3 735	3 990
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:Electricity Bulk Meters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	98	521	533	572	613
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	53	55	58	62
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Switching Stations:MV Switching Station Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 183	1 009	1 066	1 143	1 226
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 054	2 910	2 930	3 233	3 410
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Civil Structures	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 013	111	140	150	160
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	127	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	322	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	29 491	25 095	25 742	27 871	29 360
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	6	19	20	21	22
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	153	283	298	361	380
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	289	1 392	1 441	1 611	1 718
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 023	1 012	1 091	1 184	1 261
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 687	8 852	9 680	10 373	11 115
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	8	20	21	22	23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	–	9	10	10	11

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	42	65	68	72	77
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	29	52	52	55	58
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	418	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	-	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	-	52	52	55	58
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7	57	58	62	66
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	-	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	-	100	105	112	118
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	14	15	16	17
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	-	5	5	6	6
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	-	3	3	3	4
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	19	26	26	28	29
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Waste Water Treatment:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	398	135	142	151	160
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	-	146	188	201	216
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 419	6 614	7 001	7 692	8 179
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	99	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	263	146	188	201	216
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	6 003	3 175	3 609	3 871	4 152
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Bulk Mains:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 039	2 471	2 353	2 512	2 682
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Dams and Weirs:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	863	909	933	997	1 064
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Dams and Weirs:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	202	175	184	196	207

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Municipal Service Connections	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	614	1 807	1 868	1 994	2 130
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	9 174	14 475	14 701	15 750	16 874
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Pump Station:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	53	55	59	62
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	903	283	293	314	337
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	349	322	346	371
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	73	159	170	183
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	60	63	67	71
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	72	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	6	23	24	26	27
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Water Treatment:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	26	42	70	74	79
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	36	47	50	54
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1 847	1 899	2 037	2 184
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	49	53	56	59	62
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	364	469	503	539
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	9	11	11	12	12

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pavements	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	10 798	11 513	12 347	13 242
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Civil Structure	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	70	287	310	335	358
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	44	124	131	124	130
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	42	1 869	1 936	2 102	2 253
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	38	40	51	54
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Water Supply Infrastructure:Pump Station:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	23	30	31	39	41
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Water Supply Infrastructure:Pump Station:Mechanical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	18	1 719	1 843	1 989	2 132
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Land	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	1	1	1	1
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 274	1 239	1 360	1 456	1 534
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	20	39	41	44	46
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	1	1	1	1
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	452	343	338	358	379
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	-	15	15	16	17
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	13	114	115	121	129
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	-	-	-	-	-
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 771	2 618	2 744	3 048	3 224
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Manufacturing Plant:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	235	248	263	278
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	5	5	6	6
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	3	4	4	4
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	133	265	269	285	301
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	-	0	0	1	1

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	8	8	9	9
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 878	1 864	2 430	2 573	2 725
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Yards:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1	84	89	94	99
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	426	460	493	529
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	81	88	95	102
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	452	487	522	560
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	13 362	16 773	23 891	25 542	27 287
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	133	228	244	259	276
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	–	32	32	34	36
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 5	33	62	64	68	72
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	32	32	34	36
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	445 113	504 043	554 814	575 020	620 316
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	12	66	66	75	79
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	10	20	21	22	23
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	159	250	268	287
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	22	1	1	1	1
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Energy Saving Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	437	508	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Human Resources:Disciplinary Committee	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	63	–	–	–	–
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	670	724	776	833
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	126	1 778	1 967	2 109	2 262
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Protecting the Poor	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	68	122	129	137	145
	Vote 4 - TECHNICAL / INFRASTRUCTURE SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	7	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 5 - COMMUNITY SERVICES		Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Default Transactions		(9 319)	(15 250)	(5 330)	(1 630)	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	20	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	184	49	52	55	58
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Landfill Sites:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	69	37	39	41	43
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Landfill Sites:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	10	12	12	13	14
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Waste Transfer Stations:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	10	129	136	143	152
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Solid Waste Disposal:Waste Transfer Stations:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	23	35	37	38	41
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	12	3	4	4
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	46	33	46	49	52
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Cemeteries/Crematoria:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	15	18	19	20
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	159	202	70	74	79
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	22	1	1	1	1
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	949	679	865	917	972
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	24	27	28	30
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	10	110	117	122	127
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	19	20	21	21
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Parks:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	39	49	52	55
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Parks:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1	2	2	2
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Parks:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	193	337	319	338	358
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	248	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	9	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	114	126	126	134	142
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:Electrical Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Open Space:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	737	831	877	930	986
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 008	782	904	958	1 016
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	3	37	37	39	41
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	4	7	7	8
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	141	197	212	223	236
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	23	25	26	26
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Investment Properties:Revenue Generating:Unimproved Property	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	3	10	11	11
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	449	879	815	863	914
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	30	153	174	185	196
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	2	2	2	2
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	59	46	28	29	31
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Workshops:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 695	4 032	4 349	4 475	4 744
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	188	183	193	205
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Ablution Facilities:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	15	20	21	22

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R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Community Assets:Sport and Recreation Facilities:Indoor Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	3	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	33	35	37	39
	Vote 5 - COMMUNITY SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	(57)	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	43 643	49 943	32 928	30 154	30 156
	Vote 5 - COMMUNITY SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	121 363	162 366	182 369	191 112	202 489
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Capacity Building Unemployed	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	17	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Development of Fire-fighters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	3	–	20	20	21
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Municipal Minimum Competency Level	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	30	32	33	35
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	85	151	195	205	217
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	12	26	75	78	83
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Cleanest City Competition	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	140	346	377	404	433
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	390	4	47	51	54
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 4	150	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 6	400	464	487	522	560
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 7	–	325	363	390	418
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 8	544	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:City Cleanliness and Clean-up:Clean-up Actions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	14 648	16 386	17 950	19 251	20 646
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	18	13	14	14	15
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	203	582	643	688	737
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Child Programmes	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	15	398	423	454	486
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	534	575	617	662
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	1 040	1 348	1 446	1 551
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Disability	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	591	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Disability	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	171	182	195	209

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R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Holiday Program	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	597	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Holiday Program	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	217	237	254	273
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Library Programmes	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	2	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Social Development Programme (Welfare)	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	534	1 026	1 432	1 526	1 623
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Advisory Centre	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	104	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Advisory Centre	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	83	88	95	101
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	418	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Community Development:Youth Projects:Youth Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	442	1 065	1 331	1 417	1 510
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Emergency and Disaster Management:Disaster Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Environmental:Air Quality Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 067	688	876	939	1 007
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3 568	2 424	2 720	2 897	3 085
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Environmental:Pollution Control	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	829	578	717	769	825
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	27	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Functions and Events:Events and Organisations	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Functions and Events:Special Events and Functions	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	13	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	318	364	390	419
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	86	707	768	823	883
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	29	30	33	35
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Public Protection and Safety	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	17	82	87	93
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Sport Development:Marathons, Sport and Recreation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	28	48	110	117	125
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Sport Development:Sport Development and Sponsorships (Internal)	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	120	126	134	142
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	11 073	421	444	470	506
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 11	–	39	41	43	46
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 12	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 13	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 14	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 2	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 3	–	–	–	–	–
	Vote 5 - COMMUNITY SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 9	–	–	–	–	–

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT			–	–	–	–	–
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:Earthworks	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	241	903	956	405	429
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Coastal Infrastructure:Promenades:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	310	300	316	335
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Civil Structures	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	–	–	–	–
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	691	729	772	818
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Computer Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	16	15	16	17	18
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	6	69	18	19	20
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	2	2	2	2
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	0	8	8	10	10
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	39	97	105	112	118
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 044	2 148	2 138	2 257	2 392
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	480	239	252	266	282
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	5	20	21	22	24
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	15	6	6	6
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	486	750	791	833	883
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	3	4	4	5	5
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	19 328	23 047	25 559	27 379	29 350
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2 910	15 738	8 821	10 761	12 948
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Capacity Building Training and Development:Workshops, Seminars and Subject Matter Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	0	14	14	15	16
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Community Development:Education and Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	40	70	73	75
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Community Development:Housing Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	3 328	4 416	5 163	5 537	5 939
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Community Development:Housing Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	23 091	81 614	734	73 521	42 820
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	182	103	109	117	125
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Alien and Invasive Trees	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	29	65	16	17	18

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Development of Standards to Set Environmental By-laws	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	46	–	–	–	–
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Dune Stabilisation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	92	103	109	117	125
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Environmental:Pollution Control	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	46	103	109	117	125
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Expanded Public Works Programme:Project	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	384	3	3	–	–
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Functions and Events:Events and Organisations	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	6	–	–	–	–
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	141	296	351	376	403
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Compilation of Plan	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	636	97	121	129	139
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	613	803	961	1 023	1 090
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Project Implementation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	1 420	1 247	1 319	1 386	1 453
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Local Economic Development:Training	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	75	100	120	125
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Performance Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	95	119	128	137
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	185	881	938	1 006	1 079
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	81	601	1 956	1 881	2 000
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	25	30	32	34
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Projects	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	–	38	40	42	44
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Service Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	–	16	21	23	24
	Vote 6 - PLANNING AND ECONOMIC DEVELOPMENT	Operational:Typical Work Streams:Tourism:Tourism Service Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	4 002	3 770	3 974	4 000	4 250

WC043 Mossel Bay - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Ward Location	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 7 - GOVERNANCE SERVICES							
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Centres:Buildings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	59	88	95	101	107
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Centres:External Facilities	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	2	5	5	5	6
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	24	18	17	18	19
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	4	5	6	6	9
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	—	—	—	—	20
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Furniture and Office Equipment	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	—	3	3	3	3
	Vote 7 - GOVERNANCE SERVICES	Operational:Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Transport Assets	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	—	3	4	4	4
	Vote 7 - GOVERNANCE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	5 057	3 430	4 278	4 555	4 868
	Vote 7 - GOVERNANCE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Ward:Ward 8	625	534	534	571	611
	Vote 7 - GOVERNANCE SERVICES	Operational:Municipal Running Cost	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	576	872	920	994	1 107
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Capacity Building Training and Development:Leadership Development	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	1 287	360	1 000	1 500	500
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Awareness Campaign	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	581	548	586	622	661
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Budget Road Show Public Participation	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	246	140	241	258	277
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Newsletters	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	61	96	103	110
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Public Participation Meeting	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	225	97	192	206	220
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Communication and Public Participation:Public Participation Meeting	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	44	69	84	89	94
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	171	183	196	210
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Community Development:Community Development Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	8	49	49	49	49
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Human Resources:Human Resource Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	1 632	1 868	2 003	2 148
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Performance Management	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	63	642	544	584	626
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Procurement Reforms and Fighting Corruption	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	—	32	—	—	—
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Ward Committees:Meetings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	438	196	303	325	348
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Ward Committees:Meetings	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	677	901	899	953	1 010
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Administrative or Head Office (Including Satellite Offices)	217	113	139	149	160
	Vote 7 - GOVERNANCE SERVICES	Operational:Typical Work Streams:Ward Committees:Ward Initiatives	Regional:Regional Identifier:Local Government by Province:Western Cape:District Municipalities:DC04 Eden:Municipalities:WC043 Mossel Bay:Whole of the Municipality	153	192	201	214	227
	Total Operational expenditure			972 367	1 190 426	1 208 072	1 339 119	1 395 829

SECTION 20 – SERVICE LEVEL STANDARDS

Mossel Bay Municipality (WC043) - Schedule of Service Delivery Standards

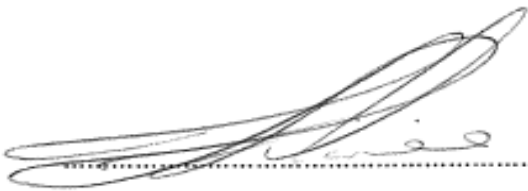
Standard	Description	Service Level
Solid Waste Removal		
Premise based removal (Residential Frequency)		once per week
Premise based removal (Business Frequency)		Depending on business arrangements 3 minimum and 6 maximum
Bulk Removal (Frequency)		Bulk refuse is disposed by the public at the transfer stations
Removal Bags provided(Yes/No)		yes
Garden refuse removal Included (Yes/No)		yes
Street Cleaning Frequency in CBD		daily
Street Cleaning Frequency in areas excluding CBD		daily
How soon are public areas cleaned after events (24hours/48hours/longer)		48 hours
Clearing of illegal dumping (24hours/48hours/longer)		48 hours
Recycling or environmentally friendly practices(Yes/No)		yes
Licensed landfill site(Yes/No)		yes
Water Service		
Water Quality rating (Blue/Green/Brown/NO drop)		SANS 241:2015
Is free water available to all? (All/only to the indigent consumers)		All residential customers
Frequency of meter reading? (per month, per year)		Monthly
Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)		Max 3 Months
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		Actual readings are always taken on a monthly basis except in cases of holiday homes where no consumption is used for long periods and actual readings can only be obtained during holiday season.
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)		
One service connection affected (number of hours)		1-8 hour
Up to 5 service connection affected (number of hours)		1-8 hours
Up to 20 service connection affected (number of hours)		3-8 hours
Feeder pipe larger than 800mm (number of hours)		All feeder pipes are smaller than 800mm
What is the average minimum water flow in your municipality?		Approximately 23Ml/day
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		Yes (Compliance to the SANS 241:2015)
How long does it take to replace faulty water meters? (days)		1-7 days after becoming aware of the faulty water meter
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)		No
Electricity Service		
What is your electricity availability percentage on average per month?		98,92 (Average for 3 months)
Do your municipality have a ripple control in place that is operational? (Yes/No)		Yes
How much do you estimate is the cost saving in utilizing the ripple control system?		0% to Municipal peak
What is the frequency of meters being read? (per month, per year)		Monthly
Are estimated consumption calculated at consumption over (two month's/three month's/longer period)		Monthly
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		3 Months
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)		0-3 hrs
Are accounts normally calculated on actual readings? (Yes/no)		Yes
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		No
How long does it take to replace faulty meters? (days)		1 day
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)		Yes
How effective is the action plan in curbing line losses? (Good/Bad)		Good
How soon does the municipality provide a quotation to a customer upon a written request? (days)		1 day
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)		within 7 days
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)		within 7 days
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)		within 14 days

Standard	Description	Service Level
Sewerage Service		
Are your purification system effective enough to put water back in to the system after purification?		No
To what extend do you subsidize your indigent consumers?		Water basic, refuse removal and sewerage 100% , water consumption 6kl and elect. 50KWh free
How long does it take to restore sewerage breakages on average		
Severe overflow? (hours)		1-12 hours
Sewer blocked pipes: Large pipes? (Hours)		1-12 hours
Sewer blocked pipes: Small pipes? (Hours)		1-8 hours
Spillage clean-up? (hours)		48 hours
Replacement of manhole covers? (Hours)		Within 24 hours after becoming aware of the missing/broken manhole cover
Road Infrastructure Services		
Time taken to repair a single pothole on a major road? (Hours)		8 h
Time taken to repair a single pothole on a minor road? (Hours)		4h
Time taken to repair a road following an open trench service crossing? (Hours)		24h
Time taken to repair walkways? (Hours)		8h
Property valuations		
How long does it take on average from completion to the first account being issued? (one month/three months or longer)		Between 4 and 6 weeks after valuation roll has been received.
Do you have any special rating properties? (Yes/No)		Yes
Financial Management		
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)		Not applicable
Are the financial statement outsourced? (Yes/No)		No
Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?		No
How long does it take for a Tax Invoice to be paid from the date it has been received?		Within 30 days of Invoice or Statement
Is there advance planning from SCM unit linking all departmental plans quaterly and annually including for the next two to three years procurement plans?		There is a procurement plan, but it only compile annually after the budget has been approved and before the commencement of the new financial year. The plan only includes the Capital Expenditures of all the departments.
Administration		
Reaction time on enquiries and requests?		90% within the prescribed service levels, service level days vary.
Time to respond to a verbal customer enquiry or request? (working days)		If verbal complaints are logged onto the system and 90% of the complaints are resolved within the prescribed service level days.
Time to respond to a written customer enquiry or request? (working days)		98% within 10 working days.
Time to resolve a customer enquiry or request? (working days)		90% within the prescribed service level days.
What percentage of calls are not answered? (5%,10% or more)		0.06
How long does it take to respond to voice mails? (hours)		Unknown, haven't got a system in place to monitor it
Does the municipality have control over locked enquiries? (Yes/No)		Yes
Is there a reduction in the number of complaints or not? (Yes/No)		No, there is not a reduction because presently all requests/complaints are registered which was not the case in previous years.
How long does in take to open an account to a new customer? (1 day/ 2 days/ a week or longer)		Walk in customers, the same day, if all the relevant information is supplied.
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?		There is no scheduled dates for review processes for delays. Delays, if and when they do occur, are handled and resolved immediately to avoid a repeat.

Standard	Description	Service Level
Community safety and licensing services		
	How long does it take to register a vehicle? (minutes)	8 minutes
	How long does it take to renew a vehicle license? (minutes)	8 minutes
	How long does it take to issue a duplicate registration certificate vehicle? (minutes)	10 minutes
	How long does it take to de-register a vehicle? (minutes)	8 minutes
	How long does it take to renew a drivers license? (minutes)	10 minutes
	What is the average reaction time of the fire service to an incident? (minutes)	In accordance with SANS 10090 Community Protection against Fire, 15 minutes for the classification of the municipality .98% to emergency calls. Response within 1 minute of call received.
	What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	The municipality does not have an ambulance service. It is operated by Provincial EMS
	What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	The municipality does not have an ambulance service. It is operated by Provincial EMS
Economic development		
	How many economic development projects does the municipality drive?	Beehives, Art & Crafts Stalls, Good Shed, SMME Development
	How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	SMME Development and Training, Youth Café, NYDA Training and Development, Tourism Buddy Project, Mossel Bay Development Forum, Red Tape Reduction Issues are continually addressed, Women and Disabled Persons in Entrepreneurship, Youth in Entrepreneurship, Food Security Projects, Expanded Public Works Programme
	What percentage of the projects have created sustainable job security?	50-60%
	Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	Yes
Building control		
	Approval of Building Plans	Approval or notification of outstanding information being sent to owner within 30 days of receiving building plan application.
Other Service delivery and communication		
	Is a information package handed to the new customer? (Yes/No)	Yes
	Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes (Public Meetings on IDP and Budget Consultation and Ward Councillor Reportback meetings.
	Are customers treated in a professional and humanly manner? (Yes/No)	Yes

SECTION 21 – MUNICIPAL MANAGER’S QUALITY CERTIFICATE

I, Advocate T Giliomee, municipal manager of Mossel Bay Municipality, hereby certify that the Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act, No. 56 of 2003, and the regulations made under the Act, and that the Annual Budget and supporting documents are consistent with the Integrated Development Plan of Mossel Bay Municipality.



Accounting Officer: Mossel Bay Municipality (WC043)

ANNEXURE A – TARIFF LIST

ANNEXURE B – BUDGET RELATED POLICIES

ANNEXURE C – DETAIL CAPITAL PLAN

ANNEXURE D – mSCOA IMPLEMENTATION PLAN